



MECKLENBURG COUNTY  
North Carolina



**January 17, 2024**

# Agenda

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## Recap

A timeline of major milestones highlighting the disbursement of the ARPA funds

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## Clawback Provision

An overview of the Manager's Clawback Decision

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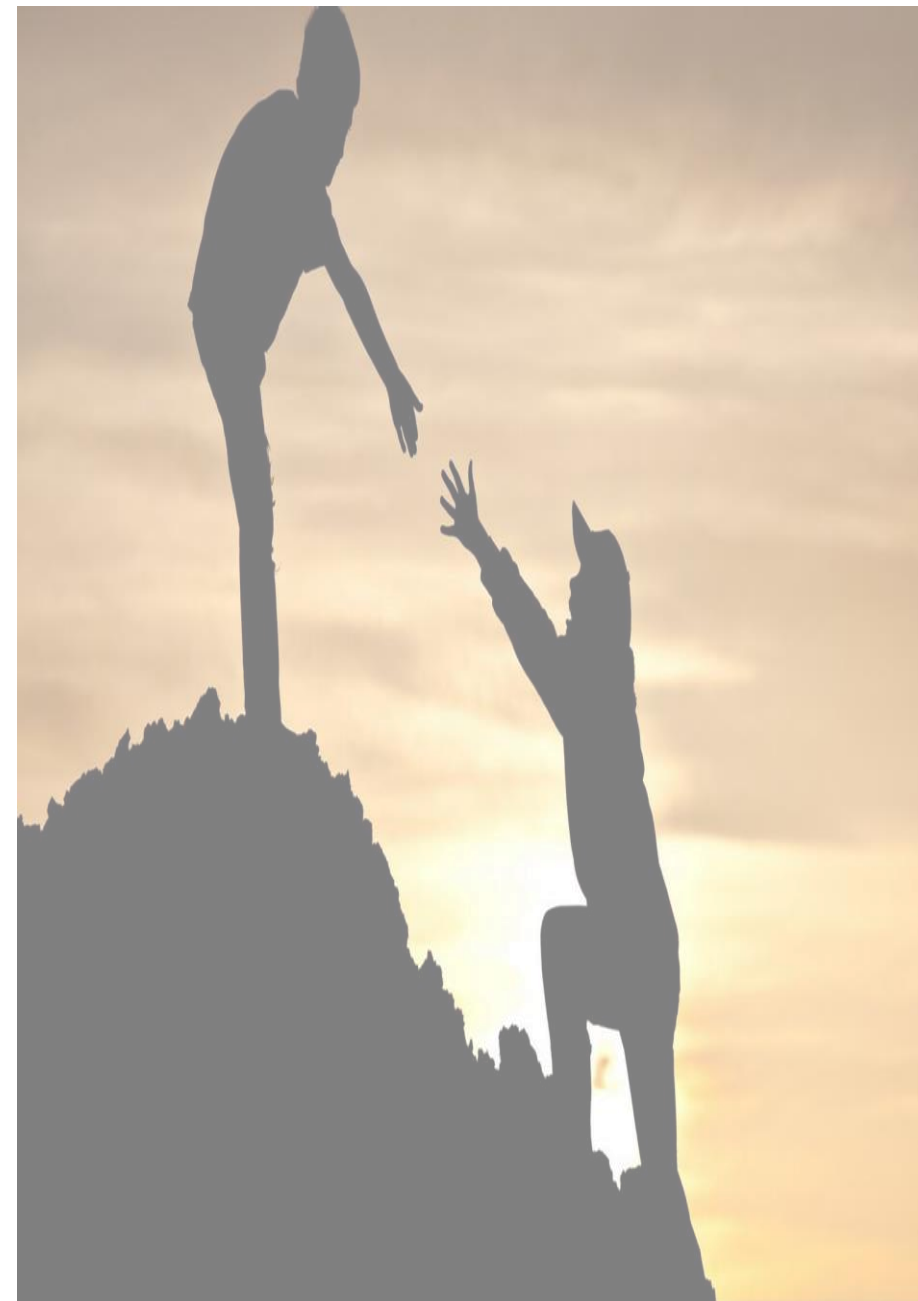
## Expense & Performance Update

A status update on ARPA investments

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## Next Steps

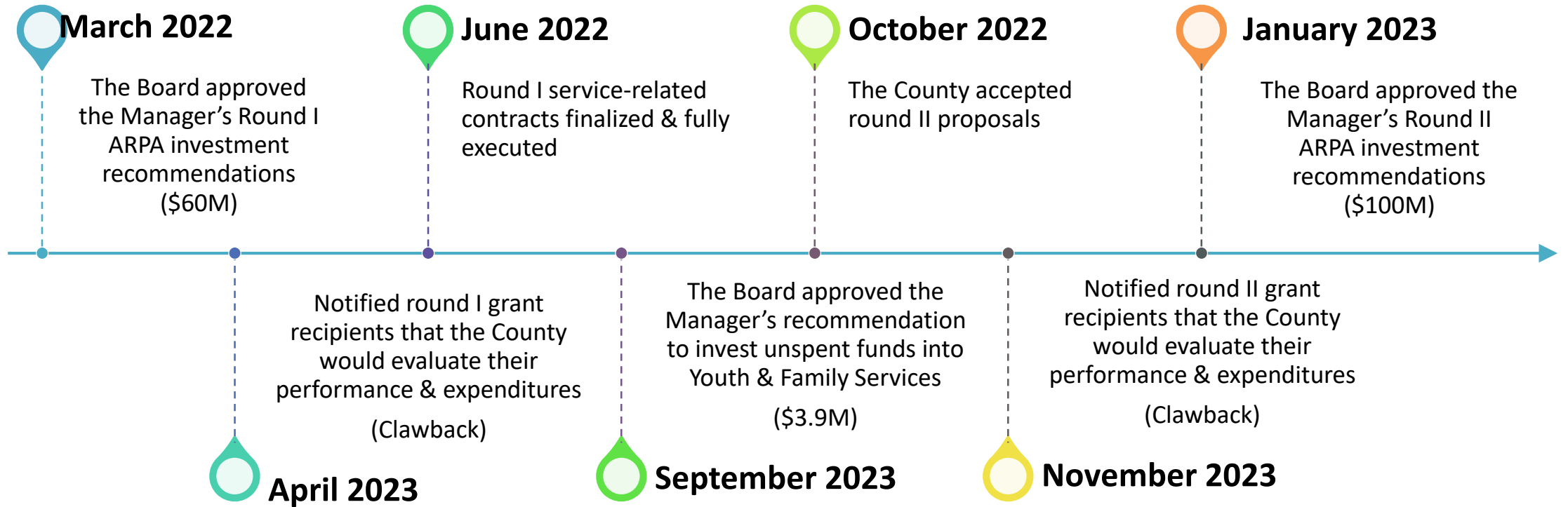
An overview of future activities



# Recap



# Timeline



# ARPA Expenditure & Performance Update





# Summary of American Rescue Plan Act Funding

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**\$215.6M Awarded**  
**214.3M Committed**  
**\$1.3M Uncommitted**

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**\$4.8M Interest Earned**  
**1.8M Projected FEMA\* Expenses**  
**\$3.0M Available**

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**Total Available for Investments**  
**\$3.0M Interest Earned**  
**1.3M ARPA Grant Award**  
**\$4.3M Available**



\*Federal Emergency Management Agency



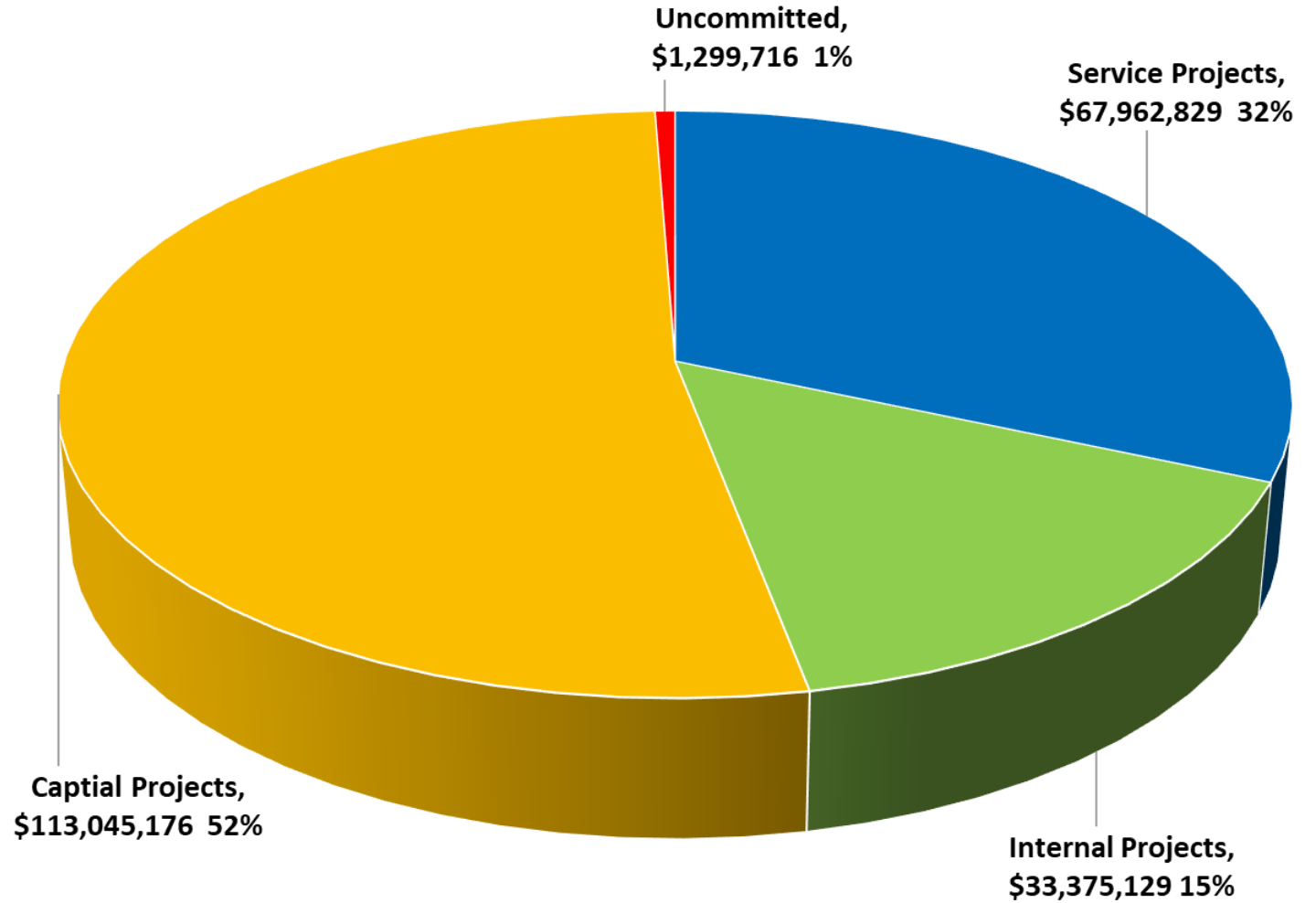
# Funding by Program Category

\$113M Capital Projects

\$67.9M Service Projects

\$33.4M Internal Projects

\$1.3M Uncommitted



# Expenditures By Category To Date



Category	Budget	Expenses to Date	Remaining	% Spent to Date	Spend Deadline
Capital Projects	\$113,045,176	\$40,871,377	\$72,173,799	36%	12/31/26
Service Contracts	67,962,829	31,549,499	36,413,330	46%	12/31/24
Internal Projects	33,375,129	16,438,530	16,936,599	49%	12/31/24
Uncommitted	\$1,299,716	-	\$1,299,716	-	-
<b>Total</b>	<b>\$215,682,850</b>	<b>\$88,859,406</b>	<b>\$126,823,444</b>	<b>41%</b>	
Interest Earned			\$3,000,000		
<b>Grand Total Available</b>			<b>\$129,823,444</b>		



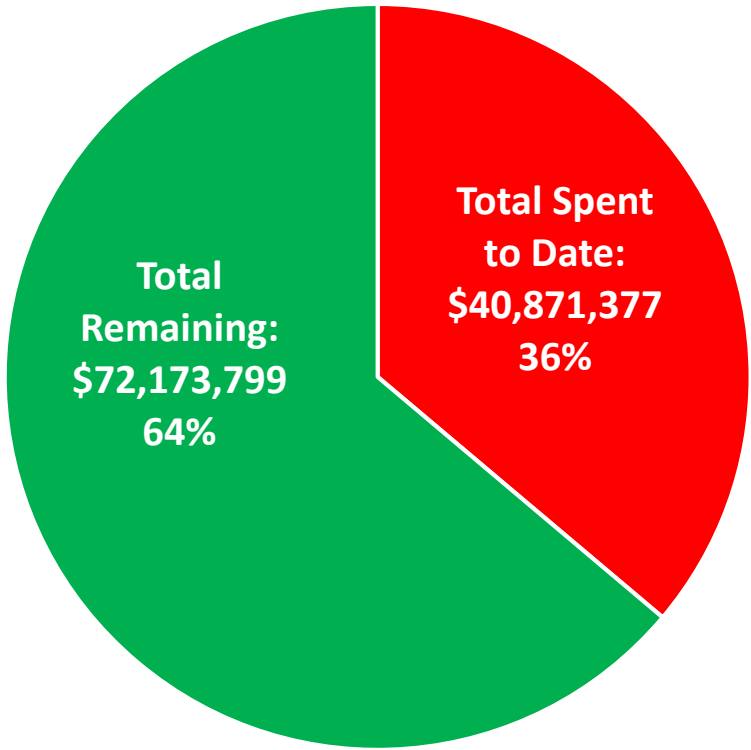


# Capital Projects Overview



- \$113M total awarded to 33 projects
- \$40.9M (36%) of capital funds spent through November 30, 2023
- \$72.1M Remaining - Spending Deadline December 31, 2026

Funding	Total Award	Total Spent	Percentage Spent	Total Remaining
Round I	\$22,453,593	\$12,485,952	55%	\$9,967,641
Round II	55,207,577	16,679,596	30%	38,527,981
Other	\$35,384,006	\$11,705,829	33%	\$23,678,177
<b>Total</b>	<b>\$113,045,176</b>	<b>\$40,871,377</b>	<b>36%</b>	<b>\$72,173,799</b>

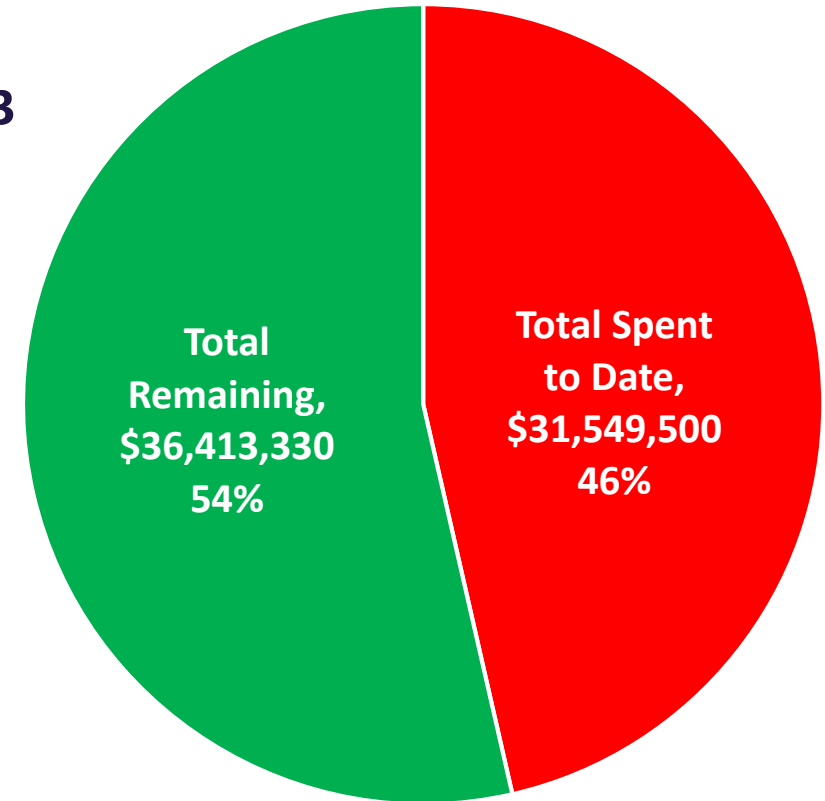


# Service Projects Overview



- \$67.9M total awarded to 84 projects (72 service providers)
- \$31.5M (46%) of service project funds spent through November 30, 2023
- \$36.4M Remaining - Spending Deadline December 31, 2024

Funding	Total Award	Total Spent	Percentage Spent	Total Remaining
Round I	\$37,500,022	\$21,520,245	57%	\$15,979,777
Round II	28,238,907	9,553,439	34%	18,685,468
Other	\$2,223,901	\$475,816	21%	\$1,748,085
<b>Total</b>	<b>\$67,962,830</b>	<b>\$31,549,500</b>	<b>46%</b>	<b>\$36,413,330</b>

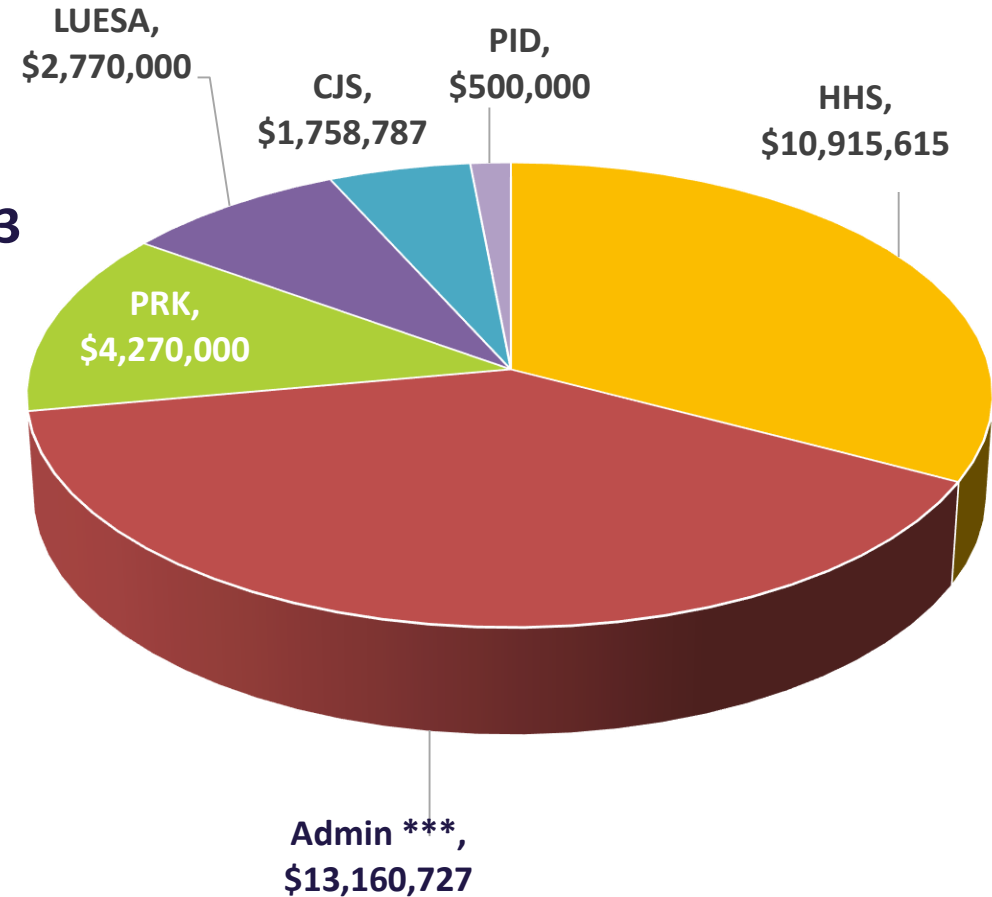


# Internal Projects Overview



- \$33.4M total awarded to 23 projects
- \$16.4M (49%) of internal funds spent through November 30, 2023
- \$16.9M Remaining - Spending Deadline December 31, 2024

Funding	Total Award	Total Spent	Percentage Spent	Total Remaining
Round I	\$1,310,000	\$26,592	2%	\$1,283,408
Round II	16,205,812	1,922,069	12%	14,283,743
Other	\$15,859,317	\$14,489,870	91%	\$1,369,447
<b>Total</b>	<b>\$33,375,129</b>	<b>\$16,438,531</b>	<b>49%</b>	<b>\$16,936,598</b>



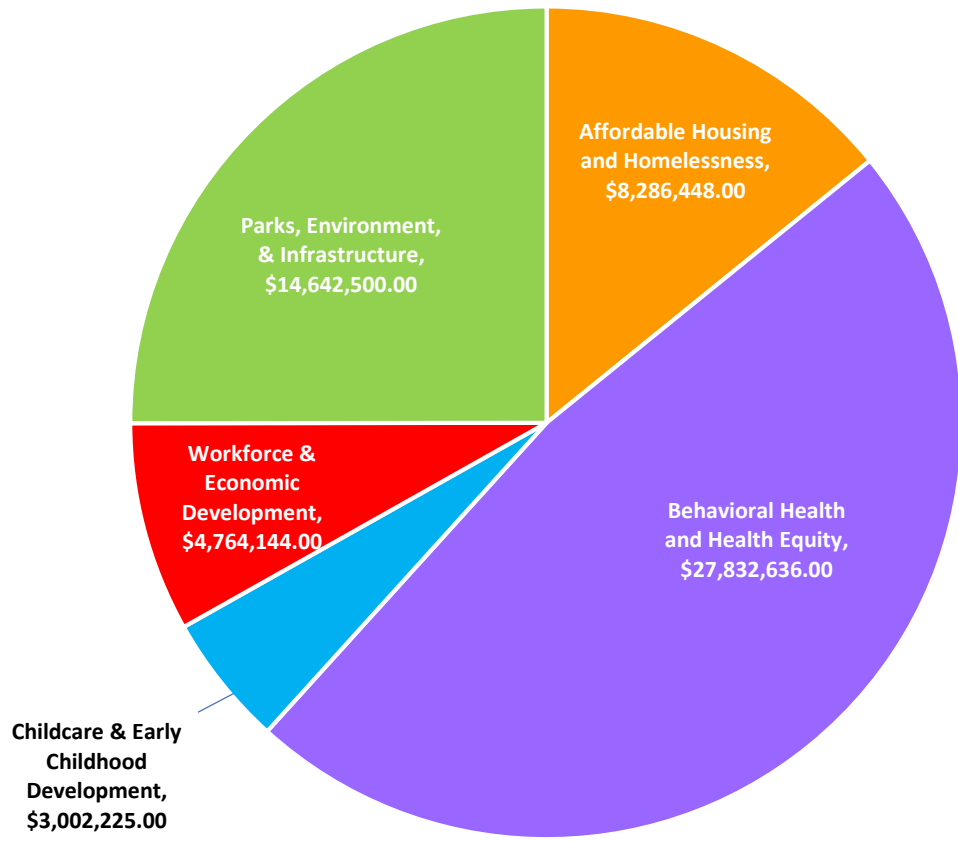
\*\*\*Admin includes Employee Bonuses of \$11M & ARPA Staffing cost \$1.4M  
 LUESA – Land Use & Environmental Services Agency  
 CJS – Criminal Justice Services  
 PID – Public Information Department  
 HHS: Health & Human Services



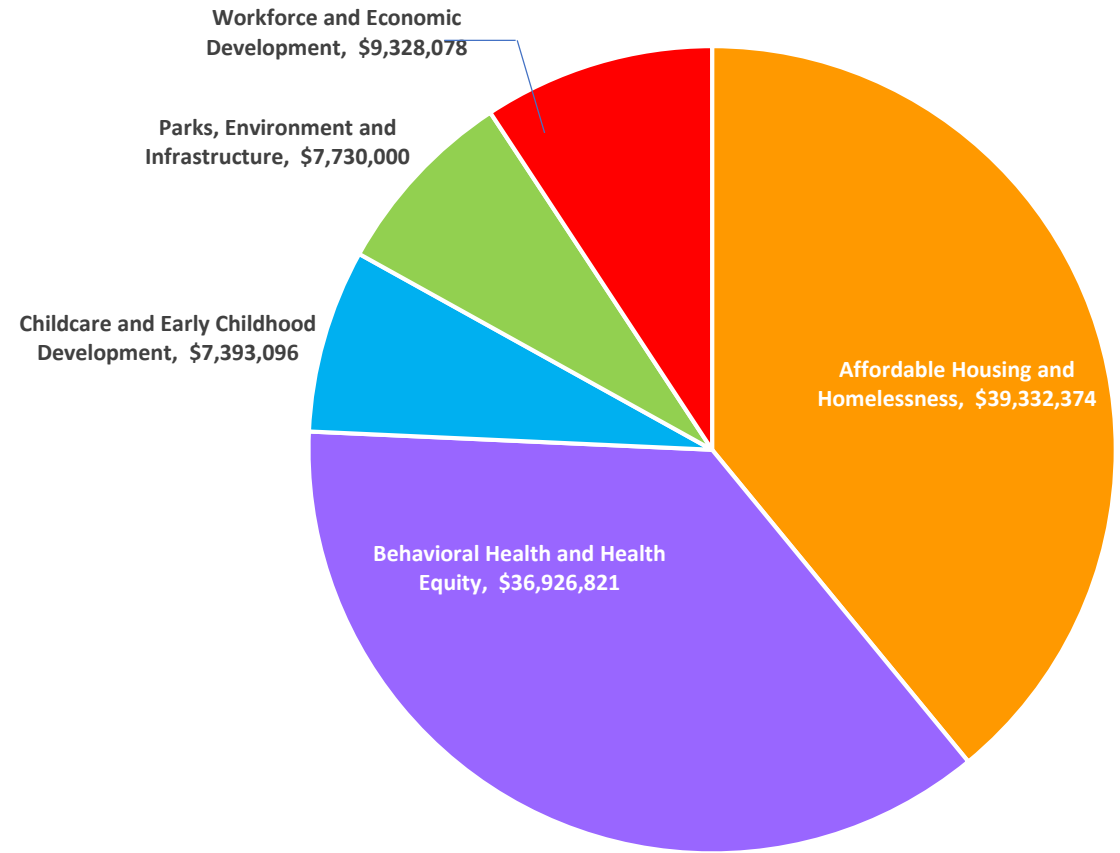
# Summary of Investments



## Round I Investments



## Round II Investments



# Round I Expenditure & Performance Overview

## Expenditures

- (31) service providers (43 projects) are in year 2 of their contract**
- **(5) months of expenses incurred (July - November 2023)**
- **(15) providers (48%) are meeting or exceeding expectations for year 2**
- **(14) providers (45%) are making significant spending progress for year 2**
- **(2) providers (7%) are currently not meeting spending expectations**
  - **Grace Mar encountered delays due to a program redesign for referrals**
  - **The Summer Camp Fund will incur majority of their 2<sup>nd</sup> year expenses in the summer (summer camp scholarships)**

## Performance

- **(15) service providers are meeting or exceeding performance expectations for Year 2**
- **(16) service providers are making significant performance progress for Year 2**
- **(0) service providers are not meeting performance expectations for Year 2**



# Round II Expenditure & Performance Overview

## Expenditures

**(41) service providers are in year 1 of their contract**

- (9) months of expenses incurred (March - November 2023)
- (11) providers (26%) are meeting or exceeding expectations for year 1
- (17) providers (42%) are making significant spending progress for year 1
- (13) providers (32%) is currently not meeting spending expectations

## Performance:

- (23) service providers are meeting or exceeding expectations for Year 1
- (13) service providers are making significant progress for Year 1
- (1) service provider is not meeting expectations
- (4) Projects do not have performance to report for year 1 (includes Post Round 2 ARPA recipients)



# Additional Investments

- **Pedestrian Bridge (\$2M):** Increase in construction costs
- **Care Ring – The Bridge (\$359K):** improve health care access to underserved communities via a mobile unit
- **Safe Alliance (\$72K):** Domestic violence and sexual assault assistance
- **Block Love (\$264K):** Provide resources and services to assist clients with addressing barriers to housing
- **StarMed Emergency Placement (\$1.4M):** the estimated cost for the construction to expand the facility



# Clawback Provision





# Clawback Provision

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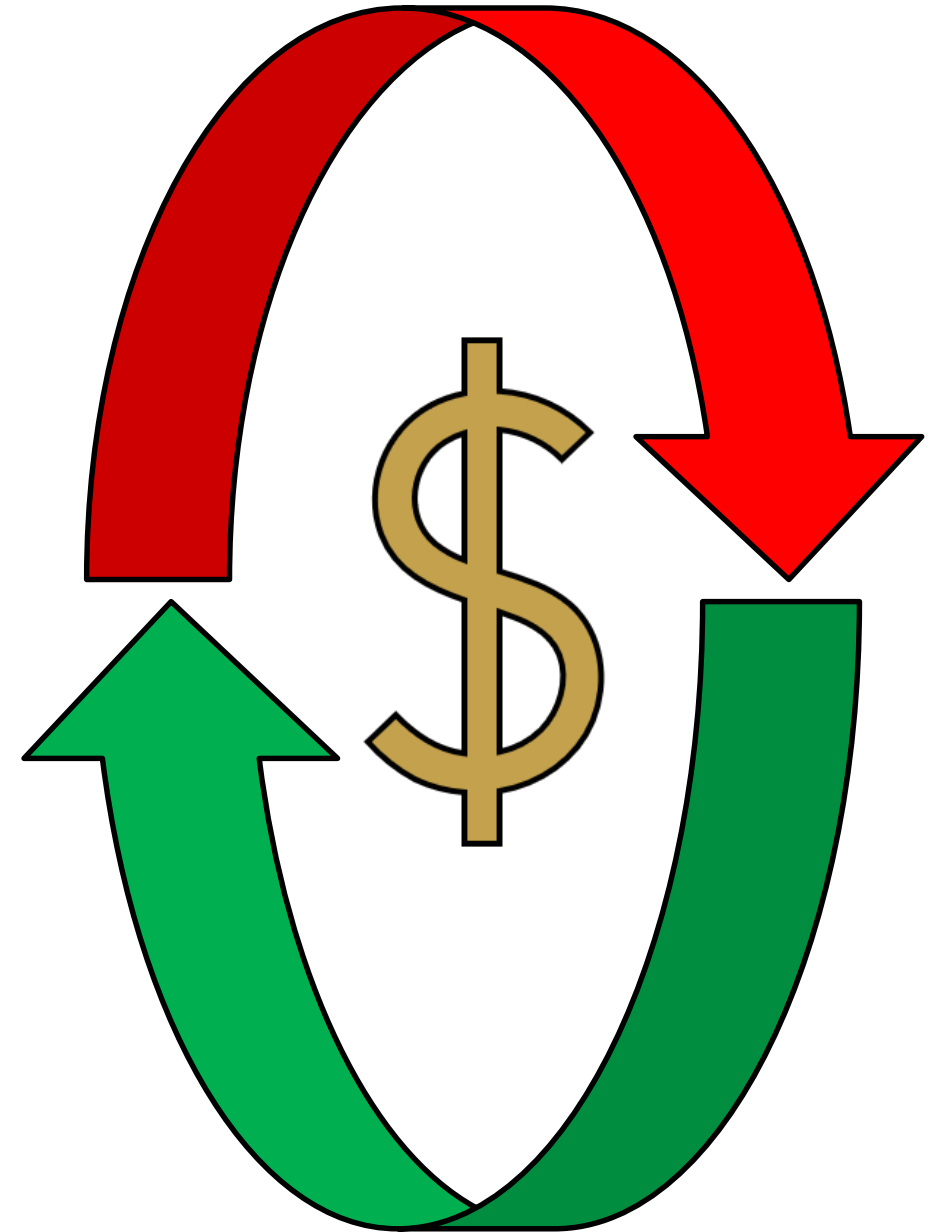
## Clawback Language

The County reserves the right to clawback any unspent ARPA funds at any time during the contract period due to performance or a change in guidance.

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## Exceptions

Considerations will be given to those projects that were awarded capital funding for construction & infrastructure



# Clawback Decision

- **Round II Service Providers Not Meeting Spending Expectations**
  - Provider have not spent at least 25% of their total award (9 months of expenses)
  - Clawback Recommendation is based on monthly spending to date.
- **Internal Projects Not Meeting Spending Expectations**
  - Department has not spent 25% of their award
  - Clawback Recommendation is based on feedback from departments

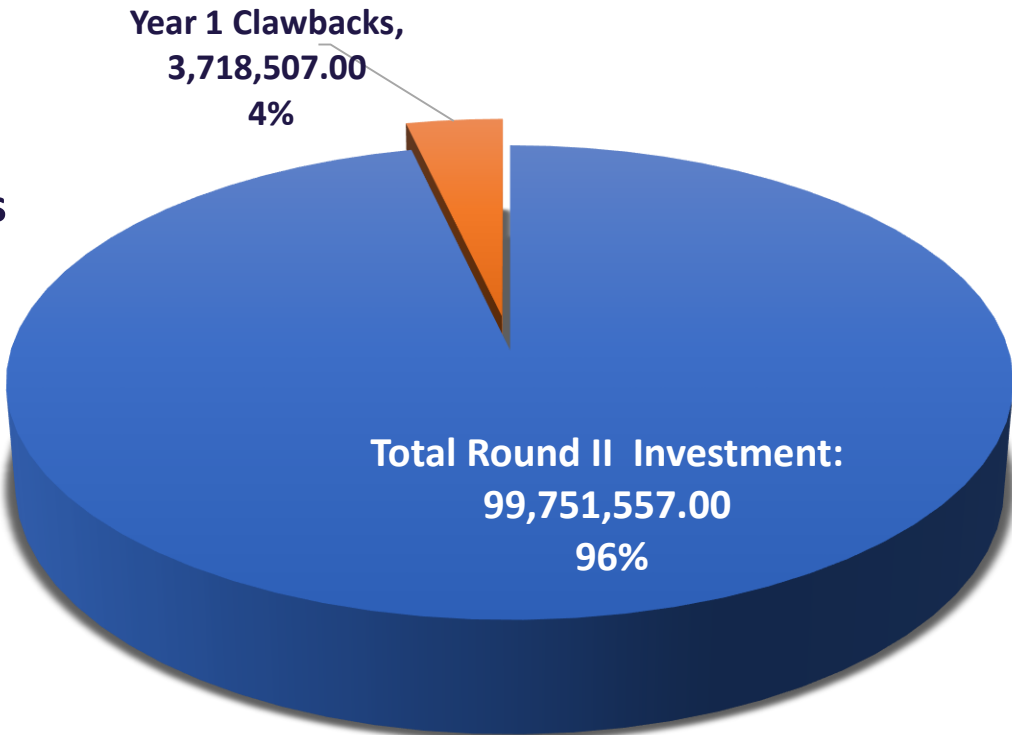


# Clawback Decision



- The clawback provision will be executed only on 3% of the total Round II allocation.
- Only (16) of the (75) projects are returning unspent Year 1 funds
- Providers will maintain the full amount of their year 2 budget
- The most common reason for the unspent funds is staffing challenges
- The clawback is not intended to have a negative impact on the services but instead reallocate all unspent funds to other unfunded needs to ensure the entire ARPA award is fully spent by the deadline

## Round II Investments



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$400,000	\$239,775	60%
Year 2	\$400,000	\$0	0%

**Grant Amount: \$800,000**

**Clawback Amount: \$252,700**

**Program:** funds to increase the number of clinicians and the number of hours committed to providing direct psychiatric care to uninsured, children and adolescent patients



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$33,835	\$7,951	23%
Year 2	\$404,030	\$72,216	18%

**Grant Amount: \$437,865**

**Clawback Amount: \$25,884**

**Program:** funds to provide prevention and intervention services to youth who have experienced sexual abuse, physical abuse, human trafficking, or been witnesses to domestic violence and homicide.

Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$70,200	\$21,957	31%
Year 2	\$189,800	\$38,719	20%

**Grant Amount: \$260,000**

**Clawback Amount: \$48,248**

**Program:** funds to support one free Summer Camp Program for students in a high need area.



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$108,512	\$53,106	52%
Year 2	\$217,024	\$0	0%

**Grant Amount: \$325,536**

**Clawback: \$52,405**

**Program:** funds to expand enrollment for their afterschool program that serves students in the Southside Homes community.



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$471,500	52,873	11%
Year 2	\$471,500	82,499	17%



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$169,571	\$15,492	9%
Year 2	\$998,931	\$122,553	12%

**Grant Amount: \$943,000**

**Clawback Amount: \$418,627**

**Program:** funds to expand the Black Birthing Professions program that focuses on improving maternal and child health outcomes of families of color by widening access to professional training for individuals of color.

**Grant Amount: \$1,168,502**

**Clawback Amount: \$154,079**

**Program** funds to address the needs of transgender and gender diverse individuals by provide free medical and mental health services.



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$125,000	\$5,291	4%
Year 2	\$125,000	\$22,650	18%



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$248,297	\$14,762	6%
Year 2	\$115,449	\$0	0%

**Grant Amount: \$250,000**

**Clawback Amount: \$119,708**

**Program:** funds to expand their Parents as Teachers (PAT) program which provides information, support and encouragement that parents need to help promote their children's development during the crucial early years of life.

**Grant Amount: \$363,746**

**Clawback Amount: \$14,925**

**Program:** funds to expand expand access to food support services by upfitting their current kitchen to provide cooking demonstrations for seniors as well as meal kits and recipes for participants to take home.





Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$375,000	\$170	0%
Year 2	\$375,000	\$32,122	9%

Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$48,300	\$0	0%
Year 2	\$96,600	\$0	0%

**Grant Award: \$750,000**

**Clawback Amount: \$374,830**

**Program:** Funds to expand the collaborative initiative which engages Faith Based Organizations to increase access to affordable culturally relevant behavioral health services in Black Communities.

**Grant Award: \$144,900**

**Clawback Amount: \$144,900**

**Program** Funds to provide assistance with adding to the existing capital to quickly respond to private developers in an effort to mitigate gentrification as well as provide down payment assistance to reduce mortgages.



Budget Year	Budget	Expenses To Date	% Spent of Year 1 Budget
Year 1	\$465,500	\$0	0%
Year 2	\$534,500	\$0	0%

**Grant Award: \$1,000,000**

**Clawback Amount: \$465,500**

**Program:** Funds to cover three major areas that include, single family critical home repairs, landlord partnerships and rental subsidies for residents spending over 30% of their income on housing.



# Internal Projects

Department	Project Name	Grant Amount	Spent To-Date	Remaining Balance	% Spent	Clawback Amount	Comments
Public Library	Digital Divide	\$2,917,635	\$683,521	\$2,234,114	23.43%	\$80,457	Due to the delay in hiring a project manager, the Library anticipates not spending \$80K in salaries by the end of the grant period.
Community Support Services	Multi-Interdisciplinary Outreach Team	650,000	147,861	502,139	22.75%	128,983	Due to a delay in hiring qualified staff, the program was unable to spend \$128,983.08 of their year one budget.
Public Health	Infant and Early Childhood Mental Health Services	845,772	175,577	670,195	20.76%	300,000	Due to initial hiring delays and slow referrals, the department anticipates not spending \$300K by the end of the grant period.
Public Health	The Way Forward Community Violence Prevention Plan Implementation	3,260,500	56,403	3,204,097	1.73%	431,261	Due to challenges with staff capacity which delayed the program implementation, the department anticipates not spending \$431K by the end of the grant period.
Social Services	Early Childhood System Building	706,000	0	\$706,000	0%	706,000	Due to challenges with existing partnerships and the inability to receive a sufficient level of engagement , the department anticipates not being able to spend the awarded funds by the deadline.
<b>Total</b>		<b>\$8,379,907</b>	<b>\$1,063,362</b>	<b>\$7,316,545</b>	<b>12.69%</b>	<b>\$1,646,701</b>	



# Summary of Available Funds



Item	Dollar Amount	Description
Uncommitted Funds	\$1,299,716	Funding that has become available since the initial allocation of the entire ARPA award.
Clawback	3,718,508	Unspent funds from Round II recipient's year one budget.
Interest	2,948,524	Interest earned on ARPA funds
<b>Total</b>	<b>\$7,966,747</b>	

December 2024						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Tuesday, Dec 31st 2024

# 349

Days to Go



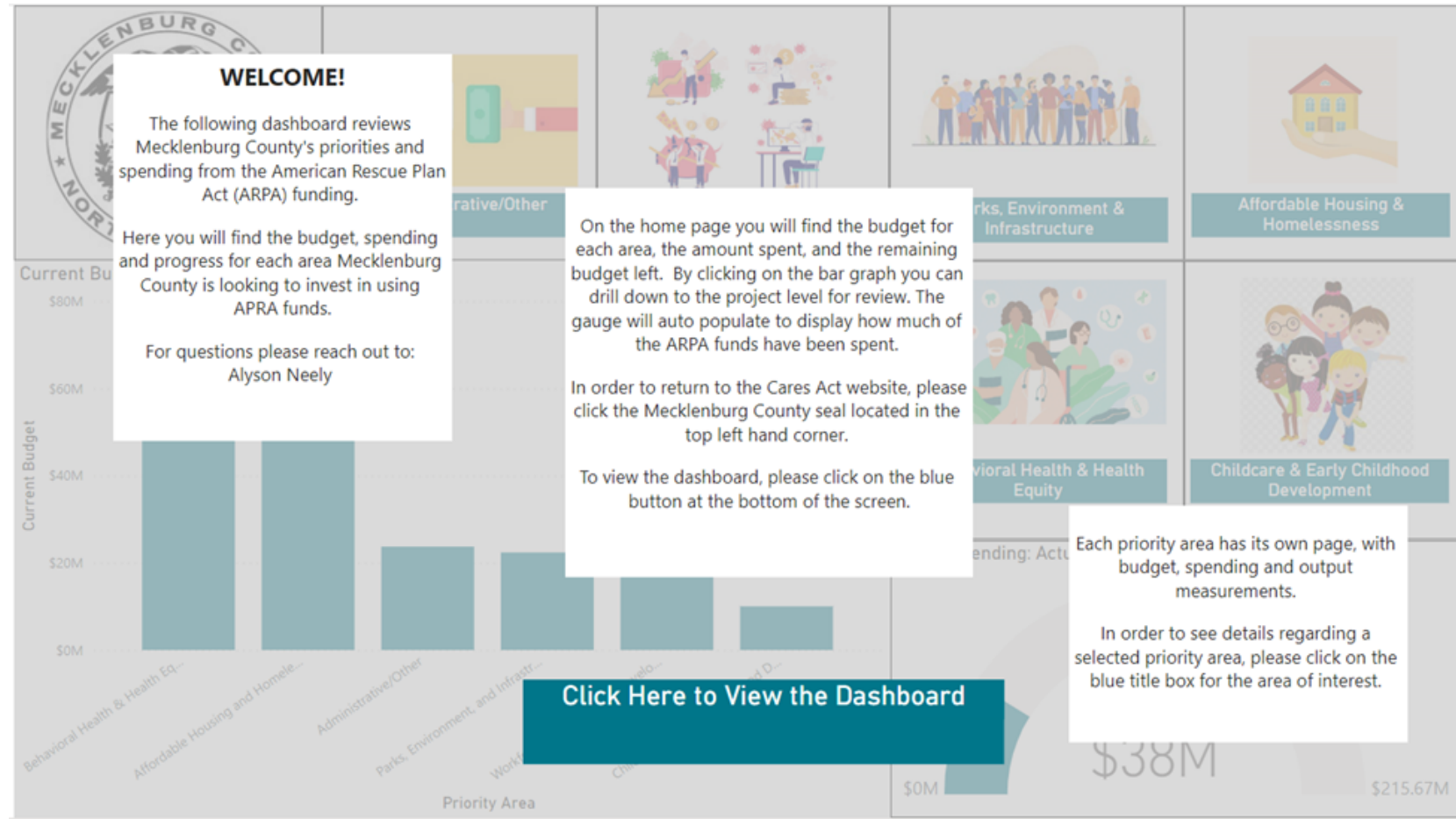


# ARPA DASHBOARD

The objective of the ARPA Dashboard and County COVID-19 Recovery website is to provide residents with access to financial investments from the County's 215.67 million dollar ARPA allocation and to share monthly performance updates and progress.

View the dashboard:

<https://app.powerbigov.us/view?r=eyJrIjoiYzQzNDgwY2YtYmFIZS00ZTNhLWlxNzYtMzc1YjUzM2M1ZjMzliwidCI6IjA5ZDg3MGEyLWQ3NmItNDg1OC1iMWwRiLWMwYTY3ZWQ1NDVjOCJ9>



# THE MECK EFFECT



The Meck Effect, found on the Mecklenburg County website, showcases success stories categorized by COVID-19 priority areas, illustrating the impactful initiatives by ARPA recipients. It also provides tools and resources such as a media toolkit and ARPA newsletter.

- **Phase One - Providers Highlighted:**
  - **Behavioral Health & Health Equity**
    - Freedom Fighting Missionaries
    - Grace-Mar
  - **Childcare & Early Childhood Development**
    - The Summer Camp Fund
  - **Workforce & Economic Development**
    - The Black Chamber of Commerce – Workforce & Economic Development
  - **Parks, Environment and Infrastructure**
    - Archdale Park
- **Landing page went live on 1/1/24.**
  - <https://themeckeffect.mecknc.gov/>
- **Additional Providers will be highlighted in Phase Two of the Campaign**

# Next Steps

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- **Grant Recipients have been notified of the Clawback Decision**
- **All Grant Recipients**
  - Continue to monitor performance
  - Routinely evaluate the need to execute the clawback provision
  - Continue to assess the need to reallocate unspent funds
- **COVID 19 Strategic Recovery Plan**
  - The Board will be briefed in March 2024 on the impact of all investments made to support the goals outlined in the COVID 19 Recovery Plan
- **The Manager will continue to explore options for investing the available ARPA funds**





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