# FY21 Service Delivery Options for Volunteer Fire Districts (VFD)

BOCC Public Policy Briefing – Jan 14, 2020

# Presentation Outline

- Legislative history of VFDs
- Tax rate calculation
- Tax rates and funding history of VFDs
- Contractual history
- Commitment for FY21
- Service delivery options

# BOCC Adopted Resolution

**MECKLENBURG COUNTY BOARD OF COMMISSIONERS**
**RESOLUTION**
**ESTABLISHING A FIRE PROTECTION SERVICE DISTRICT**
**IN THE**
**EXTRATERRITORIAL JURISDICTION**
**OF THE**
**CITY OF CHARLOTTE**

**Whereas**, N.C.G.S.153A-301 authorizes counties in North Carolina to define service districts in order to finance, provide, or maintain for the service districts fire protection services in addition to or to a greater extent than those financed, provided or maintained for the entire county; and

**Whereas**, on February 21, 2012 the Board of Commissioners adopted a resolution setting a fifteen cent property tax rate limitation for five (5) proposed fire protection service districts and calling a public hearing for April 3, 2012 on the proposed establishment of the five (5) fire protection service districts, one of them being for extraterritorial jurisdiction of the City of Charlotte and a small area south of Pineville into which Pineville could exercises its extraterritorial jurisdiction rights, but has failed to, to be called the Charlotte Extraterritorial Jurisdiction ("Charlotte ETJ"); and

# Volunteer Fire Department (VFD) History

- Prior to 2012, each VFD was provided $80k from the general fund.
- BOCC approved creation of Fire Protection Service Districts (FPSD) and associated taxing authority in April 2012.
- BOCC set a maximum tax rate of 15 cents.
- Available revenue is calculated based on tax values of FPSDs and tax rate.
- Mecklenburg County Code Enforcement initiated contracts under the approved resolution with Volunteer Fire District (VFD) organizations to provide coverage in Extra Territorial Jurisdiction (ETJ) areas.

# Tax Values & Revenue Estimates Formula

**Total Tax Value** = Estimated Value of Real Estate +
Estimated Tax Value of Personal Property
(includes cars, boats etc.,)

**Tax Rate (¢)** = [Required Revenue*100/
(Total Tax Value* Collection Percentage)]*100

***Note: Estimated value includes Real Estate and Personal Property such as cars etc.***

# Tax Values & Revenue Estimates – FY20

| FPSD | FY 2020 Estimated Value | Rate to achieve FY19 Estimated Levy | Revenue neutral Tax Rate | Collection Rate | 2020 Estimate Revenue |
|---|---|---|---|---|---|
| **Charlotte** | **$ 7,283,295,747** | **6.28** | **6.67** | **98%** | **$ 4,760,799** |
| Cornelius | $ 107,106,279 | 3.53 | 3.62 | 98% | $ 37,997 |
| Davidson | $ 359,395,442 | 5.54 | 5.72 | 99% | $ 203,518 |
| Huntersville | $ 2,337,297,709 | 3.49 | 3.73 | 98% | $ 854,376 |
| Mint Hill | $ 556,597,346 | 5.81 | 5.89 | 97% | $ 318,001 |

***Note: Estimated value includes Real Estate and Personal Property such as cars etc.***

# Tax Values & Revenue Estimates

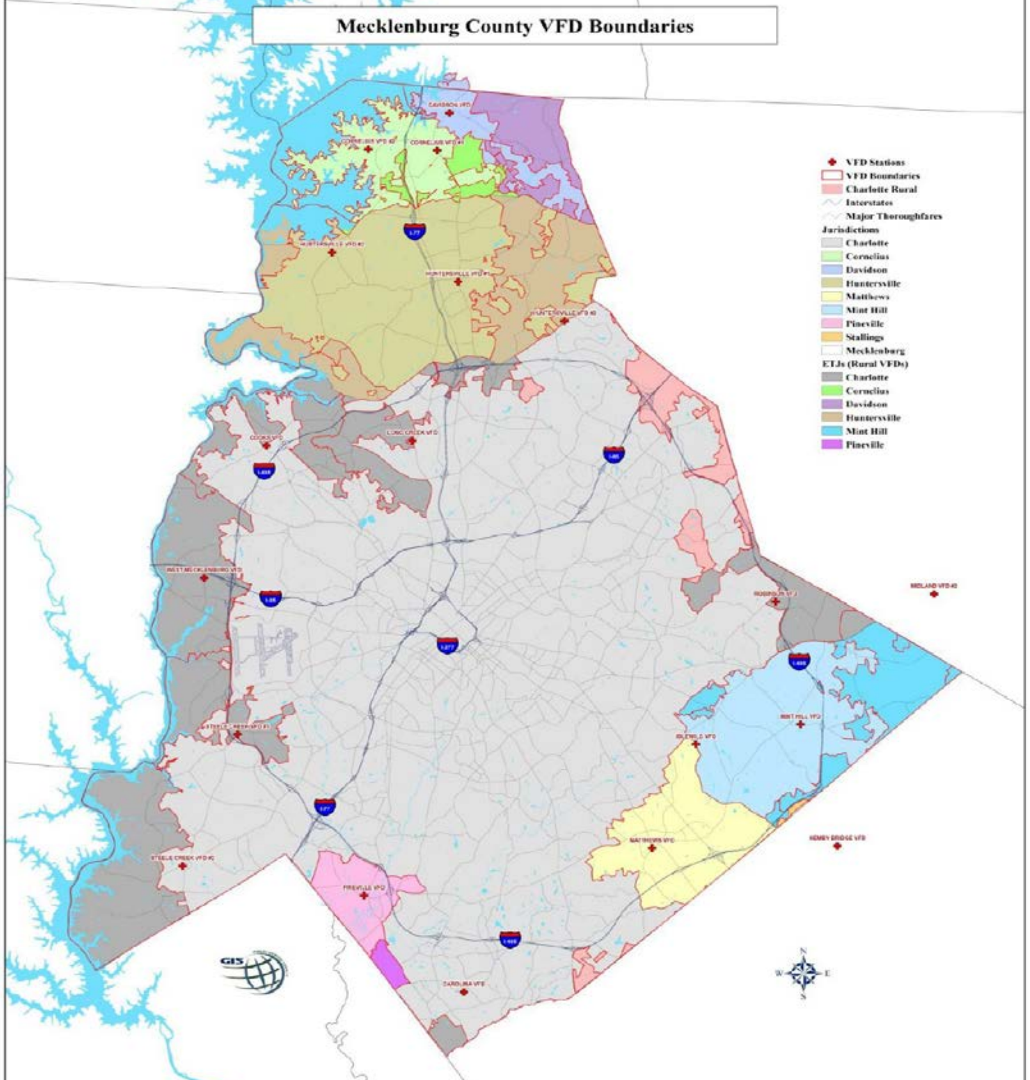
| Rate (cents) | Collection Rate | Revenue |
|---|---|---|
| 6.67 | 98% | $4,760,799 |
| 7.00 | 98% | $4,996,341 |
| 7.50 | 98% | $5,353,222 |
| 8.00 | 98% | $5,710,104 |
| 8.50 | 98% | $6,066,985 |
| 9.00 | 98% | $6,423,867 |
| 9.50 | 98% | $6,780,748 |
| 10.00 | 98% | $7,137,630 |

| | |
|---|---|
| Charlotte ETJ Tax Value | $ 7,283,295,747 |

| | |
|---|---|
| 1 cent = | $713,763 |

# Charlotte District VFDs

- Carolina Volunteer Fire Department – 1 Station
- Cooks Volunteer Fire Department – 1 Station
- Charlotte Rural – contract with Charlotte FD
- Huntersville Volunteer Fire Department
- Long Creek Volunteer Fire Department – 1 Station
- Mint Hill Volunteer Fire Department
- Robinson Volunteer Fire Department – 1 Station
- Steele Creek Volunteer Fire Department – 2 Stations
- West Mecklenburg Volunteer Fire Department – 2 Units


Mecklenburg County VFD Boundaries
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
Mecklenburg
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Pineville

# VFD Funding History

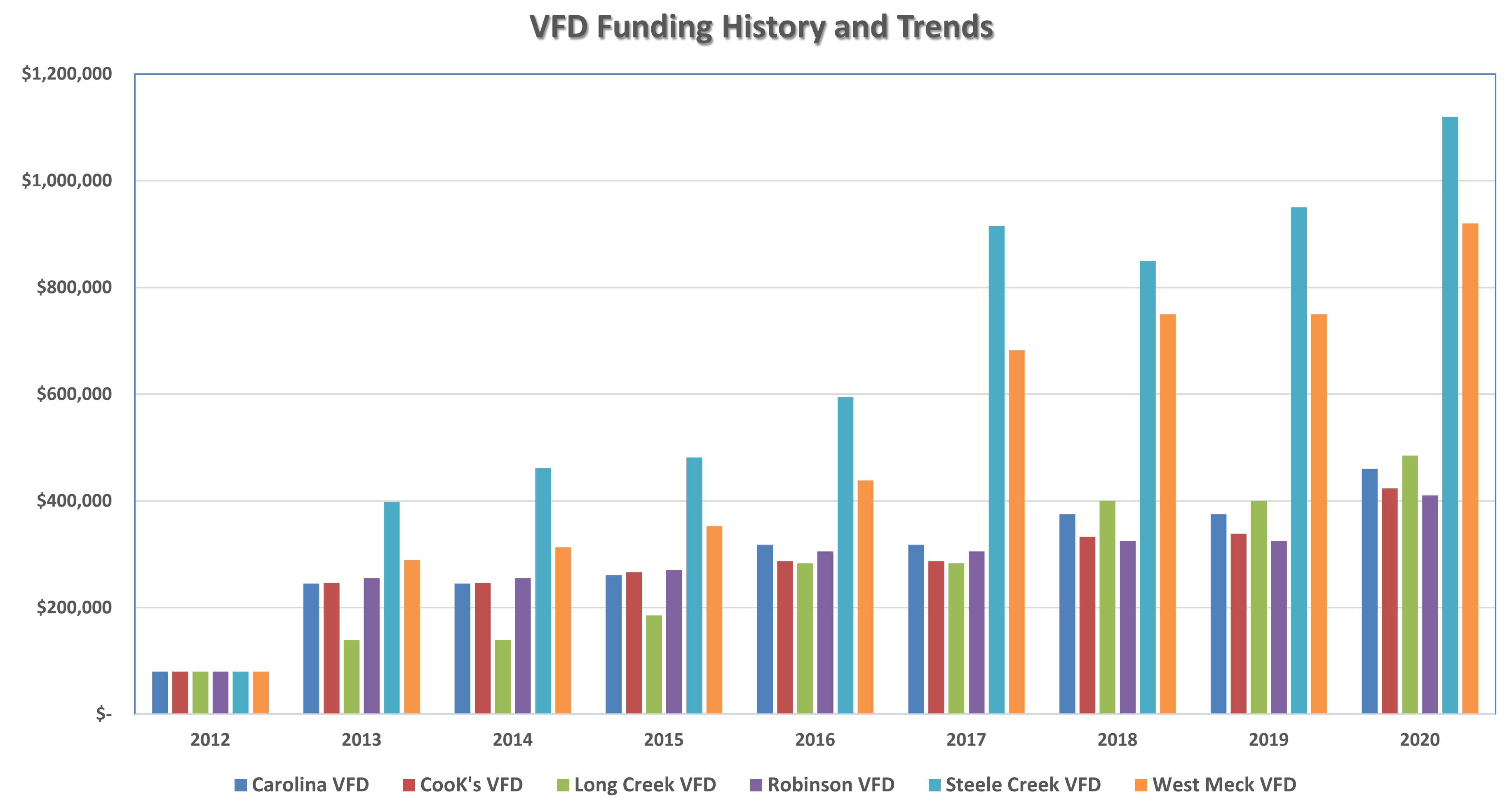
- Pre-FY2012 – Each VFD granted $80k
- FY2012-13 – Fire Protection Service Districts (FPSD) established and tax rates introduced
- FY2013-17 – Grant amounts established based on requests and service areas
- FY2018 – Standardized staffing requirements and contractual agreements
- FY2019 – Adjusted Steele Creek VFD contract amount (increase of $100k)
- FY2020– Contract amounts adjusted to increase hourly rate from $13 to $15 per hour and $50k per station capital funding.

# Contractual Requirements

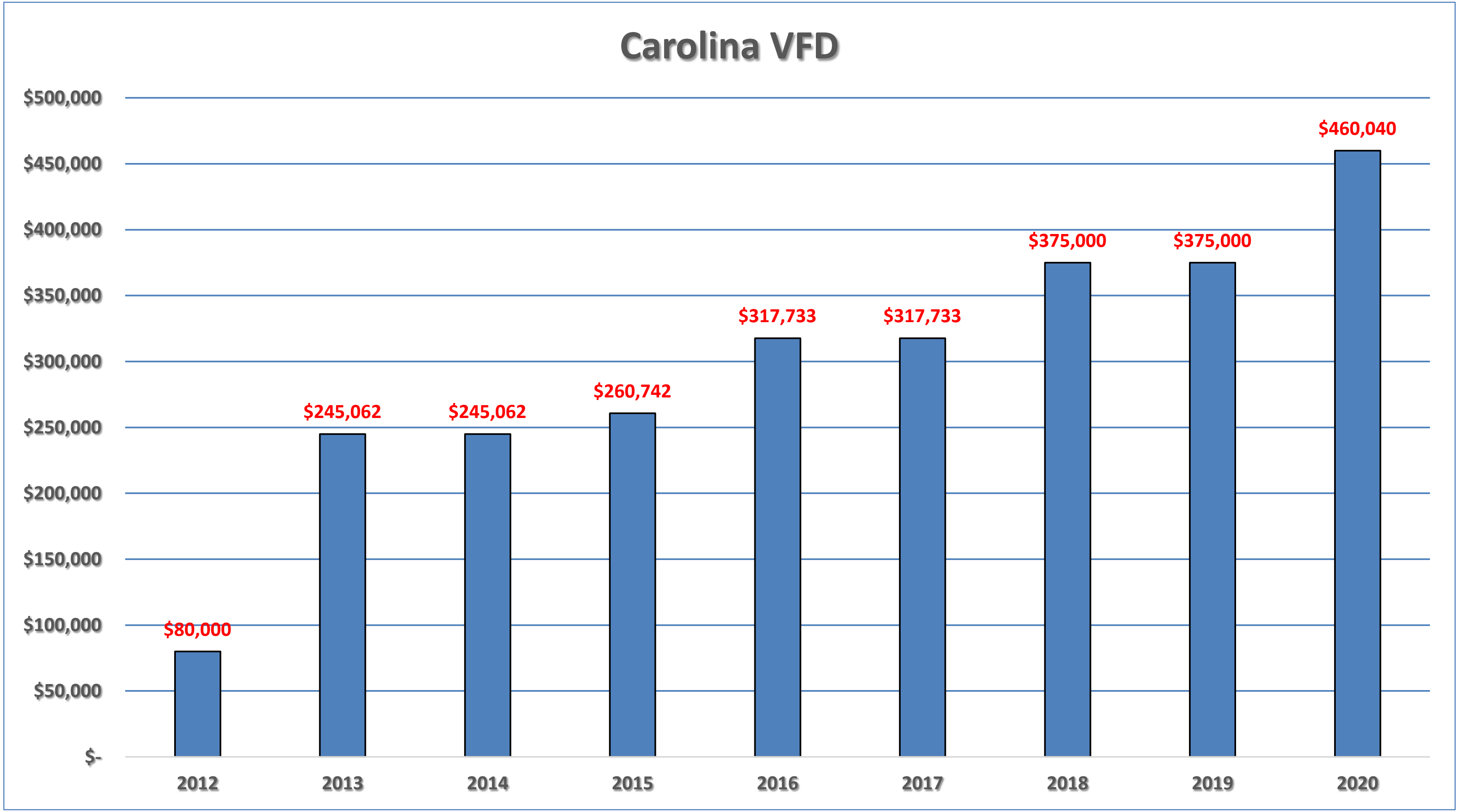
- Established in FY17-18
- Continued use of volunteers
- Requirement to have at least two (2) personnel available 24 x 7
- Funding to cover two (2) positions for 24 x 7 coverage
- Standardized replacement equipment
- Annual audit (carried forward from previous contract)

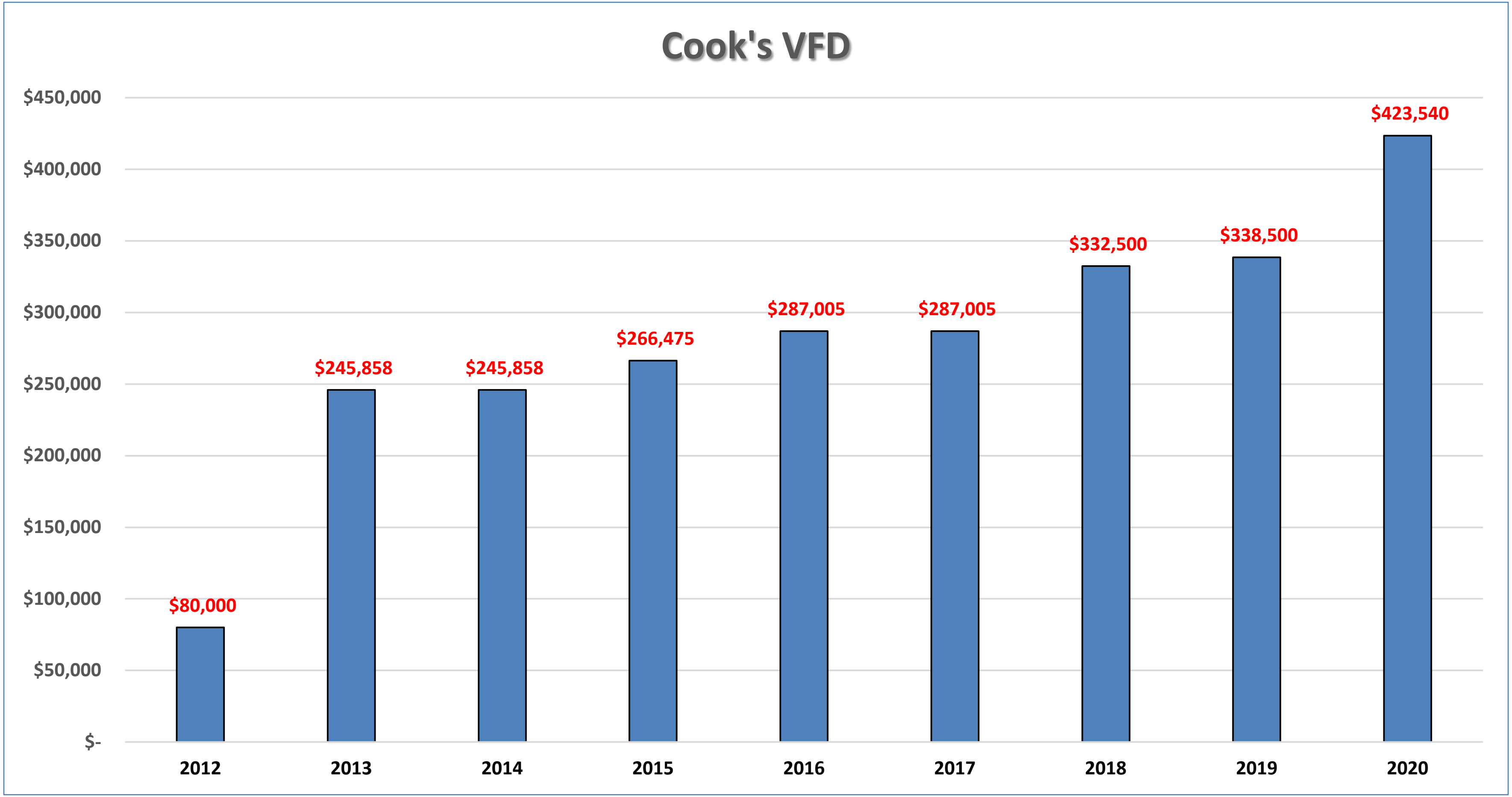
# Enhancements for FY20

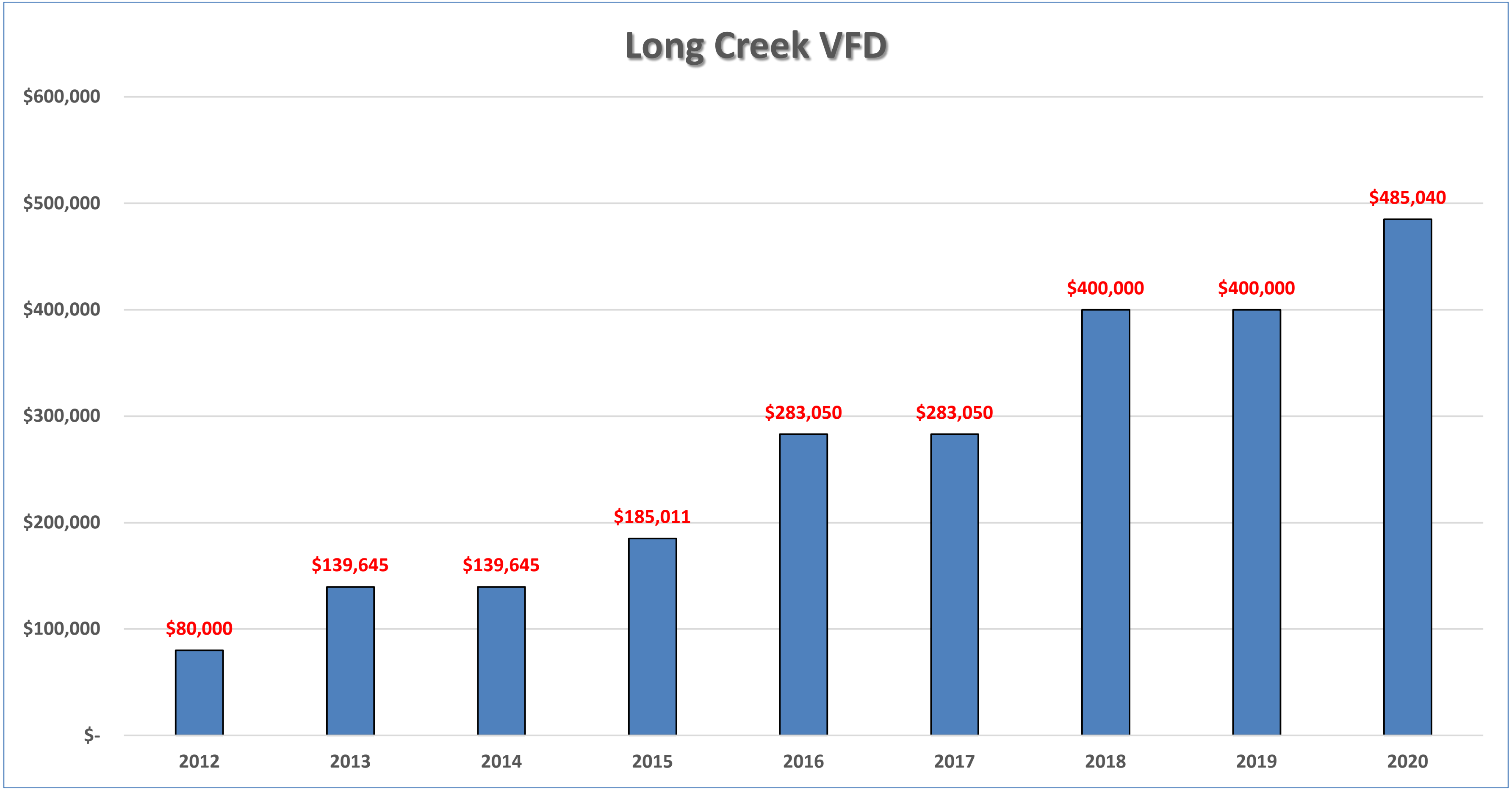
- Increase hourly rate from $13/hr to $15/hr
- Provide capital funds - $50k per station
- Allow for transfer of unused operational funds to capital fund balance
- Capital fund balance not to exceed $1M per VFD
- Capital fund expenses to be pre-approved by County

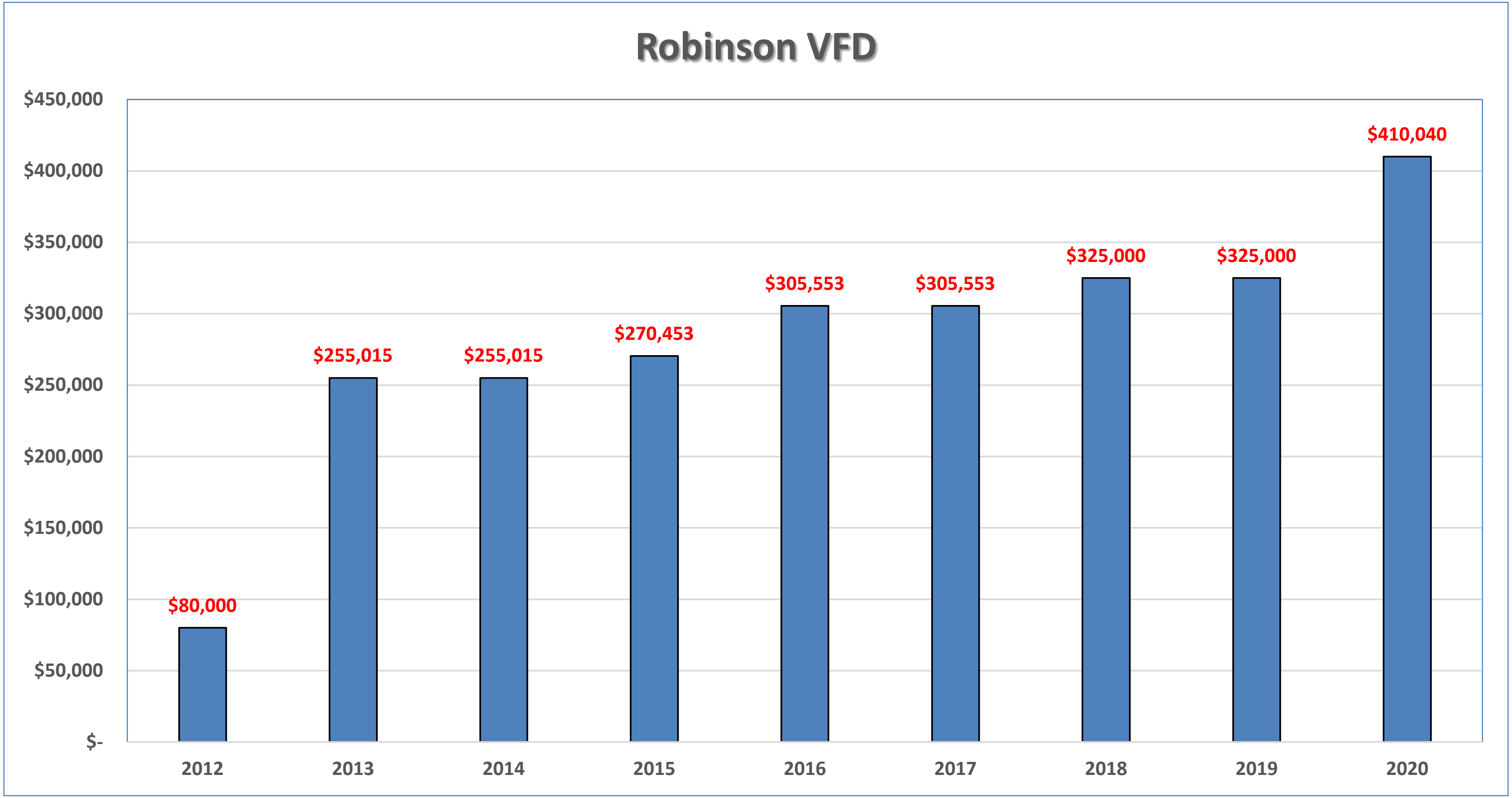


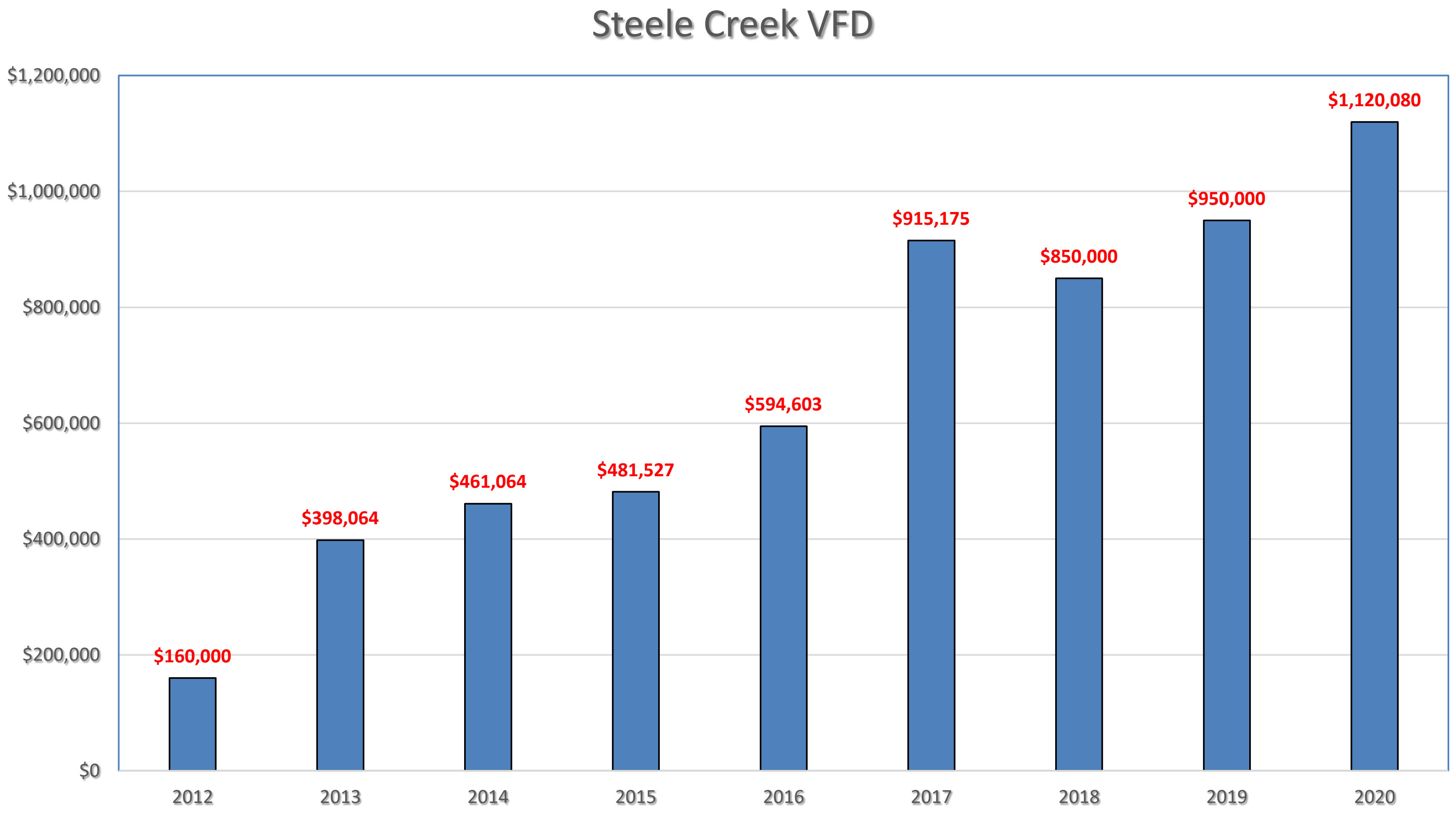
VFD Funding History and Trends
$1,200,000
$1,000,000
$800,000
$600,000
$400,000
$200,000
$-
2012
2013
2014
2015
2016
2017
2018
2019
2020
Carolina VFD
CooK's VFD
Long Creek VFD
Robinson VFD
Steele Creek VFD
West Meck VFD


Carolina VFD
$500,000
$450,000
$400,000
$350,000
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$-
$80,000
$245,062
$245,062
$260,742
$317,733
$317,733
$375,000
$375,000
$460,040
2012
2013
2014
2015
2016
2017
2018
2019
2020


Cook's VFD
$450,000
$400,000
$350,000
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$-
$80,000
$245,858
$245,858
$266,475
$287,005
$287,005
$332,500
$338,500
$423,540
2012
2013
2014
2015
2016
2017
2018
2019
2020

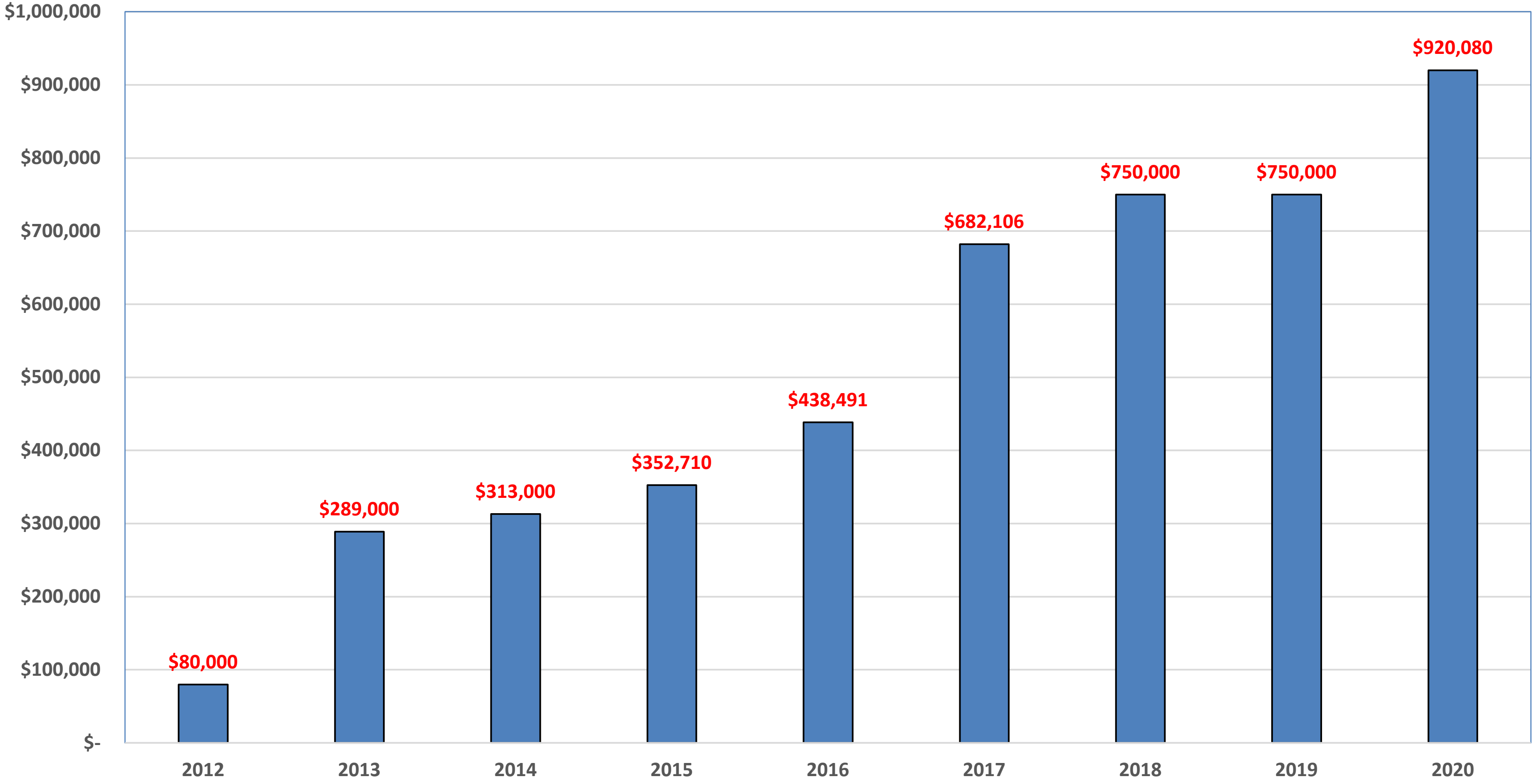

Long Creek VFD
$600,000
$500,000
$400,000
$300,000
$200,000
$100,000
$-
$80,000
$139,645
$139,645
$185,011
$283,050
$283,050
$400,000
$400,000
$485,040
2012
2013
2014
2015
2016
2017
2018
2019
2020

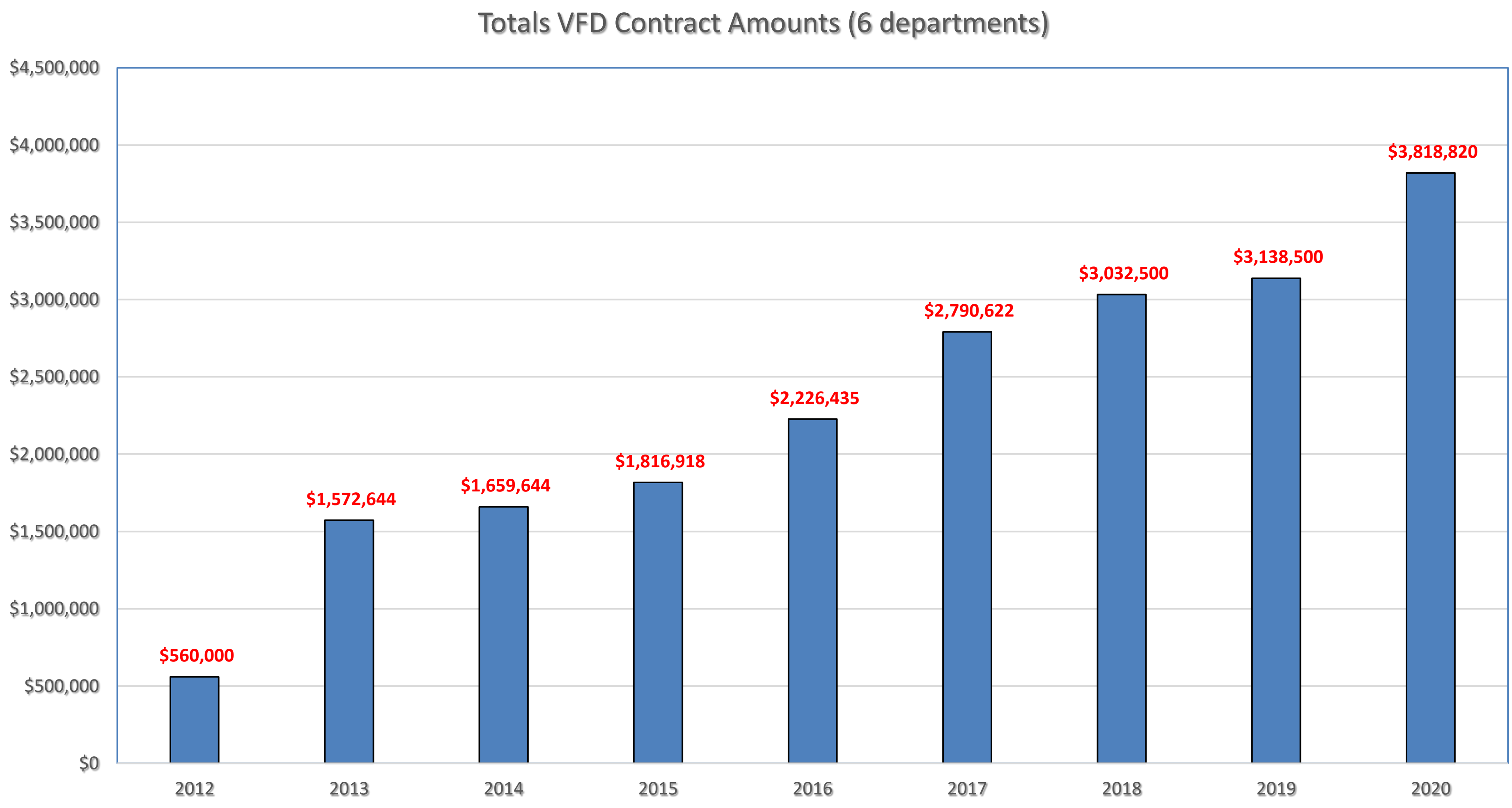

Robinson VFD
$450,000
$400,000
$350,000
$300,000
$250,000
$200,000
$150,000
$100,000
$50,000
$-
$80,000
$255,015
$255,015
$270,453
$305,553
$305,553
$325,000
$325,000
$410,040
2012
2013
2014
2015
2016
2017
2018
2019
2020



Steele Creek VFD
$1,200,000
$1,000,000
$800,000
$600,000
$400,000
$200,000
$0
$160,000
$398,064
$461,064
$481,527
$594,603
$915,175
$850,000
$950,000
$1,120,080
2012
2013
2014
2015
2016
2017
2018
2019
2020

# West Meck VFD





Totals VFD Contract Amounts (6 departments)
$4,500,000
$4,000,000
$3,500,000
$3,000,000
$2,500,000
$2,000,000
$1,500,000
$1,000,000
$500,000
$0
$560,000
$1,572,644
$1,659,644
$1,816,918
$2,226,435
$2,790,622
$3,032,500
$3,138,500
$3,818,820
2012
2013
2014
2015
2016
2017
2018
2019
2020

# Need for Refinement

- Development has accelerated
- Operational model has evolved
- Capital needs have increased
- Infrastructure needs updating

# County Commitment for FY21

- Evaluate operational needs during FY20
- Explore collaboration/partnership opportunities with the Charlotte Fire Department (CFD)
- Evaluate mutual-aid performance and explore opportunities
- Make recommendations as part of FY21 budget
- Provide potential strategy for FY22 and beyond

# Tax Values & Revenue Estimates

| FPSD | FY2020 Estimated Value | Rate to achieve FY19 Estimated Levy | Revenue neutral Rate | Collection Rate | 2020 Estimate Revenue |
|---|---|---|---|---|---|
| **Charlotte** | **$ 7,283,295,747** | **6.28** | **6.67** | **98%** | **$ 4,760,799** |
| Cornelius | $ 107,106,279 | 3.53 | 3.62 | 98% | $ 37,997 |
| Davidson | $ 359,395,442 | 5.54 | 5.72 | 99% | $ 203,518 |
| Huntersville | $ 2,337,297,709 | 3.49 | 3.73 | 98% | $ 854,376 |
| Mint Hill | $ 556,597,346 | 5.81 | 5.89 | 97% | $ 318,001 |

# Charlotte District

## FY20 Funding – Salaries, Operational & Capital

| | FY19 Contract Amounts | FY20 Starting Point | Increase in hourly wage | Capital Contribution | New Contract Amount | Total Amounts |
|---|---|---|---|---|---|---|
| Charlotte Rural | $ 723,031 | $ 767,031 | - | - | $ 668,106 | $ 668,106 |
| Huntersville FD | $ 190,143 | $ 190,143 | - | - | $ 190,143 | $ 190,143 |
| Mint Hill VFD | $ 11,632 | $ 11,632 | - | - | $ 11,632 | $ 11,632 |
| Carolina VFD | $ 375,000 | $ 375,000 | $ 35,040 | $ 50,000 | $ 410,040 | $ 460,040 |
| Cook's VFD | $ 338,500 | $ 338,500 | $ 35,040 | $ 50,000 | $ 373,540 | $ 423,540 |
| Long Creek VFD | $ 400,000 | $ 400,000 | $ 35,040 | $ 50,000 | $ 435,040 | $ 485,040 |
| Robinson VFD | $ 325,000 | $ 325,000 | $ 35,040 | $ 50,000 | $ 360,040 | $ 410,040 |
| Steele Creek #1& 2 VFD | $ 950,000 | $ 950,000 | $ 70,080 | $ 100,000 | $ 1,020,080 | $ 1,120,080 |
| West Mecklenburg VFD | $ 750,000 | $ 750,000 | $ 70,080 | $ 100,000 | $ 820,080 | $ 920,080 |
| Total | $ 3,978,266 | $ 4,022,266 | $ 315,360 | $ 450,000 | $ 4,337,626 | $ 4,688,701 |

# Historical Tax Rates

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 |
|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢*** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢* |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ |

*** Revenue Neutral Rate**

# Summary of Options

Option 1: Status Quo with 3rd Fire Fighter

Option 2: VFD Request for FY 20 & beyond

Option 3: Partial Transition to CFD
- one or two VFDs

Option 4: Partial Transition to CFD
- more than two VFDs

Option 5: Staff Recommendation (preliminary)

# Option 1
# Status Quo with Funding for 3rd Fire Fighter

# Charlotte District

## FY21 Funding – Salaries, Operational & Capital

| | FY20 Contract | FY21 Proposed | Additional Funding 3rd Fire Fighter |
|---|---|---|---|
| Carolina VFD | $ 460,040 | $647,240 | $187,200 |
| Charlotte Rural | $ 668,106 | $668,106 | - |
| Cook's VFD | $ 423,540 | $610,740 | $187,200 |
| Huntersville FD | $ 190,143 | $190,143 | - |
| Long Creek VFD | $ 485,040 | $672,240 | $187,200 |
| Mint Hill VFD | $ 11,632 | $11,632 | - |
| Robinson VFD | $ 410,040 | $597,240 | $187,200 |
| Steele Creek #1& 2 VFD | $ 1,120,080 | $1,494,480 | $374,400 |
| West Mecklenburg VFD | $ 920,080 | $920,080 | - |
| Total | $ 4,688,701 | $5,811,901 | $1,123,200 |

# Historical and Estimated Tax Rates – Option 1

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 |
|---|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢** | **8.15¢** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢ | TBD |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ | TBD |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ | TBD |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ | TBD |

# Option 2
## Requests by VFD

## Increased Staffing & Capital

# VFD Requests for FY21

- Increase staffing from two (2) to three (3) personnel per station
- Advance for the construction of one (1) station with the addition of three (3) personnel for Steele Creek Station 3 in the future years
- Additional capital funding of $35k per station ($50k per station provided in FY20)and miscellaneous expenses

# Charlotte District

## FY21 Funding – Salaries, Operational & Capital

| | *FY20 Contract* | *FY21 Request* | *Difference* |
|---|---|---|---|
| Carolina VFD | $ 460,040 | $ 675,000 | $214,960 |
| Charlotte Rural | $ 668,106 | $ 668,106 | - |
| Cook's VFD | $ 423,540 | $ 665,000 | $241,460 |
| Huntersville FD | $ 190,143 | $ 190,143 | - |
| Long Creek VFD | $ 485,040 | $ 665,000 | $179,960 |
| Mint Hill VFD | $ 11,632 | $ 11,632 | - |
| Robinson VFD | $ 410,040 | $ 665,000 | $254,960 |
| Steele Creek #1& 2 VFD | $ 1,120,080 | $ 1,480,000 | $359,920 |
| West Mecklenburg VFD | $ 920,080 | $ 950,000 | $29,920 |
| **Total** | **$ 4,688,701** | **$5,969,881** | **$1,281,180** |

# Charlotte District

## FY21 Funding Proposal – Subsidy for each VFD

| | *Tax Estimates* | *FY21 Request* | *Potential Subsidy* |
|---|---|---|---|
| Carolina VFD | $ 322,074 | $ 675,000 | $ (352,925) |
| Charlotte Rural | $ 875,050 | $ 668,106 | $ 206,944 |
| Cook's VFD | $ 462,508 | $ 665,000 | $ (202,491) |
| Long Creek VFD | $ 530,456 | $ 665,000 | $ (134,543) |
| Robinson VFD | $ 438,313 | $ 665,000 | $ (226,686) |
| Steele Creek #1 VFD | $ 546,554 | $ 740,000 | $ (193,445) |
| Steele Creek # 2 VFD | $ 1,882,381 | $ 740,000 | $ 1,142,381 |
| West Mecklenburg VFD | $ 859,650 | $ 950,000 | $ (90,349) |
| Total | $ 5,916,990.40 | $ 5,768,106.00 | |

# Charlotte District - Future

## FY21-23 Funding – Salaries, Operational & Capital

| | FY 20 Contract | FY21 Request | FY22 Request | FY23 Request |
|---|---|---|---|---|
| *Carolina VFD* | $ 460,040 | $675,000 | $675,000 | $675,000 |
| *Charlotte Rural* | $ 668,106 | $668,106 | $668,106 | $668,106 |
| *Cook's VFD* | $ 423,540 | $665,000 | $665,000 | $665,000 |
| *Huntersville FD* | $ 190,143 | $190,143 | $190,143 | $190,143 |
| *Long Creek VFD* | $ 485,040 | $665,000 | $665,000 | $665,000 |
| *Mint Hill VFD* | $ 11,632 | $11,632 | $11,632 | $11,632 |
| *Robinson VFD* | $ 410,040 | $665,000 | $665,000 | $665,000 |
| *Steele Creek #1& 2 VFD* | $ 1,120,080 | $1,480,000 | $1,745,800 | $2,531,400 |
| *West Mecklenburg VFD* | $ 920,080 | $950,000 | $950,000 | $950,000 |
| **Total** | **$ 4,688,701** | **$5,969,881** | **$6,235,681** | **$7,021,281** |

# Historic and Estimated Tax Rates – Option 2

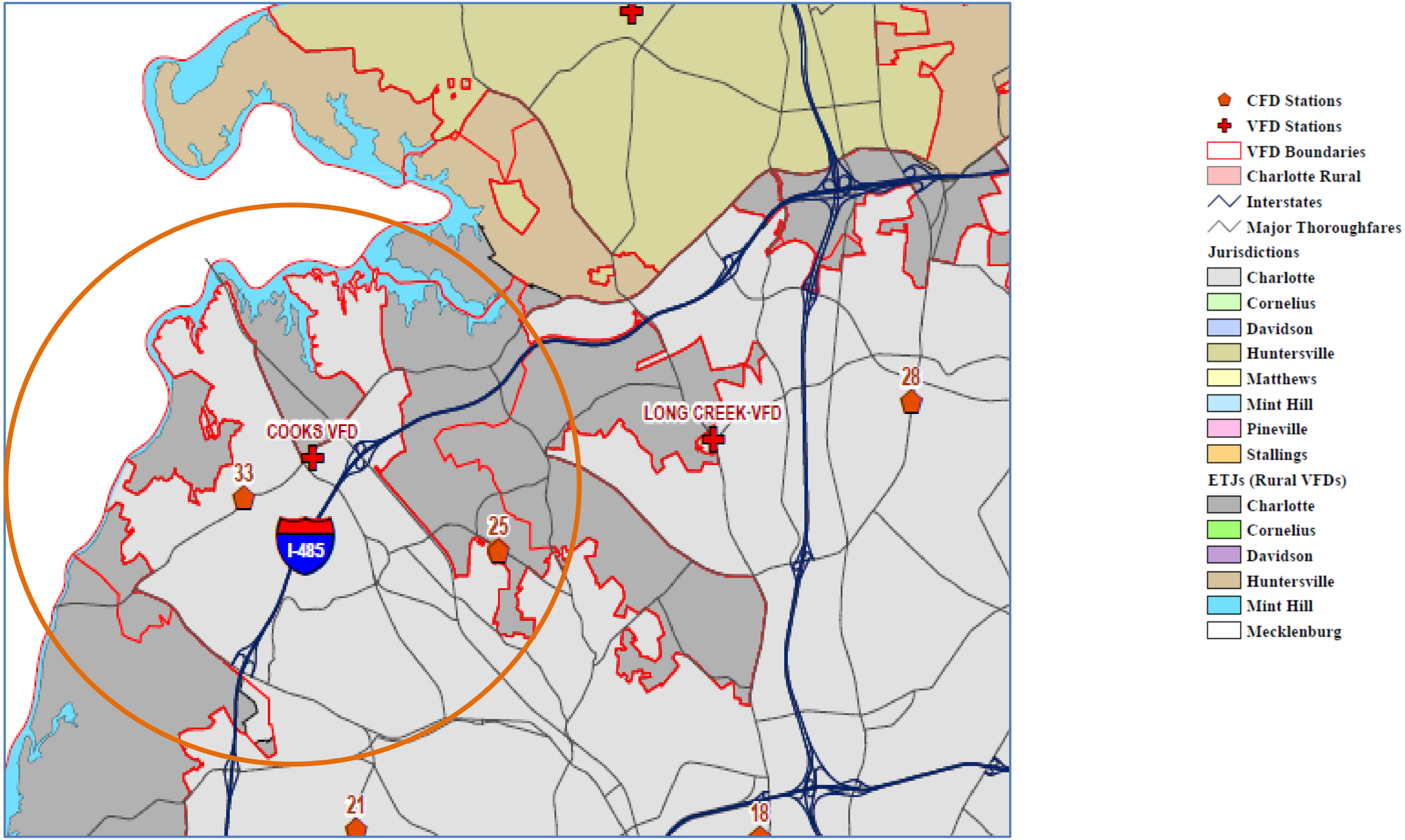
| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|---|---|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢** | **8.5¢** | **9.0¢** | **10.1¢** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢ | TBD | TBD | TBD |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ | TBD | TBD | TBD |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ | TBD | TBD | TBD |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ | TBD | TBD | TBD |

# Option 3 – Phased Transition

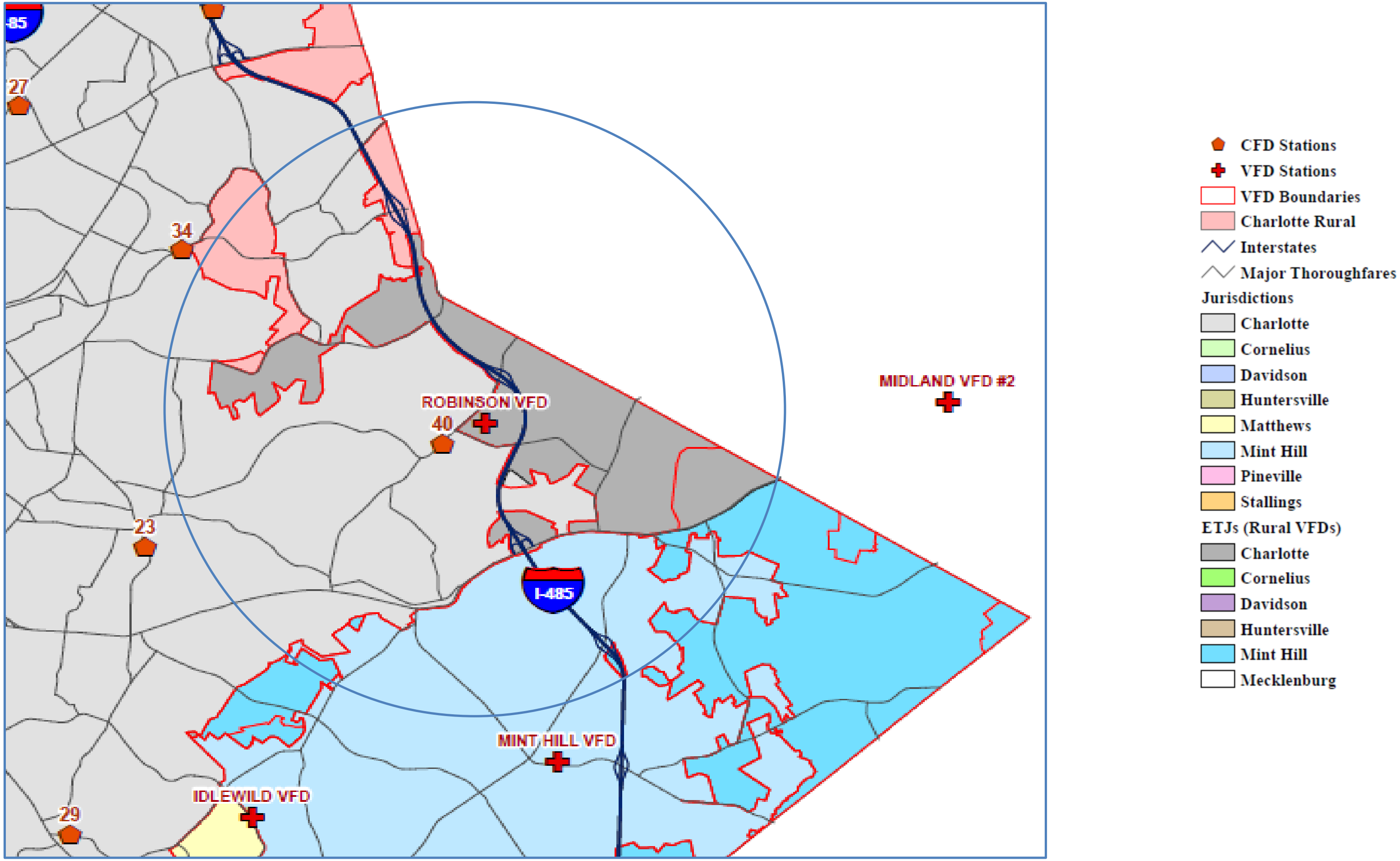
## 3rd FF in FY21 and partial transition to CFD

# Considerations

- Current reimbursement rate for Charlotte Fire Department (CFD) is **6.36¢**
- CFD already provides service in some areas
- **Potential of one or more, but CFD has not yet completed analysis**
- **CFD typical response is with four (4) personnel**
- Example transition of the Robinson VFD and Cooks VFD to CFD at the reimbursement rate of **6.36¢**



COOKS VFD
LONG CREEK VFD
I-485
33
25
28
21
18
CFD Stations
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Mecklenburg



85
27
34
40
23
29
ROBINSON VFD
MIDLAND VFD #2
I-485
MINT HILL VFD
IDLEWILD VFD
CFD Stations
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Mecklenburg

# Charlotte District

## FY21 Potential Funding – Salaries, Operational & Capital

| | FY20 Contract | FY21 Contract | FY21 Additional staff (1 FT FF) | Total |
|---|---|---|---|---|
| Carolina VFD | $460,040 | $460,040 | $187,200 | $647,240 |
| Charlotte Rural | $668,106 | $668,106 | - | $668,106 |
| Cook's VFD | $423,540 | $353,127 | - | $353,127 |
| Huntersville FD | $190,143 | $190,143 | - | $190,143 |
| Long Creek VFD | $485,040 | $485,040 | $187,200 | $672,240 |
| Mint Hill VFD | $11,632 | $11,632 | - | $11,632 |
| Robinson VFD | $410,040 | $334,654 | - | $334,654 |
| Steele Creek #1& 2 VFD | $1,120,080 | $1,120,080 | $374,400 | $1,494,480 |
| West Mecklenburg VFD | $920,080 | $920,080 | - | $920,080 |
| **Total** | **$4,688,701** | **$4,542,902** | **$748,800** | **$5,291,702** |

# Historic and Estimated Tax Rates – Option 3

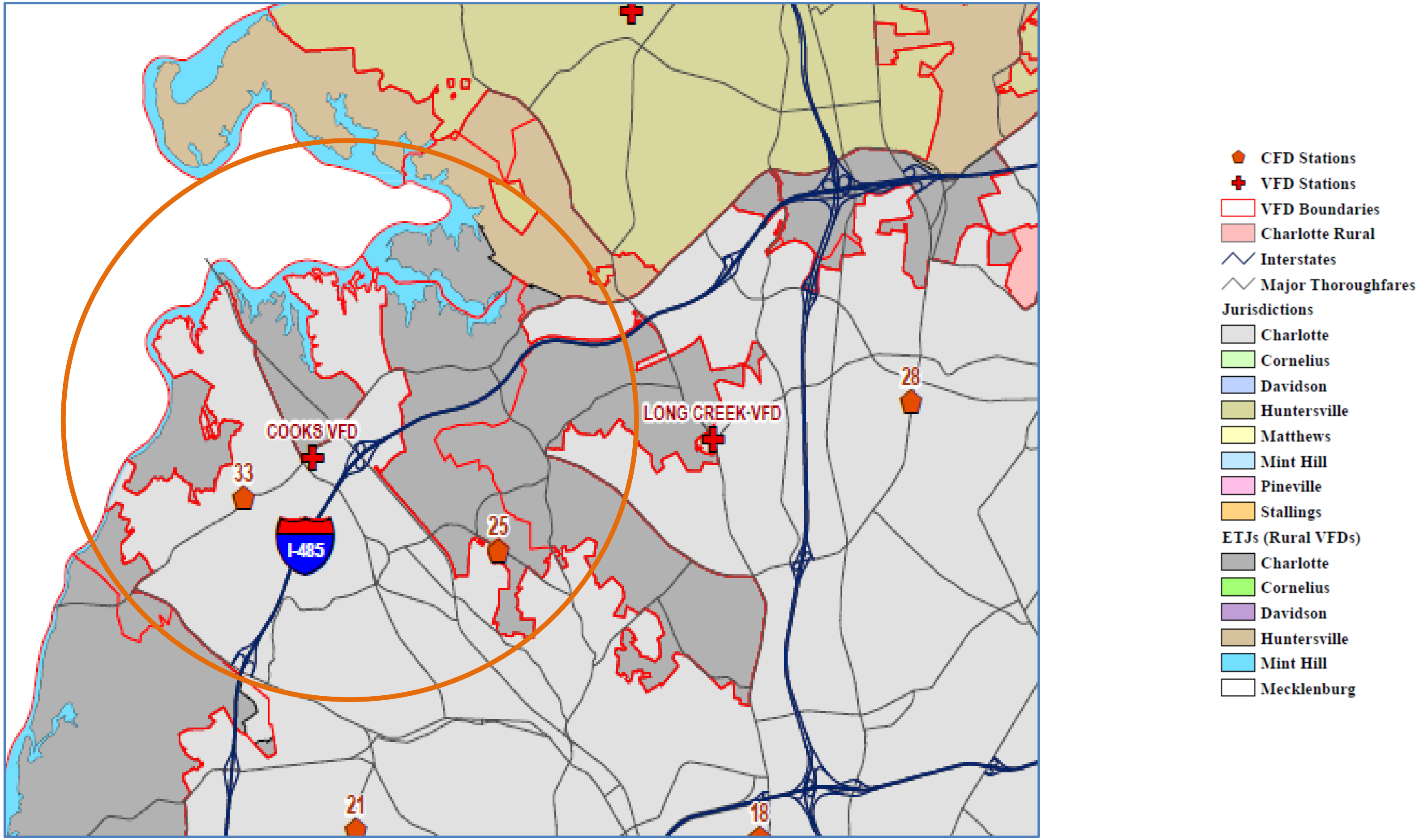
| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢** | **7.4¢** | **8¢** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢ | TBD | TBD |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ | TBD | TBD |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ | TBD | TBD |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ | TBD | TBD |

# Option 4 –Enhanced Transition

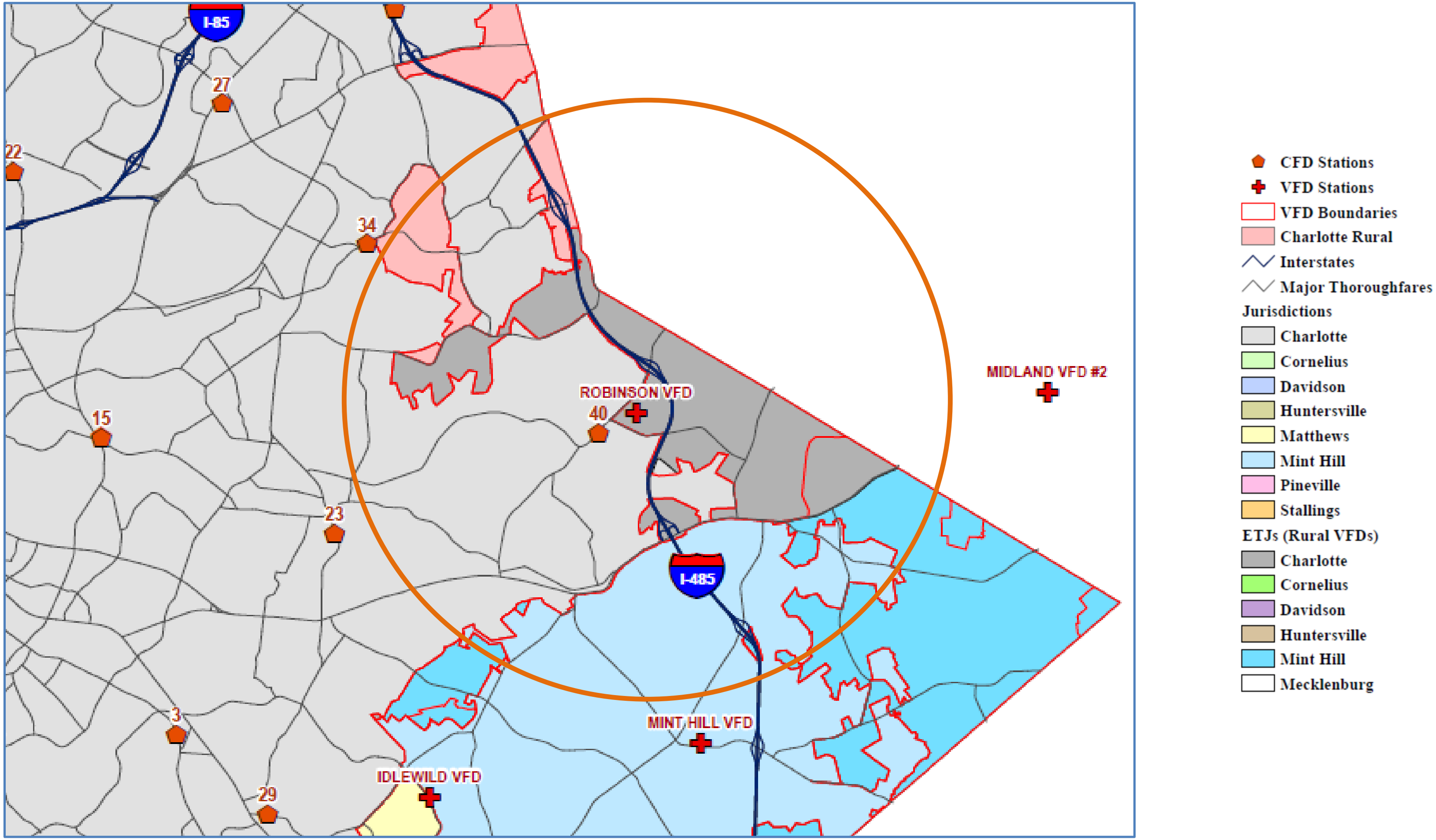
**3rd FF in FY21and transition of Steele Creek, Robinson and Cooks VFDs to CFD**

# Considerations

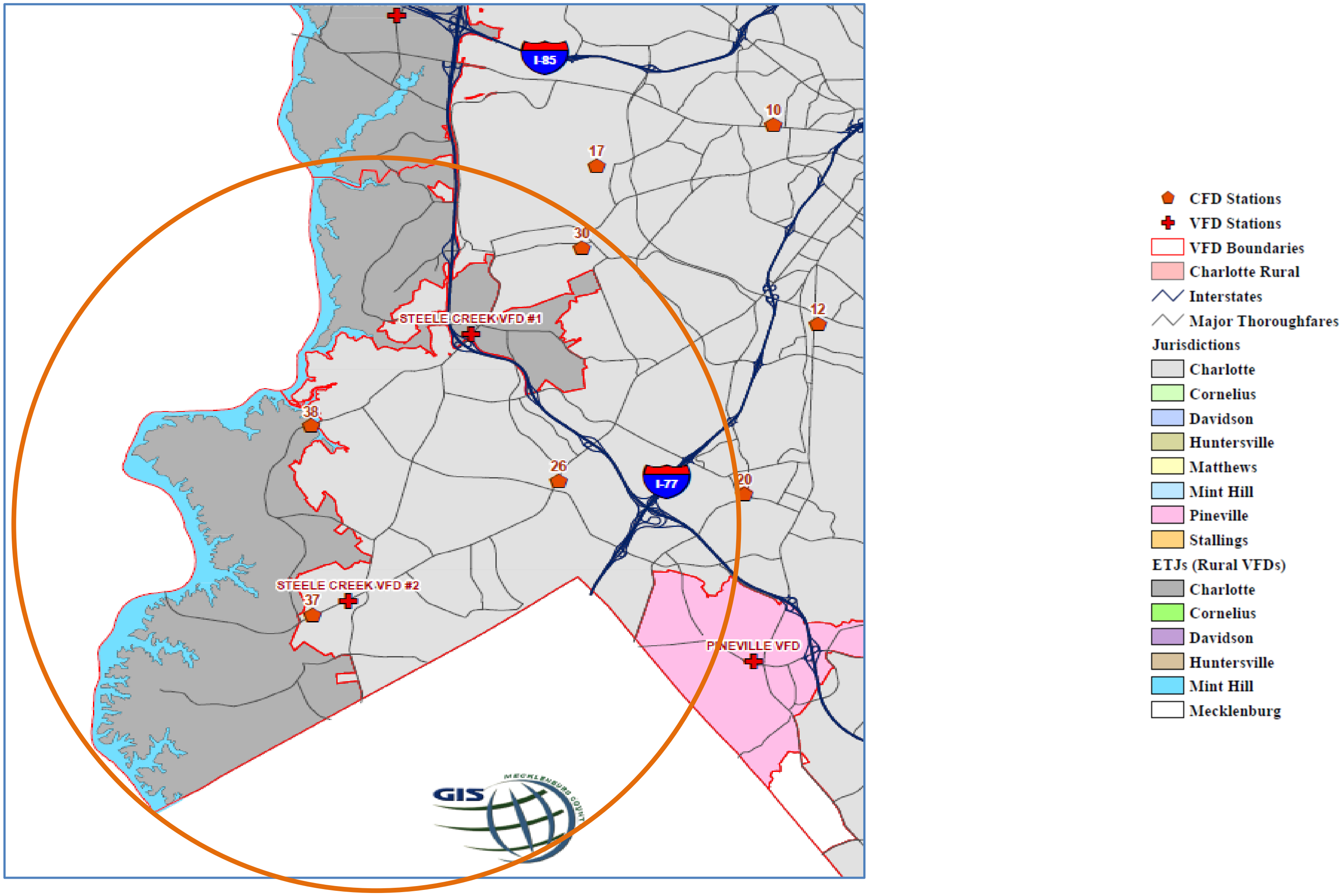
- Current reimbursement rate for Charlotte Fire Department (CFD) is **6.36¢**
- Potential transition of the Steele Creek, Robinson and Cooks VFD to CFDs at the reimbursement rate of **6.36¢**
- **There are areas in Steele Creek 2 that do not have fire infrastructure**
- **CFD may not be able to service this whole area right away**
- To generate the additional revenue for this option…., the tax rate will need to be adjusted to approximately **7.9¢** as compared to the revenue neutral rate of **6.67¢**



COOKS VFD
LONG CREEK VFD
I-485
33
25
28
21
18
CFD Stations
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Mecklenburg



I-85
27
22
34
15
ROBINSON VFD
40
MIDLAND VFD #2
23
I-485
3
MINT HILL VFD
IDLEWILD VFD
29
CFD Stations
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Mecklenburg



I-85
I-77
STEELE CREEK VFD #1
STEELE CREEK VFD #2
PINEVILLE VFD
10
17
30
12
38
26
20
37
GIS
MECKLENBURG COUNTY
CFD Stations
VFD Stations
VFD Boundaries
Charlotte Rural
Interstates
Major Thoroughfares
Jurisdictions
Charlotte
Cornelius
Davidson
Huntersville
Matthews
Mint Hill
Pineville
Stallings
ETJs (Rural VFDs)
Charlotte
Cornelius
Davidson
Huntersville
Mint Hill
Mecklenburg

# Charlotte District

## FY21 Potential Funding – Salaries, Operational & Capital

| | FY20 Contract | FY21 Contract | FY21 Additional staff (1 FT FF) | Total |
|---|---|---|---|---|
| Carolina VFD | $ 460,040 | $ 460,040 | $187,200 | $647,240 |
| Charlotte Rural | $ 668,106 | $ 668,106 | - | $668,106 |
| Cook's VFD | $ 423,540 | $ 353,127 | - | $353,127 |
| Huntersville FD | $ 190,143 | $ 190,143 | - | $190,143 |
| Long Creek VFD | $ 485,040 | $ 485,040 | $187,200 | $672,240 |
| Mint Hill VFD | $ 11,632 | $ 11,632 | - | - |
| Robinson VFD | $ 410,040 | $ 334,654 | - | $336,654 |
| Steele Creek #1& 2 VFD | $ 1,120,080 | $ 1,120,080 | - | $1,854,506 |
| West Mecklenburg VFD | $ 920,080 | $ 920,080 | - | $920,080 |
| **Total** | **$ 4,688,701** | **$4,542,902** | **$374,400** | **$5,642,096** |

# Historic and Estimated Tax Rates – Option 4

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 |
|---|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢** | **7.9¢** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢ | TBD |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ | TBD |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ | TBD |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ | TBD |

# Summary of Options & Estimated Tax Rates

**Option 1: Status Quo with 3rd Fire Fighter**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 8.15¢ | 8.15¢ |

**Option 2: VFD Request for FY 20 & beyond**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 8.5¢ | 9.0¢ | 10.1¢ |

**Option 3: Partial Transition to CFD – Cooks and Robinson VFD**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 7.4¢ | 8¢+ |

**Option 4: Partial Transition to CFD – Cooks, Robinson & Steele Creek**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 7.9¢ | 8¢+ |

# Option 5
# Staff Recommendation
# (Preliminary)

# Option 2 with modifications

# Modification to VFD Requests for FY21

- Additional capital funding, as requested – except Robinson & Cooks VFDs
- Provide 6-month funding to Robinson & Cooks with remainder held in fund balance until discussions with CFD are completed
- Hold $150k in capital funds requested by Steele Creek for Station 3 loan until strategy is finalized in collaboration with CFD
- Plan for 6 months of funding for CFD for transferred areas

# Charlotte District –Recommendation (Preliminary)

## FY21 Funding – Salaries, Operational & Capital

| | FY20 Contract | FY21 Proposed | Difference |
|---|---|---|---|
| Carolina VFD | $460,040 | $675,000 | $214,960 |
| Charlotte Rural | $668,106 | $668,106 | - |
| Cook's VFD | $423,540 | $290,000 | ($133,540) |
| Huntersville FD | $190,143 | $190,143 | - |
| Long Creek VFD | $485,040 | $665,000 | $179,960 |
| Mint Hill VFD | $11,632 | $11,632 | - |
| Robinson VFD | $410,040 | $290,000 | ($120,040) |
| Steele Creek #1& 2 VFD | $1,120,080 | $1,330,000 | $209,920 |
| West Mecklenburg VFD | $920,080 | $950,000 | $29,920 |
| Potential CFD Funding | | $343,890 | $343,890 |
| Total | $4,688,701 | $5,413,771 | $735,070 |

# Charlotte District –Recommendation (Preliminary)

## FY21 Funding – Salaries, Operational & Capital

| | FY21 Request | FY 21 Proposed | Difference |
|---|---|---|---|
| Carolina VFD | *$675,000* | $675,000 | $0 |
| Charlotte Rural | *$668,106* | $668,106 | $0 |
| Cook's VFD | *$665,000* | $290,000 | -$375,000 |
| Huntersville FD | *$190,143* | $190,143 | $0 |
| Long Creek VFD | *$665,000* | $665,000 | $0 |
| Mint Hill VFD | *$11,632* | $11,632 | $0 |
| Robinson VFD | *$665,000* | $290,000 | -$375,000 |
| Steele Creek #1& 2 VFD | *$1,480,000* | $1,330,000 | -$150,000 |
| West Mecklenburg VFD | *$950,000* | $950,000 | $0 |
| Potential CFD Funding | | $343,890 | $343,890 |
| **Total** | **$5,969,881** | **$5,413,771** | **$556,110** |

# Historic and Estimated Tax Rates
# Staff Recommendation (Preliminary)

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 |
|---|---|---|---|---|---|---|---|
| **Charlotte** | **6¢** | **6¢** | **7¢** | **8¢** | **8¢** | **6.67¢** | **7.6¢** |
| Cornelius | 5¢ | 5¢ | 5.7¢ | 5.7¢ | 5.7¢ | 3.62¢ | TBD |
| Davidson | 6¢ | 6¢ | 5.5¢ | 8.5¢ | 8.5¢ | 6.50¢ | TBD |
| Huntersville | 5¢ | 5¢ | 5¢ | 5¢ | 5¢ | 4.10¢ | TBD |
| Mint Hill | 7¢ | 7¢ | 8¢ | 8¢ | 8¢ | 7.00¢ | TBD |

# Summary of Options & Estimated Tax Rates

**Option 1: Status Quo with 3rd Fire Fighter**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 8.15¢ | 8.15¢ |

**Option 2: VFD Request for FY 20 & beyond**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 |
|---|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 8.5¢ | 9.0¢ | 10.1¢ |

**Option 3: Partial Transition to CFD – Cooks and Robinson VFD**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 7.4¢ | 8¢+ |

**Option 4: Enhanced Transition to CFD – Cooks, Robinson & Steele Creek**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 7.9¢ | 8¢+ |

**Option 5: Staff Recommendation (Preliminary)**

| ETJ | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 |
|---|---|---|---|---|---|---|---|---|
| Charlotte | 6¢ | 6¢ | 7¢ | 8¢ | 8¢ | 6.67¢ | 7.6¢ | 8¢+ |

# Questions?