



FY2016 Operating Budget

Purpose of Presentation

- Make the Board aware of refinements made to the program (service) view of the Operating Budget
- Goals of Refinement:
 - Shift from an accounting structure to how departments actually operate and manage resources
 - Assist with facilitating budget decisions and planning
 - Maintain transparency of operating budget



Structure of Operating Budget

- Department View: traditional presentation of operating budget structured by department
- Program View: presentation of operating budget structured by services funded by the County that are monitored by a set of measures that track the performance of the program



Department View: Park & Recreation

Mission

To enrich the lives of citizens by providing quality leisure opportunities, experiences and partnerships. To offer recreation for people of all ages, and to act as stewards of our natural resources.

Responsibilities

This agency provides the administration, facilities, programs and fiscal support for the Park and Recreation Department and the Park and Recreation Commission. Park and Recreation is responsible for operations, maintenance and programming of more than 210 facilities. It manages the County's 17,700 +/- acres of parks, greenways, golf courses, recreation centers, swimming pools, special facilities and nature preserves. Additional services include:

- * Coordination and planning of neighborhood and community recreational opportunities and special events.
- * Strategic analysis to support facility, park and greenway planning, design and development.
- * Programming/activities for therapeutic recreation (to serve both special and select populations).
- * Environmental education and stewardship of nature preserves.
- * Privatized management of five golf courses, and an equestrian center.
- * Marketing and public information about facilities programs.

LINK TO BOARD FOCUS AREAS: Sustainable Community

Budget and Staff Resources

Budget Overview	FY 2015 Adopted	FY 2014 Amended	FY 2013 Adopted
Personnel Services & Employee Benefits	\$23,404,744	\$21,406,170	\$20,402,527
Contractual Services	\$5,409,600	\$4,650,900	\$7,848,458
Commodities	\$3,062,279	\$2,137,233	\$2,201,720
Other Charges	\$104,967	\$941,166	\$816,199
Interdepartmental	\$483,000	\$510,134	\$512,075
Capital Outlay	\$1,358,000	\$63,900	\$164,500
Total Expense	\$33,822,590	\$29,709,503	\$31,945,479
Total Revenue	\$5,845,110	\$4,346,458	\$4,127,691
Net County Dollars	\$27,977,480	\$25,363,045	\$27,817,788

Position Summary					
FY 2015 Adopted		FY 2014 Adopted		FY 2013 Adopted	
FT	PT	FT	PT	FT	PT
305	0	270	0	267	0

*Includes FY15 one-time funding allocation.



Program View: Park & Recreation

ATHLETIC SERVICES (PRK)

Service Description

This service provides coordination of athletic and sporting events on Park and Recreation Department parks and sports facilities.

Program Category: Athletic Services

Corporate Desired Outcome: Improve Quality of Life in Neighborhoods

Measurable Goals	Measure Type	FY 2014 Target	FY 2014 Actual	FY 2013 Actual	% of 2014 Target
Athletic Services Impact Rating	IMPACT	100.00	101.90	128.30	101.90 %
% Customer satisfaction rating	CUSTOMER	84.00	99.00	99.00	117.86 %
Revenue per participant and visitor	EFFICIENCY	0.14	0.17	0.14	121.43 %
Total number athletic participants and visitors	OUTPUT	0.00	1,572,618.00	1,896,837.00	0.00 %

Financial Overview	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted	% Change from FY14 to FY15
Personnel Services & Employee Benefits	422,841	803,426	786,169	-47.37 %
Contractual Services	25,515	124,715	124,715	-79.54 %
Commodities	33,064	22,660	22,660	45.91 %
Other Charges	0	20,804	20,804	-100.00 %
Interdepartmental	0	0	0	0.00 %
Capital Outlay	0	0	0	0.00 %
Total Expense	481,420	971,605	954,348	-50.45 %
Total Revenue	698,600	1,029,000	916,273	-32.11 %
Net County Dollars	(217,180)	(57,395)	38,075	278.40 %

Position Summary	FY 2015 Adopted		FY 2014 Adopted		FY 2013 Adopted		Change From FY14 to FY15	
	FT	PT	FT	PT	FT	PT	FT	PT
Position Counts	3	0	6	0	6	0	(3)	0



Park & Recreation Service View

Service Level View

Service Name	FT	PT	FY2015 County Funding	*FY2015 Total Budget	Total Adopted PY Budget
ADMINISTRATIVE SUPPORT (PRK)	3		379,447	379,447	345,422
ATHLETIC SERVICES (PRK)	3		-217,180	481,420	971,605
COOPERATIVE EXTENSION SERVICES (PRK)			191,343	204,843	202,443
FISCAL ADMINISTRATION (PRK)	10		768,312	768,312	553,835
INDOOR POOLS (PRK)	17		1,294,528	2,381,459	2,261,394
IT RESOURCE MANAGEMENT (PRK)	2		271,526	271,526	456,905
NATURE PRESERVES & NATURAL RESOURCES (PRK)	38		2,975,736	3,208,937	2,898,467
OUTDOOR POOLS (PRK)			215,550	215,550	215,550
PARK FACILITY PLANNING SERVICE (PRK)	5		469,779	469,779	439,013
PARK OPERATIONS (PRK)	109		9,194,108	10,928,108	8,779,671
PARK REPAIR AND MAINTENANCE (PRK)	32		4,390,057	4,390,057	3,933,247
RECREATION PROGRAMMING (PRK)	73		6,149,007	8,032,385	6,415,180
SENIOR ADMINISTRATION (PRK)	2		450,154	450,154	429,309
SPECIAL FACILITIES (PRK)			152,823	223,823	189,782
THERAPEUTIC RECREATION (PRK)	9		795,073	919,573	841,526
VOLUNTEER COORDINATION (PRK)	2		497,217	497,217	543,986
Grand Totals	305	0	27,977,480	33,822,590	29,477,335
Revenue Totals				5,845,110	4,308,550



Refinement of Operating Budget – Program View

- No change to actual service delivery
- Does not alter the operating structure of any department
- Collaboration with departments
- Consolidate programs where appropriate to achieve clearer reporting of the County's budget
- Enhancement of presentation of operating budget - program view only
- Create option to continue to track resources associated with merged services



Outcome of Refinement

- Refined programs consistent with operational structure of departments
- 245 programs consolidated to 166 programs
 - Example: Indoor Pools and Outdoor Pools merged to new Pools Service



Next Steps

- Refer to handout for refinement results
- No formal Board action required
- Refined services will be added to FY2016 operating budget and included in straw vote session





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