

REVISED

	Options	Description	Pros	Cons	Timing
1	ASC "Restructured"	<ul style="list-style-type: none"> * Existing team construct retooled for honed focus on grantmaking, strategy and public art functions * Possible that elements of existing ASC could be spun off to new 501c3 organization to distinguish grantmaking from distributions role * Board would be restructured to include County appointees 	<p>Perhaps least disruptive option</p> <p>Available to public in tax return</p>	<p>Would need to insure County has adequate control?</p>	<p>4 - 6 months to restructure</p>
2	Reorganize ASC into new 509a3 Supporting Org.	<ul style="list-style-type: none"> * Create new Supporting Organization that supports the County and/ or another existing nonprofit such as the FFTC * New team construct honed to grantmaking, strategy and public art 	<ul style="list-style-type: none"> *Governance determined by organizing documents Available to public in tax return *County and/ or nonprofits (s) to have formal Board appointments to control governance structure 	<ul style="list-style-type: none"> *Loss of established independent nonprofit in ASC * IRS approval required 	<p>3 to 9 months for corporation formation and to establish grantmaking structure</p>
3	Reorganize ASC into LLC of County or existing nonprofit	<p>Create new wholly owned LLC of County or existing nonprofit</p> <p>New team construct honed to grantmaking, strategy and public art</p>	<p>County can appoint a manager and/or have Board slots as outlined in the LLC operating agreement</p> <p>No Board requirements but can form Board of Managers or Advisory Board</p> <p>Less visibility to the public/ no separate tax return required</p> <p>Flexibility in designing structure</p>	<p>Not visible to public unless released/ No separate tax return</p> <p>Must be single member LLC to share exempt status</p>	<p>3 to 9 months for corporation formation and to design grantmaking structure</p>
4	Create a "Fresh Start" new 501c3 organization	<ul style="list-style-type: none"> * Create new charitable organization that supports the County and possibly other existing nonprofit(s) * New team construct honed to grantmaking, strategy and public art. * ASC may, or may not, continue in existence. This entity could be formed to handle current ASC functions that would not be consistent with county goals 	<p>Governance determined by organizing documents</p> <p>Available to public in tax return</p> <p>County and/ or nonprofits (s) to have formal Board appointments to control governance structure</p>	<p>Loss of independent nonprofit in ASC</p> <p>IRS approval required/ longer to finalize</p>	<p>3 to 6 months for corporation formation</p> <p>6-9 months to design the grantmaking structure contemporaneous with 2020 tax collections start mid-year</p>
5	Create an Authority similar to the CRVA	<p>An Authority would be established to fulfill the County requirements for evaluating appropriate arts and cultural investments and processing distributions to qualified recipients</p>	<p>Public may perceive favorably the establishment of a separate body that appears independent, but the County would decide the degree of such autonomy</p>	<p>Would require legislative approval from the General Assembly in Raleigh</p>	<p>Very challenging to provide any assurance this would be allowed by the General Assembly within the time required</p>
6	Migrate new ASC Team to Department within County government	<p>New team construct honed to grantmaking, strategy and public art</p>	<p>Honed focus of ASC's former responsibilities</p> <p>Tracks with other some other cities our size</p>	<p>Adds new County department</p> <p>Associated Donor community/ private dollar support may be less likely</p>	<p>TBD</p>