

FY2025 Budget Straw Vote

May 30, 2024 Valerie C. Woodard Conference Center

- 1. Fund Balance Policy
- 2. Board Questions and Responses
- **3.** FY2025 Budget Straw Votes
- 4. Capital Improvement Plan Recommended Projects

How much do we have: The projected year-end fund balance above the County's 28% minimum is \$149.5 million. The Manager's Recommended Budget includes \$105.4 million, leaving \$44.1 million in fund balance above the minimum. Factoring the fund balance recommended by the Manager the projected fund balance as a percent of General Fund revenues will be 31%.

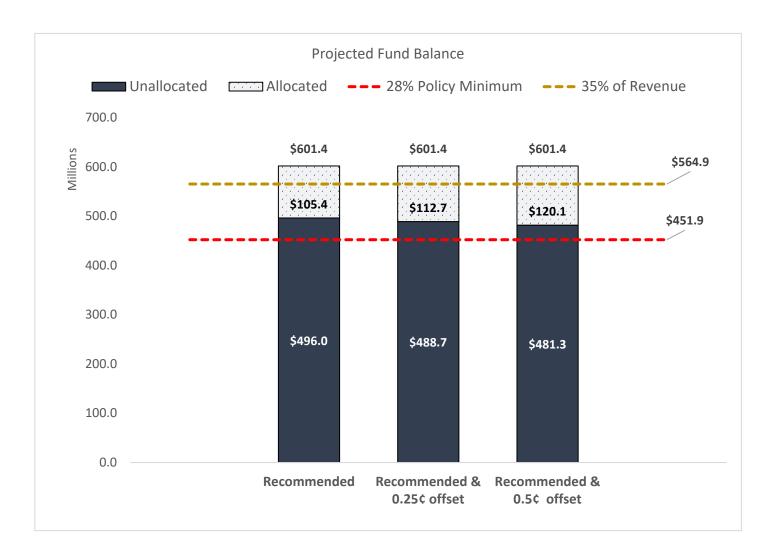
6/30/24 Fund Balance Projections (all amounts in \$ millions)				
Projected Fund Balance	\$601.4			
28% Policy Minimum	\$451.9			
Amount Available Above Minimum	\$149.5			
Amount Recommended for FY2025	\$105.4			
Remaining Amount Above Minimum	\$44.1			
Total Fund Balance Remaining \$496.0				
% of General Fund Revenue	31%			

Can we use fund balance to offset a tax increase: Because the recommended 0.5 cent increase for the General Fund is due to a reoccurring revenue shortfall, allocating fund balance to avoid a tax rate increase should only be done with extreme caution and a full understanding that doing so will likely result in tax increases or expenses reductions in FY2026. For this reason, it is not considered a best practice.

If the Board allocates \$7.36 million to offset 0.25 cents of the total recommended General Fund tax increase, assuming no other changes and no other fund balance is allocated above the recommended amount, then the remaining fund balance above the policy minimum would be \$36.7 million. If the County allocates \$14.7 million to offset the entire 0.5 cents recommended General Fund increase, then the remaining fund balance above the policy minimum would be \$29.4 million.

What happens if we adjust the threshold policy: The threshold for how much fund balance the county should maintain is based on 28% of General Fund Revenues. Increasing the percentage will raise the threshold that the County needs to maintain, and less fund balance will be available for allocation. For example, increasing the threshold from 28% to 35% would result in the County needing to maintain \$564.9 million, as opposed to \$451.9 million under the current policy. The Manager's Recommended budget allocates fund balance that would bring the County below a 35% of general fund revenue threshold, and a reduction of \$68.8M from one-time expenses would be required to meet the new threshold.

The table below shows the projected year-end fund balance and the allocated amounts for three different scenarios described above compared to the current policy minimum and a scenario with a policy minimum based on 35% of revenue.



Central Piedmont

Cotham: What is the change in the contract language around HUB/MWBE goals?

Response: Respondents must now describe how the proposed team will meet or exceed the stateestablished goals for HUB Participation. In addition, HUB participation is part of the evaluation criteria used to rank and select the respondents.

An example of the response for Construction Management services for the Levine Public Safety Training Facility: The vendor asserted they will partner with an African American owned construction management firm headquartered in Columbia, SC with an office in Charlotte. The vendor also presented their HUB participation program with a stated minimum goal of 30% for this project.

The College's Historically Underutilized Business (HUB) Policy and Procedures:

Policy: https://www.cpcc.edu/about-central-piedmont/policies-and-procedures/policies/college-operations/208-historically-underutilized-business-hub-utilization

"The College will work in "good faith" to meet or exceed state-established goals for minority business participation in procurement and construction processes. The good faith effort shall include compliance with North Carolina General Statues 143-48 and 143-128.2, .3, and .4 in purchasing, contracting, and building projects, respectively, so far as practicable. This includes the use of historically underutilized business certified vendors in the procurement of goods and services, and the active pursuit, participation, and utilization of minority contractors and subcontractors in College construction projects."

Procedures: https://www.cpcc.edu/about-central-piedmont/policies-and-procedures/procedures/college-operations/historically-underutilized-business-hub-utilization

"A. To implement College policy, the College has adopted a 'Plan for Participation by Historically Underutilized Businesses (HUB) Procedures in the Procurement and Contracting of Goods and Services."

College administrators will report annually to the Board on progress in meeting the goals of this Plan in its good faith efforts to comply with this policy.

- B. The Vice President for Finance and Facilities Operations is responsible for the implementation of the Historically Underutilized Businesses Plan but may delegate responsibility for day-to-day management and reporting of accomplishments to appropriate College personnel.
- C. Good faith efforts established by the College include:
 - o Proactively reaching out to and contacting minority businesses that are Historically

- Underutilized Business certified to encourage their participation in college procurement and bidding processes;
- Providing training opportunities for Historically Underutilized Business vendors in college procurement opportunities;
- Negotiating joint venture and partnership arrangements with minority businesses in order to increase opportunities for minority participation;
- Utilizing the State's Historically Underutilized Business Office in identifying and utilizing opportunities to attract minority business vendors; and,
- Hosting seminars on Central Piedmont campuses to familiarize College personnel with Historically Underutilized Business vendor opportunities."

• Are those goals for that information publicly accessible?

- Procurement information for prospective and current vendors posted to our website: https://www.cpcc.edu/about-central-piedmont/administrative-offices/procurement
- Our associated policy and procedure are also posted on our website (linked above)
- 2. Griffin: Provide demographics for work-based learning and apprenticeship students.

Response: WBL – Work-based Learning - Work-based learning allows students to earn credit and gain experience by working with an employer in a position directly related to their field of study. APP – Apprenticeships - Apprenticeships combine coursework with paid, on-the-job training at one company over one to four years.

	WBL	%	APP	%
N	789	100.00%	136	100.00%
Ethnicity				
Non-White	422	53.48%	48	27.94%
White	298	37.77%	90	66.18%
Unknown	69	8.75%	8	5.88%
Gender				
Male	464	58.81%	115	84.56%
Female	323	40.94%	21	15.44%
Unknown	2	0.25%	0	0.00%
Age Range				
29 or less	629	79.73%	110	80.89%
30+	160	20.02%	27	19.11%
Unknown	0	0.00%	0	0.00%
Pell Eligible				
Yes	251	31.81%	60	44.12%
No	538	68.19%	76	55.88%

• How are those two programs marketed? How does the college recruit more companies to partner with the college?

The college launched the Better Skills, Better Jobs, Better Future marketing campaign in April, aimed at adult learners. Central Piedmont is sharing job-training programs and college information with adults across Mecklenburg County to prepare them for the growing number of job openings. Interested adults are encouraged to visit Central Piedmont's Better Skills Better Jobs website to learn more and to sign up to connect directly with the college. We want more adults to acquire the skills, credentials, and degrees they need for a better job, a bigger paycheck, and a brighter future for themselves and their families.

The <u>Better Skills</u>. <u>Better Jobs</u>. <u>Better Future</u>. campaign also includes direct outreach to adults who previously earned some college credits but left without Central Piedmont a degree or certification; special community events and earned media promotions; paid digital marketing and advertising, and customized materials designed to quickly help more adult learners reconnect and re-enroll.

3. Leake: What is the oldest building on campus and what is the building's condition?

Response: Central High, which is in "Good condition" - rated "good" as part of the Long-Range Facilities Master Plan (site & facilities assessment process)

4. Leake: What supports are offered for male students, particularly men of color?

Response:

- Umentoring Networks Designed to provide comprehensive activities that promote personal development, academic improvement, and other social and educational advancement needs.
- Peer mentoring Designed to help guide new and returning students though unique challenges from academic concerns to balancing school and other priorities.
- There are also specialized programs for veterans and international students, as well as resources for those who need counseling or assistance with basic needs.

County Related

5. Altman: How much will be carried forward for HOMES program grants, and is the City going to participate in FY2025?

Response: The FY2024 budget included \$13.8 million for the HOMES program, including \$12,142,857 for HOMES program grants (\$8,500,000 from the County and \$3,642,857 from the City of Charlotte) During FY2024, the \$1,496,553 for grants were distributed for the County and \$693,459 for grants to City residents. This leaves up to \$7,003,447 to be carried forward for County grants, and up to \$2,949,398 for City grants. This is a total of \$9,952,845 to potentially be carried forward. The final carry-forward amount will be determined in partnership with the City.

The City is expected to participate in the program in FY2025.

Dunlap: How much will be available in FY2025 for Equity Investments, including the funding for Child Development Accounts?

Response: The FY2025 budget will include up-to \$4,555,235 of carried forward funds for Equity Investments, as well as \$3M of reoccurring funds for child development savings accounts.

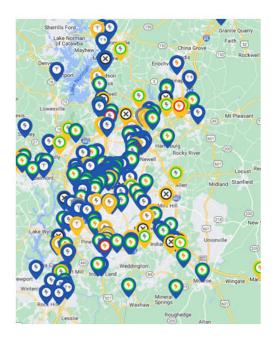
- **6. Griffin & Powell:** Reports from Arts & Science Council:
 - Would like a list of African-American creatives that are receiving funding through the Arts & Science Council currently, to serve as a baseline for comparison after the transition to the Foundation for the Carolinas.
 - Would like a report on the investments made by the Arts & Science Council in the 6 towns.

Response: Reports on the Arts & Science Council funding were sent to the Board on May 29th.

7. Jerrell: Can the grant award for the HOMES program be increased, or can we increase the income threshold?

Response: This can be discussed by the Board at future Public Policy Meeting.

- **8. Meier:** I have the below questions regarding electric vehicles and charging stations:
 - Do we keep track of the electric charging stations and their use?
 - Response: Yes, County-installed Electric Vehicle (EV) charging stations are
 activated/deactivated through a cell phone app by County employees charging an
 EV, and the system maintains a record of all charging stations usage. This data can
 be pulled as needed.
 - Have we been seeing more of a demand for them and how do we know what that demand is?
 - Response: The charging stations installed at County facilities are only for the use of County EVs. The demand for these charging stations is growing as more EVs are purchased every year. The County doesn't have any information regarding demand for public EV charging stations at retail locations.
 - Is there a side of town that has more in demand than others?
 - Response: Most of the County EV fleet and chargers are located at the Valerie C.
 Woodard Center, where the EVs are parked and charged overnight, so that is the
 location of most of the County EV charging demand. Regarding public demand for
 EV charging, the existing retail infrastructure of EV chargers within Mecklenburg
 County (shown on map below), appears to indicate the demand is high along the
 highways and comparatively less on the east side of the County.



- Do we know the projected savings, both monetary and environmentally, of our electric fleet?
 - Response: The cost of ownership for County EVs (including the purchase of the
 vehicle, maintenance and charging costs) is difficult to calculate at this point as the
 County has owned EVs for only a short period of time. We understand that the Board
 of County Commissioners' primary goal is to achieve net-zero carbon by 2035 in
 accordance with the Environmental Leadership Policy and Action Plan. In that vein,
 once the County fully electrifies our fleet, we will see an estimated 12% reduction in
 net carbon toward the County's carbon footprint.
- **9. Powell:** Would like details on the new onsite medical provider, including what is driving the increase in cost from the prior contract.

Response: The on-site medical contract with Wellpath was \$11,174,334. However, the contract included significant penalties for vacancies. These penalties grew over time as the provider struggled to fill positions to work in the jail and the budget required to cover the service (offset by penalties) in FY2024 was only \$10,330,766.

When Wellpath terminated the contract with the County, the Sheriff's Office solicited bids for the service, which was awarded to VitalCore. The new contract with VitalCore for onsite medical services is \$11,804,513. Staffing penalties are waived in the agreement through September, and it is unknown if the new provider will have vacancies that result in penalties beyond September. The Sheriff's Office identified department funds cover the penalties previously assessed to Wellpath, bringing the base budget for onsite medical care to \$11,174,334. The Manager's Recommended Budget includes an additional \$630,179 for the increased cost of the contract with VitalCore.

10. Powell: Does the proposed FY25 budget decrease funding from last year for Adult Daycare?

Response: In-home aid and adult daycare are part of the Maintaining Independence program, housed in the Adult Services division of Child, Family and Adult Services. These initiatives are funded with a mix of County and State/Federal dollars. Total funding for Maintaining Independence in FY2024 was \$7.9M, with recommended funding in FY2025 totaling \$8.3M, a \$432K increase (5.5%). The department has the flexibility to use these funds where there is the greatest need. For example, adult daycare is projected to be underspent by \$402K in FY2024. The department anticipates reallocating a portion of the underspending in adult daycare to support an increased demand for the in-home aid program.

11. Powell: Has the funding for land acquisition in the CIP been committed, and if so where?

Response: There is \$11,408,249 in the CIP for land acquisition in the CIP for FY2025. When added to the \$35,000,000 of funding recommended in the FY2025 Budget, there will be a total of \$46,408,249 for land acquisition. The funding has not yet been committed.

12. Powell: I would like more details about the \$4.5M of Code Enforcement Fund Balance Recommended in the Budget for Electric Vehicles.

Response: There is \$1,637,000 included in the budget to replace 36 code enforcement internal combustion vehicles with electric vehicles as part of the Environmental Leadership Action Plan. In addition, there is \$2,877,572 from fees to complete projects that began in prior years.

Straw Voting Process

1. Motion to seek a change

• If the motion includes an increase in ongoing cost, then a corresponding decrease should also be identified if the goal is to avoid an increase in the tax rate.

2. Discussion

 Following the motion, the Board can discuss and can ask clarifying questions.

3. Take the straw vote

- Straw votes are non-binding and do not require a second.
- If a majority approves, staff will update the budget to reflect the change.

4. Final action

• Direct staff to develop the FY2025 Operating Budget Ordinance for the Board's adoption on June 4th.

2025

BOCC Straw Vote Workbook

Summary Page

	FY2025 Recommended		
Categories	Recommended (Total)	Recommended (County)	
Education			
Charlotte-Mecklenburg Schools Funding			
CMS - OPERATIONAL FUNDING	643,315,849	637,865,849	
CMS - CAPITAL MAINTENANCE	32,960,000	22,960,000	
CMS Operating Total:	676,275,849	660,825,849	

FY2025 Adopted					
BOCC Adjustments (County)	Final BOCC (Total)	Final BOCC (County)			
	643,315,849	637,865,849			
	32,960,000	22,960,000			
676,275,849 660,825,849					

Central Piedmont Community College		
CPCC - OPERATIONAL FUNDING	47,320,867	47,320,867
CPCC - CAPITAL MAINTENANCE	6,825,000	3,752,000
CPCC Operating Total:	54,145,867	51,072,867
Education Total	730,421,716	711,898,716
Debt Service Total	471,644,075	315,932,747
CSG Total	2,013,060	2,013,060
County Services Total	1,289,579,682	795,208,143
Grand Total	2,493,658,533	1,825,052,666

47,320,867	47,320,867
6,825,000	3,752,000
54,145,867	51,072,867
730,421,716	711,898,716
471,644,075	315,932,747
2,013,060	2,013,060
1,289,579,682	795,208,143
2,493,658,533	1,825,052,666

CMS Funding

CMS Operating Funding

CIVIS	Operating runding	-			
	FY2024 Adopted: \$596,915,849				
Ref. #	Requested Purpose	Recom. Ongoing	Recom. One-Time	BOCC County \$ Adjustments	Final BOCC County \$
1	 Salaries & Benefits Increase Increase to match state salaries & health insurance rate for locally funded positions (4.5% for certified staff, Administrators, and non-certified staff) Increase in supplement budget an average of 5% Year 1 increase to bring staff to \$20/hr. minimum (includes \$4M in one-time bonuses) 	31,400,000			31,400,000
2	 Maintenance and Utilities (15) new positions for Ballantyne Ridge Highschool & Elon Park Elementary Contracted Services and Utilities for new schools Increase in utilities system-wide 	4,500,000			4,500,000
3	TechnologyEnhanced cyber security\$4M for student devices	2,500,000	4,000,000		2,500,000
4	Charter Enrollment	4,000,000			4,000,000

CMS Capital Maintenance

Sub-Total

	FY2024 Adopted: \$22,960,000				
		Recom. Ongoing		BOCC County \$ Adjustments	Final BOCC County \$
5	\$10M additional funding for Capital Maintenance		10,000,000		

42,400,000

4,000,000

42,400,000

Fund Balance Appropriations

	Fund Balance Allocation				
Ref. #	Agency	Description	FY2025 Recommended	BOCC Adjustment	FY2025 Final
1	Non-Departmental	Land Acquisition in ELAP, excluding \$11.4M in CIP	35,000,000		35,000,000
2	Non-Departmental	Capital Reserve	13,715,182		13,715,182
3	Non-Departmental	Home for All (Affordable Housing Fund)	12,150,000		12,150,000
4	Charlotte-Mecklenburg Schools	Additional Capital Maintenance for CMS	10,000,000		10,000,000
5	Non-Departmental	Tech Reserve	9,340,348		9,340,348
6	Charlotte-Mecklenburg Schools	CMS Staff Bonuses	4,000,000		4,000,000
7	Non-Departmental	Support to the capital campaign to provide new space for Arts+ Studio 345	3,000,000		3,000,000
8	Non-Departmental	Critical Home Repair (Affordable Housing Fund)	2,575,000		2,575,000
9	Central Piedmont	Additional Capital Maintenance for CPCC	3,073,000		3,073,000
10	Non-Departmental	Funding for the purchase of 25 internal combustion vehicles and 20 electric vehicles	2,595,600		2,595,600
11	MEDIC	Funding for the replacement of 12 ambulances and 2 supervisory vehicles	1,510,000		1,510,000
12	Sheriff's Office	In-patient medical costs for residents at the Mecklenburg County Jail	1,400,000		1,400,000
13	Manager's Office	Farmland preservation	2,000,000		2,000,000
14	County Assessor	Annual contribution to reval reserve to fund FY2027 property revaluation	1,000,000		1,000,000
15	Charlotte Mecklenburg Library	Increase print and digital collections at library branches	1,000,000		1,000,000
16	Community Resources	Continuing MeckSuccess Pilot	844,315		844,315
17	Child, Family, & Adult Services	Funding for In-Home Aid services	356,000		356,000
18	Sheriff's Office	Ameresco energy savings contract final 7 months	330,527		330,527
19	Board of Elections	Additional funding for 2024 Presidential Election	300,000		300,000
20	Public Health	Support to the capital campaign to construct the new Charlotte is Home Center	250,000		250,000

Fund Balance Appropriations

		Fund Balance Allocation			
Ref. #	Agency	Description	FY2025 Recommended	BOCC Adjustment	FY2025 Final
21	Park & Recreation	Funding to purchase vehicles for new staff at Ezell Park, South Park Region, and Greenways	247,004		247,004
22	Medical Examiner	Funding to bridge to new Director	200,000		200,000
23	Criminal Justice Services	Funding for the scanning and storage of court documents	144,393		144,393
24	Human Resources	Employee Background Checks	100,000		100,000
25	Child, Family, & Adult Services	Interpreter and Translation Service Increase	100,000		100,000
26	Human Resources	Enterprise Learning Curriculum update	85,000		85,000
27	Asset & Facility Management	Radio Console for Security Operations Center	42,500		42,500
	General Fund & Debt Service S	Sub-Total	\$105,358,869	\$0	\$105,358,869
Code I	Enforcement Fund Balance				
49	LUESA	Code Enforcement appropriated fund balance	4,514,572		4,514,572

Community Service Grants

	Community Service Grants			
Ref. #	Organization - Program	FY2025 Recommended		
1	Metrolina Association for the Blind: Vision Rehabilitation Services	340,000		
2	Out Teach: Outdoor Learning Labs	300,000		
3	RAO Community Health: Bright Beginnings - Doulas Care	241,924		
4	Teen Health Connection: Community-Based Prevention Programs	104,000		
5	Memory & Movement Charlotte: Service Expansion	100,000		
6	Carolina Youth Coalition: Torch Fellows Program	100,000		
7	Lake Norman Community Health Clinic: OurSmiles Dental Collaborative	100,000		
8	Mind Body Baby NC: Community Doula Program	81,300		
9	GenOne: College Advising and Persistence Services	55,000		
10	MeckEd: Career Pathways	50,000		
11	Present Age Ministries: Trafficking Victims in Hospitals	35,000		
12	Achieving Success On Purpose, Inc.: The B.R.I.C.K. program ¹	150,000		
13	Charlotte Speech and Hearing Center: Better Hearing & Speech ¹	145,000		
14	Heart Math Tutoring, Inc: School Support 1	91,100		
15	Monarch: Youth Crisis Center ¹	50,000		
16	HopeWay Veterans: HopeWay Veterans Program ¹	35,000		
17	Jewish Family Services of Greater Charlotte: Senior Wellness Program ¹	34,736		
	CSG Recommended Total	\$2,013,060		

BOCC Adjustments	FY2025 Final
	340,000
	300,000
	241,924
	104,000
	100,000
	100,000
	100,000
	81,300
	55,000
	50,000
	35,000
	150,000
	145,000
	91,100
	50,000
	35,000
	34,736
\$0	\$2,013,060

¹ First time CSG recipient

		County Service	C3			
	County Services	FY2025 Reco	ommended	F\	/2025 Adopte	d
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref. #	Asset and Facility Management	Y2025 Recom. Total?	5 Recom. (County)		FY2025 Final Total 7	2025 Final (County
1	CORPORATE FLEET MANAGEMENT (AFM)	1,031,255	1,031,255		1,031,255	1,031,25
2	COURIER SERVICES (AFM)	362,342	362,342		362,342	362,34
3	DESIGN AND CONSTRUCTION PROJECT MANAGEMENT (AFM)	901,490	901,490		901,490	901,49
4	FACILITY MANAGEMENT (AFM)	29,727,611	28,970,173		29,727,611	28,970,17
5	FACILITY SECURITY (AFM)	14,830,739	14,788,239		14,830,739	14,788,23
6	REAL ESTATE MANAGEMENT (AFM)	32,700	32,700		32,700	32,70
	Total	46,886,137	46,086,199		46,886,137	46,086,19
Ref. #	Audit	Y2025 Recom. Total?	5 Recom. (County)		FY2025 Final Total	2025 Final (County
9	AUDIT (AUD)	2,514,667	2,514,667		2,514,667	2,514,66
	Total	2,514,667	2,514,667		2,514,667	2,514,66
Ref. #	Child, Family, & Adult Services	Y2025 Recom. Total?	5 Recom. (County)		FY2025 Final Total	2025 Final (County
12	ADMINISTRATIVE SUPPORT (CFA)	5,503,003	3,368,581		5,503,003	3,368,583
13	ADULT SERVICES (CFA)	7,021,715	5,291,446		7,021,715	5,291,440
14	BEHAVIORAL HEALTH (CFA)	14,843,381	14,353,241		14,843,381	14,353,24
15	CHILDCARE SERVICES (CFA)	15,748,246	13,224,222		15,748,246	13,224,222
16	CHILDREN'S SERVICES (CFA)	61,487,805	38,567,440		61,487,805	38,567,440
17	COMMUNITY SOCIAL WORK (CFA)	3,664,590	1,921,716		3,664,590	1,921,71
18	FACILITIES MANAGEMENT (CFA)	1,990,265	1,663,324		1,990,265	1,663,32
19	FRAUD (CFA)	1,143,311	(16,473)		1,143,311	(16,473
20	LEGAL SERVICES (CFA)	2,070,552	1,829,025		2,070,552	1,829,02
21	MAINTAINING INDEPENDENCE SERVICES (CFA)	8,333,343	4,238,891		8,333,343	4,238,89
22	MECKLENBURG TRANSPORT (CFA)	7,147,321	4,561,408		7,147,321	4,561,40
23	MECK PRE-K (CFA)	25,712,070	25,712,070		25,712,070	25,712,070
24	MEDICAID TRANSPORTATION (CFA)	250,000			250,000	
25	MENTAL HEALTH AMERICA (CSG)	165,000	165,000		165,000	165,00
26	QUALITY IMPROVEMENT (CFA)	2,924,578	2,110,831		2,924,578	2,110,83
27	RETIREE MEDICAL INSURANCE (CFA)	3,620,797	2,502,936		3,620,797	2,502,93
28	SENIOR CITIZENS NUTRITION PROGRAM (CFA)	5,211,863	3,655,211		5,211,863	3,655,21
	Total	166,837,840	123,148,869		166,837,840	123,148,86

	County Services	FY2025 Reco	ommended
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)
Ref. #	Commissioners	Y2025 Recom. Total	25 Recom. (County)
31	COMMISSIONERS (COM)	794,252	794,252
	Total	794,252	794,252
Ref.#	Community Resources	Y2025 Recom. Total	5 Recom. (County)
36	CHILD SUPPORT COURT SERVICES (DCR)	776,496	264,902
37	CHILD SUPPORT ENFORCEMENT ADMINISTRATION (DCR)	635,135	212,153
38	CHILD SPRT ENFORCEMENT CUSTOMER SPRT & CASE MGT (DCR)	10,231,043	1,915,319
39	COMMUNITY CULINARY SCHOOL (DCR)	140,000	140,000
40	CRC OPERATIONS (DCR)	3,568,463	2,810,321
41	GENERAL ASSISTANCE (DCR)	6,165,249	5,174,327
42	HOMES PROGRAM (DCR)	1,710,462	1,200,462
43	LATIN AMERICAN COALITION (DCR)	50,000	50,000
44	MECK SUCCESS (DCR)	1,697,521	575,921
46	MEDICAID RELATED PAYMENTS (DCR)	3,646,544	3,646,544
47	PUBLIC ASSISTANCE (DCR)	59,515,569	15,292,666
45	RECORD & MAIL SERVICES (CFA)	1,059,466	704,610
48	SENIOR ADMINISTRATION (DCR)	1,250,621	1,250,621
49	TIME OUT YOUTH (CSG)	30,000	30,000
50	UNIFIED WORKFORCE DEVELOPMENT (DCR)	2,591,895	2,429,689
51	URBAN LEAGUE OF CENTRAL CAROLINAS - JOB TRAINING (DCR)	50,000	50,000
52	WORK FIRST EMPLOYMENT SERVICE (DCR)	3,528,140	3,378,140
52	YOUNG BLACK LEADERSHIP ALLIANCE (CSG)	150,000	150,000
	Total	96,796,604	39,275,675

F۱	/2025 Adopte	d
BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
	FY2025 Final Total	2025 Final (County)
	794,252	794,252
	794,252	794,252
	FY2025 Final Total	2025 Final (County)
	776,496	264,902
	635,135	212,153
	10,231,043	1,915,319
	140,000	140,000
	3,568,463	2,810,321
	6,165,249	5,174,327
	1,710,462	1,200,462
	50,000	50,000
	1,697,521	575,921
	3,646,544	3,646,544
	59,515,569	15,292,666
	1,059,466	704,610
	1,250,621	1,250,621
	30,000	30,000
	2,591,895	2,429,689
	50,000	50,000
	3,528,140	3,378,140
	150,000	150,000
	96,796,604	39,275,675

County Services		FY2025 Rec	ommended	F	Y2025 Adopte	d
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref. #	Community Support Services	Y2025 Recom. Total	25 Recom. (County)		FY2025 Final Total	2025 Final (County)
54	100 BLACK MEN OF CHARLOTTE - MENTORING (CSG)	20,000	20,000		20,000	20,000
55	ADA JENKINS FAMILIES AND CAREER DEVELOPMENT (CSG)	25,000	25,000		25,000	25,000
56	ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (CSS)	2,507,140	2,367,140		2,507,140	2,367,140
57	BIG BROTHERS BIG SISTERS (CSG)	50,000	50,000		50,000	50,000
58	BIG BROTHERS BIG SISTERS MENTOR 2.0 (CSG)	25,000	25,000		25,000	25,000
59	CHARLOTTE BRIDGE HOME (CSG)	200,000	200,000		200,000	200,000
60	COMMUNITIES IN SCHOOLS (CSG)	900,000	900,000		900,000	900,000
61	COMMUNITY SUPPORT SERVICES ADMINISTRATION (CSS)	1,280,089	1,280,089		1,280,089	1,280,089
62	DOMESTIC VIOLENCE PERPETRATOR SERVICES (CSS)	839,086	759,086		839,086	759,086
63	DV ADULT VICTIM SERVICES (CSS)	3,977,586	3,971,186		3,977,586	3,971,186
64	DV CHILDREN SERVICES (CSS)	1,065,289	1,065,289		1,065,289	1,065,289
65	HOMELESS RESOURCE SERVICES (CSS)	7,032,630	7,032,630		7,032,630	7,032,630
66	HOMELESS HOUSING SERVICES MOORE PLACE (CSS)	1,291,210	1,291,210		1,291,210	1,291,210
67	SHELTER PLUS CARE SERVICES (CSS)	144,484	144,484		144,484	144,484
68	SUPPORTIVE HOUSING (CSS)	3,568,703	3,568,703		3,568,703	3,568,703
69	VETERAN SERVICES (CSS)	1,755,139	1,755,139		1,755,139	1,755,139
	Tota	al 24,681,356	24,454,956		24,681,356	24,454,956
Ref.#	County Assessor's Office	Y2025 Recom. Total	25 Recom. (County)		FY2025 Final Total	2025 Final (County)
72	ADMINISTRATIVE SUPPORT (CAO)	2,272,292	2,272,292		2,272,292	2,272,292
73	BUSINESS PERSONAL PROPERTY AUDIT (CAO)	1,900,902	1,900,902		1,900,902	1,900,902
74	INFORMATION SYSTEM (CAO)	3,013,319	2,013,319		3,013,319	2,013,319
75	PROPERTY ASSESSMENT SERVICES (CAO)	3,508,605	3,508,605		3,508,605	3,508,605
76	REAL PROPERTY VALUATION (CAO)	6,185,095	6,185,095		6,185,095	6,185,095
77	SENIOR ADMINISTRATION (CAO)	730,102	730,102		730,102	730,102
	Tota	al 17,610,315	16,610,315		17,610,315	16,610,315
Ref. #	County Attorney's Office	Y2025 Recom. Total	25 Recom. (County)		FY2025 Final Total 7	2025 Final (County)
80	COUNTY ATTORNEY (ATY)	3,855,198	3,855,198		3,855,198	3,855,198
	Tota	al 3,855,198	3,855,198		3,855,198	3,855,198

	County Services	FY2025 Rec	ommended	F	Y2025 Adopte	d
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref. #	Criminal Justice Services	Y2025 Recom. Total	25 Recom. (County)		FY2025 Final Total	2025 Final (County)
83	CLERK OF SUPERIOR COURT (CJS)	629,241	569,241		629,241	569,241
84	COURT CHILD CARE (CJS)	275,000	275,000		275,000	275,000
85	CRIMINAL JUSTICE SERVICES ADMINISTRATION (CJS)	814,172	814,172		814,172	814,172
86	DISTRICT ATTORNEY'S OFFICE (CJS)	4,151,782	4,151,782		4,151,782	4,151,782
87	DRUG TREATMENT COURT (CJS)	2,639,020	2,639,020		2,639,020	2,639,020
88	FORENSIC EVALUATIONS (CJS)	1,378,254	1,363,254		1,378,254	1,363,254
89	PRETRIAL SERVICES (CJS)	2,370,164	2,370,164		2,370,164	2,370,164
90	PUBLIC DEFENDER'S OFFICE (CJS)	1,980,229	1,835,836		1,980,229	1,835,836
91	REENTRY SERVICES (CJS)	1,163,041	1,163,041		1,163,041	1,163,041
92	RESEARCH AND PLANNING (CJS)	522,101	522,101		522,101	522,101
93	THE CENTER FOR COMMUNITY TRANSITIONS - LIFEWORKS! (CSG)	175,000	175,000		175,000	175,000
94	TRIAL COURT ADMINISTRATOR'S OFFICE (CJS)	1,546,862	1,546,862		1,546,862	1,546,862
95	YOUTH ADVOCATE PROGRAMS (CSG)	472,000	472,000		472,000	472,000
	Total	18,116,866	17,897,473		17,644,866	17,425,473
Ref. #	Economic Development					
98	ACC FOOTBALL CHAMPIONSHIP (OED)	275,000	275,000		275,000	275,000
99	BUSINESS INVESTMENT GRANTS (OED)	2,699,730	2,699,730		2,699,730	2,699,730
100	CHARLOTTE REGIONAL BUSINESS ALLIANCE (OED)	168,342	168,342		168,342	168,342
101	DEVELOPMENT AGREEMENTS (OED)	4,087,905	4,087,905		4,087,905	4,087,905
102	DUKE'S MAYO BOWL (OED)	275,000	275,000		275,000	275,000
103	DUKE'S MAYO CLASSIC (OED)	300,000	300,000		300,000	300,000
104	ECONOMIC DEVELOPMENT (OED)	1,490,892	1,490,892		1,490,892	1,490,892
105	MWSBE (OED)	1,190,725	1,190,725		1,190,725	1,190,725
106	PROSPERA NORTH CAROLINA (CSG)	75,000	75,000		75,000	75,000
	Economic Development - Arts & Culture Investments					
107	Arts+ - STUDIO 345 (CSG)	3,430,000	430,000		3,430,000	430,000
108	ASC - OPERATIONS & ARTIST SUPPORT (OED)	7,442,500	7,442,500		7,442,500	7,442,500
109	ASC - CULTURE BLOCKS (OED)	1,592,500	1,592,500		1,592,500	1,592,500
110	CHARLOTTE SHOUT (OED)	500,000	500,000		500,000	500,000
111	SILOAM SCHOOL (OED)	15,000	15,000		15,000	15,000
	Total	23,542,594	20,542,594		23,542,594	20,542,594

	County Services	FY2025 Rec	ommended	F	Y2025 Adopte	ed
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref. #	Elections					
114	DISTRICT & PRECINCT (ELE)	672,339	144,757		672,339	144,757
115	EARLY & ABSENTEE VOTING (ELE)	1,284,266	879,106		1,284,266	879,106
116	PRIMARY & GENERAL ELECTIONS (ELE)	3,206,318	2,175,131		3,206,318	2,175,131
117	VOTER EDUCATION OUTREACH (ELE)	1,416,611	509,058		1,416,611	509,058
118	VOTER REGISTRATION & MAINTENANCE (ELE)	1,409,711	734,901		1,409,711	734,901
	To	al 7,989,245	4,442,953		7,989,245	4,442,953
Ref. #	Emergency Medical Services - Medic					
121	EMERGENCY MEDICAL SERVICES (EMS)	22,450,687	22,450,687		22,450,687	22,450,687
	To	22,450,687	22,450,687		22,450,687	22,450,687
Ref. #	Financial Services					
124	CHARLOTTE AREA TRANSIT SYSTEM (FIN)	84,864,444			84,864,444	
125	DEPARTMENT FINANCIAL SERVICES (FIN)	7,053,041	7,053,041		7,053,041	7,053,041
126	FINANCIAL SERVICES (FIN)	8,120,032	8,120,032		8,120,032	8,120,032
127	PROCUREMENT (FIN)	2,429,271	2,429,271		2,429,271	2,429,271
	То	al 102,466,788	17,602,344		102,466,788	17,602,344
Ref. #	Historic Landmarks Commission					
130	CHARLOTTE-MECKLENBURG HISTORIC PRESERVATION (HLC)	665,113	409,113		665,113	409,113
	То	al 665,113	409,113		665,113	409,113
					•	

	County Services	FY2025 Rec	ommended	F	FY2025 Adopted		
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)	
Ref.#	Health Department						
133	ADMINISTRATIVE SUPPORT (HLT)	2,015,867	912,623		2,015,867	912,623	
134	ADULT MENTAL HEALTH CONTINUUM (HLT)	432,591	410,751		432,591	410,751	
135	BETHESDA HEALTH CENTER (CSG)	360,000	360,000		360,000	360,000	
136	CARE RING NURSE FAMILY PARTNERSHIP (CSG)	250,000	250,000		250,000	250,000	
137	CHARLOTTE COMMUNITY HEALTH CLINIC-HOMELESS (CSG)	425,000	425,000		425,000	425,000	
138	CHILD DEVELOPMENT COMMUNITY POLICING (HLT)	2,785,409	2,785,409		2,785,409	2,785,409	
139	CHILDREN'S DEVELOPMENTAL SERVICES (HLT)	11,256,485	6,910,809		11,256,485	6,910,809	
140	COMMUNICABLE DISEASE (HLT)	8,875,988	6,182,206		8,875,988	6,182,206	
141	CW WILLIAMS COMMUNITY HEALTH CENTER (CSG)	390,000	390,000		390,000	390,000	
142	FOOD & FACILITIES SANITATION (HLT)	7,808,707	7,334,484		7,808,707	7,334,484	
143	GROUND WATER QUALITY (HLT)	1,866,005	1,565,854		1,866,005	1,565,854	
144	HEALTH CASE MANAGEMENT (HLT)	8,706,578	1,776,801		8,706,578	1,776,801	
145	HEALTH PLANNING (HLT)	7,002,768	5,329,331		7,002,768	5,329,331	
146	HEALTH PROMOTION (HLT)	3,358,512	2,835,261		3,358,512	2,835,261	
147	LAKE NORMAN COMMUNITY HEALTH CLINIC (CSG)	325,000	325,000		325,000	325,000	
148	MEDASSIST OF MECKLENBURG (CSG)	600,000	600,000		600,000	600,000	
149	PATIENT SERVICES (HLT)	3,892,615	3,891,615		3,892,615	3,891,615	
150	PEST MANAGEMENT & ENVIRONMENTAL SERVICES (HLT)	1,582,368	880,535		1,582,368	880,535	
151	PHYSICIANS REACH OUT (CSG)	250,000	250,000		250,000	250,000	
152	PUBLIC HEALTH CLINICS (HLT)	15,770,928	8,358,374		15,770,928	8,358,374	
153	RAIN, INC - HIV EARLY INTERVENTION (CSG)	72,555	72,555		72,555	72,555	
154	SCHOOL HEALTH SERVICES (HLT)	22,555,747	22,498,747		22,555,747	22,498,747	
155	SENIOR ADMINISTRATION (HLT)	2,320,925	2,320,925		2,320,925	2,320,925	
156	SHELTER HEALTH SERVICES (CSG)	69,000	69,000		69,000	69,000	
157	WOMEN, INFANTS, CHILDREN (HLT)	5,890,679	819,470		5,890,679	819,470	
	Total	108,863,727	77,554,750		108,863,727	77,554,750	
Ref.#	Human Resources Management						
160	EMPLOYEE LEARNING SERVICE (HRS)	1,762,744	1,677,744		1,762,744	1,677,744	
161	HUMAN RESOURCE MANAGEMENT (HRS)	10,269,127	10,169,127		10,269,127	10,169,127	
	Total	12,031,871	11,846,871		12,031,871	11,846,871	

	County Services	FY2025 Rec	ommended	F	Y2025 Adopte	d
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref. #	Information Systems Technology					
164	IT OPERATION AND BUSINESS ADMINISTRATION (IST)	8,737,493	8,737,493		8,737,493	8,737,493
165	IT QUALITY SERVICES (IST)	3,129,147	3,129,147		3,129,147	3,129,147
166	IT SECURITY SERVICES (IST)	5,126,580	5,126,580		5,126,580	5,126,580
167	IT TECHNICAL SERVICES (IST)	3,645,198	3,645,198		3,645,198	3,645,198
168	SERVICE DEVELOPMENT (IST)	8,782,704	8,782,704		8,782,704	8,782,704
169	SERVICE STRATEGY & PLANNING (IST)	9,271,938	9,271,938		9,271,938	9,271,938
170	TELEPHONE AND NETWORK INFRASTRUCTURE (IST)	5,957,211	5,957,211		5,957,211	5,957,211
171	TECHNICAL SERVICES MANAGEMENT & DELIVERY (IST)	3,887,065	3,887,065		3,887,065	3,887,065
	To	al 48,537,336	48,537,336		48,537,336	48,537,336
Ref. #	Joint City-County Operations					
174	311 CALL CENTER (JCC)	1,569,826	1,569,826		1,569,826	1,569,826
175	FIRE SERVICE DISTRICT (JCC)	16,087,300			16,087,300	
176	LESD (JCC)	22,498,291	460,000		22,498,291	460,000
	Tot	al 40,155,417	2,029,826		40,155,417	2,029,826
Ref. #	Library					
179	ADMINISTRATION & FISCAL MANAGEMENT (LIB)	1,995,210	1,995,210		1,995,210	1,995,210
180	IMAGINON (LIB)	2,382,251	2,382,251		2,382,251	2,382,251
181	IT RESOURCE MANAGEMENT (LIB)	1,448,212	1,448,212		1,448,212	1,448,212
182	PUBLIC INFORMATION (LIB)	675,378	675,378		675,378	675,378
183	PUBLIC LIBRARY SERVICES (LIB)	41,364,791	40,364,791		41,364,791	40,364,791
	Tot	tal 47,865,842	46,865,842		47,865,842	46,865,842

	County Services FY2025 Recommended			F	Y2025 Adopte	d
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)	BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
Ref.#	Land Use and Environmental Services Agency					
186	ADMINISTRATIVE SUPPORT (LUE)	1,317,620			1,317,620	
187	AIR QUALITY (LUE)	2,037,833	167,251		2,037,833	167,251
188	CODE ENFORCEMENT (LUE)	49,081,338			49,081,338	
189	FIRE MARSHAL (LUE)	1,416,211	106,354		1,416,211	106,354
190	FISCAL ADMINISTRATION (LUE)	982,563			982,563	
191	GIS APPLICATIONS (LUE)	1,889,478	1,669,478		1,889,478	1,669,478
192	LAND DEVELOPMENT (LUE)	2,871,178	190,265		2,871,178	190,265
193	LAND RECORDS (LUE)	2,055,400	1,905,400		2,055,400	1,905,400
194	MAPPING AND PROJECT SERVICES (LUE)	1,468,414	1,349,140		1,468,414	1,349,140
195	SENIOR ADMINISTRATION (LUE)	474,935			474,935	
196	SOLID WASTE SERVICES (LUE)	49,406,554			49,406,554	
197	STORM WATER DATABASE MAINTENANCE(LUE)	857,557			857,557	
198	SURFACE WATER QUALITY AND FLOOD HAZARD MITIGATION (LUE)	30,653,653			30,653,653	
	Tota	al 144,512,734	5,387,888		144,512,734	5,387,888
Ref. #	Manager's Office					
201	ADMINISTRATIVE SUPPORT (MGR)	4,559,523	2,559,523		4,559,523	2,559,523
202	BUSINESS PROCESS MANAGEMENT (MGR)	1,971,062	1,971,062		1,971,062	1,971,062
203	CLERK'S OFFICE (MGR)	708,226	708,226		708,226	708,226
204	COOPERATIVE EXTENSION SERVICES (PRK)	716,484	707,071		716,484	707,071
205	ENTERPRISE PROJECT MANAGEMENT (MGR)	1,776,007	1,776,007		1,776,007	1,776,007
206	MANAGEMENT & BUDGET SERVICES (MGR)	1,529,026	1,529,026		1,529,026	1,529,026
207	EQUITY & INCLUSION (MGR)	3,986,311	3,986,311		3,986,311	3,986,311
208	STRATEGY & PLANNING (MGR)	1,232,284	1,232,284		1,232,284	1,232,284
209	SENIOR ADMINISTRATION (MGR)	2,326,593	2,326,593		2,326,593	2,326,593
	Tota	ıl 18,805,516	16,796,103		18,805,516	16,796,103
Ref. #	Medical Examiner					
212	MEDICAL EXAMINER (MED)	4,077,186	1,637,811		4,077,186	1,637,811
	Tota	d 4,077,186	1,637,811		4,077,186	1,637,811

	County Services	FY2025 Reco	ommended
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)
Ref.#	Non-Departmental		
215	ABC PROFIT DISTRIBUTION (NDP)	991,049	991,049
216	ACCOUNTING (FIN)	7,228,140	7,228,140
217	AFFORDABLE HOUSING FUNDING (NDP)	21,204,420	6,479,420
218	ASSOCIATION DUES (NDP)	299,158	299,158
219	CAPITAL RESERVE (NDP)	13,715,182	
220	CENTRALINA COUNCIL OF GOVERNMENTS (NDP)	304,564	304,564
221	FEE COLLECTION FOR STATE FUND (NDP)	17,355,538	
222	LAKE NORMAN MARINE COMMISSION (NDP)	37,000	37,000
223	LAKE WYLIE MARINE COMMISSION (NDP)	25,000	25,000
224	LAW ENFORCEMENT SPECIAL SEPARATION (NDP)	2,793,559	2,793,559
225	TECHNOLOGY RESERVE (NDP)	9,340,348	
226	READ CHARLOTTE (NDP)	100,000	100,000
227	REPRESENTATIVE PAYEE STATE FUND (NDP)	120,000	
228	RETIREE MEDICAL INSURANCE (NDP)	12,161,378	12,161,378
229	REVENUES (NDP)		(1,545,572)
230	ROAD TO HIRE (NDP)	884,036	884,036
231	UNEMPLOYMENT INSURANCE (NDP)	250,000	250,000
232	VEHICLE RESERVE (NDP)	4,105,600	
233	UNITEDWAY - UNITE CHARLOTTE (NDP)	3,212,500	3,212,500
	Total	94,127,472	33,220,232

F۱	/2025 Adopte	d
BOCC Adjustments (County)	FY2025 Final Total	FY2025 Final (County)
	991,049	991,049
	7,228,140	7,228,140
	21,204,420	6,479,420
	299,158	299,158
	13,715,182	
	304,564	304,564
	17,355,538	
	37,000	37,000
	25,000	25,000
	2,793,559	2,793,559
	9,340,348	
	100,000	100,000
	120,000	
	12,161,378	12,161,378
		(1,545,572)
	884,036	884,036
	250,000	250,000
	4,105,600	
	3,212,500	3,212,500
	94,127,472	33,220,232

	County Services	FY2025	Reco	ommended		FY2025 Adopt	ed
Ref. #	Ref. # Department & Service FY		om.	FY2025 Recom. (County)	BOCC Adjustme (County)	nts FY2025 Final Total	FY2025 Final (County)
Ref.#	Park and Recreation						
236	ATHLETIC SERVICES (PRK)	2,08	37,496	233,981		2,087,496	233,98
237	FISCAL ADMINISTRATION (PRK)	1,75	1,845	1,751,845		1,751,845	1,751,84
238	LEVINE SENIOR CENTERS (CSG)	10	02,000	102,000		102,000	102,00
239	NATURE PRESERVES & NATURAL RESOURCES (PRK)	8,39	96,660	7,757,594		8,396,660	7,757,59
240	PARK FACILITY PLANNING SERVICE (PRK)	1,31	13,812	1,313,812		1,313,812	1,313,81
241	PARK OPERATIONS (PRK)	19,62	20,510	16,623,810		19,620,510	16,623,81
242	PARK REPAIR AND MAINTENANCE (PRK)	10,92	29,151	9,859,541		10,929,153	9,859,54
243	POOLS (PRK)	13,32	26,609	6,788,806		13,326,609	6,788,80
244	RECREATION PROGRAMMING (PRK)	10,94	13,693	8,912,254		10,943,693	8,912,25
245	SENIOR ADMINISTRATION (PRK)	1,74	10,794	1,740,794		1,740,794	1,740,79
246	THERAPEUTIC RECREATION (PRK)	1,08	32,176	940,147		1,082,176	940,14
247	VOLUNTEER COORDINATION (PRK)	41	8,079	418,079		418,079	418,07
		Total 71,71	12,825	56,442,663		71,712,82	56,442,66
Ref. #	Public Information Department						
250	PUBLIC INFORMATION (PID)	3,88	39,346	3,889,346		3,889,346	3,889,34
251	WEB SERVICES (PID)	1,75	9,319	1,759,319		1,759,319	1,759,31
		Total 5,64	18,665	5,648,665		5,648,66	5,648,66
Ref. #	Register of Deeds						
254	ADMINISTRATIVE SUPPORT (REG)	24	18,138	248,138		248,138	248,13
255	FISCAL ADMINISTRATION (REG)	22	28,776	228,776		228,776	228,77
256	REAL PROPERTY RECORDINGS & DOCUMENTATION (REG)	1,44	16,752	1,139,408		1,446,752	1,139,40
257	RECORDS RESEARCH & ASSISTANCE (REG)	78	39,826	601,034		789,820	601,03
258	SENIOR ADMINISTRATION (REG)	47	79,400	479,400		479,400	479,400
259	VITAL & MISCELLANEOUS RECORDS (REG)	66	55,578	665,578		665,578	665,578
		Total 3,85	8,470	3,362,334		3,858,470	3,362,334

	County Services	FY2025 Recommended					
Ref. #	Department & Service	FY2025 Recom. Total	FY2025 Recom. (County)				
Ref. # Sheriff's Office							
262	ADMINISTRATIVE SUPPORT (SHF)	413,850	413,850				
263	CHILD SUPPORT ENFORCEMENT (SHF)	23,304	23,304				
264	COMMUNITY ENGAGEMENT (SHF)	1,195,245	1,195,245				
265	COURT SECURITY (SHF)	8,918,110	8,918,110				
266	DETENTION SERVICES (SHF)	87,888,118	87,467,193				
267	DV ENFORCEMENT & EDUCATION (SHF)	1,048,737	1,048,737				
268	FACILITY MANAGEMENT (SHF)	8,718,790	8,388,263				
269	FIELD OPERATIONS (SHF)	13,090,888	10,342,837				
270	FISCAL ADMINISTRATION (SHF)	1,869,438	1,869,438				
271	INMATE FINANCE & SUPPORT (SHF)	2,935,285	2,935,285				
272	INMATE LIBRARY SERVICE (SHF)	108,781	108,781				
273	HUMAN RESOURCES (SHF)	2,028,340	2,028,340				
274	IT RESOURCE MANAGEMENT (SHF)	2,726,394	2,726,394				
275	JUVENILE JUSTICE (SHF)	2,215,983	2,215,983				
276	LEGAL SERVICES (SHF)	664,778	664,778				
277	OFFSITE INMATE MEDICAL CARE	3,400,000	2,000,000				
278	PUBLIC INFORMATION (SHF)	256,566	256,566				
279	REGISTRATION DIVISION (SHF)	1,841,506	1,841,506				
280	REHABILITATION SERVICES (SHF)	2,709,780	2,709,780				
281	RESEARCH & PLANNING (SHF)	213,505	213,505				
282	SENIOR ADMINISTRATION (SHF)	945,123	915,123				
283	TRAINING DIVISION - MANDATED (SHF)	3,675,211	3,675,211				
284	TRAINING DIVISION - NONMANDATED (SHF)	228,650	228,650				
	Total	147,116,382	142,186,879				
Ref.#	Tax Collection						
287	ATTORNEY (TAX)	74,440	30,834				
288	BUSINESS TAX COLLECTIONS (TAX)	1,798,968	(1,317,974)				
289	PROPERTY TAX COLLECTIONS (TAX)	4,908,853	4,616,472				
290	TAX ADMINISTRATION (TAX)	276,316	276,316				
	Total	7,058,577	3,605,648				

F۱	/2025 Adopte	ed
BOCC Adjustments	FY2025 Final	FY2025 Final
(County)	Total	(County)
	413,850	413,850
	23,304	23,304
	1,195,245	1,195,245
	8,918,110	8,918,110
	87,888,118	87,467,193
	1,048,737	1,048,737
	8,718,790	8,388,263
	13,090,888	10,342,837
	1,869,438	1,869,438
	2,935,285	2,935,285
	108,781	108,781
	2,028,340	2,028,340
	2,726,394	2,726,394
	2,215,983	2,215,983
	664,778	664,778
	3,400,000	2,000,000
	256,566	256,566
	1,841,506	1,841,506
	2,709,780	2,709,780
	213,505	213,505
	945,123	915,123
	3,675,211	3,675,211
	228,650	228,650
	147,116,382	142,186,879
	74,440	30,834
	1,798,968	(1,317,974)
	4,908,853	4,616,472
	276,316	276,316
	7,058,577	3,605,648

Capital Improvement Plan

2024-2029 Capital Improvement Plan - Summary

Projected Cost by Start Year

·	1						
Dept	2024	2025	2026	2027	2028	2029	24-29
AFM	666,527,389	184,358,048	5,298,737	4,296,267	0	23,429,615	883,910,056
CPC	27,313,935	80,004,399	0	0	0	19,045,195	126,363,529
LIB	62,918,051	53,673,293	3,245,000	26,906,670	4,000,000	37,763,319	188,506,334
PRK	66,828,127	142,932,803	112,523,355	63,072,862	85,984,001	60,023,086	531,364,233
County Total	823,587,502	460,968,543	121,067,092	94,275,799	89,984,001	140,261,215	1,730,144,152

Project Count

Dept	2024	2025	2026	2027	2028	2029	24-29
AFM	6	11	1	1	0	1	20
CPC	1	3	0	0	0	4	8
LIB	2	2	1	2	1	2	10
PRK	10	11	8	6	5	11	51
Total	19	27	10	9	6	18	89

2024-2028 Capital Improvement Plan - Requested Revisions

Ref#	Project Year	Dept	Project	Original Cost	New Cost	Net change		
1	2024	AFM	East - Community Resource Center	222,985,577	151,292,425	(\$71,693,152)		
2	2025	AFM	David Taylor Drive - Lease Upfit		866,543	866,543		
3	2025	AFM	Kuralt - Renovation 76,187,187		76,187,187	76,187,187		
4	2025	AFM	New Lease Upfit Kuralt Staff Temporary Relocation		3,409,539	3,409,539		
5	2025	AFM	VCW - Suite 1800 Upfit		918,992	918,992		
6	2025	AFM	7th & Tryon Re-development Project Design and Site work		16,516,730	16,516,730		
7	2025	AFM	7th and College Parking Structure		21,170,882	21,170,882		
8	2025	AFM	ELAP On-Site Solar		417,381	417,381		
9	2025	AFM	ELAP Deep Energy Retrofit		2,463,622	2,463,622		
10	2025	AFM	ELAP Vehicle Charging Stations		1,120,167	1,120,167		
						\$51,377,891		
11	2027	LIB	Nations Ford Community Library	\$21,906,130	\$23,506,670	\$1,600,540		
12	2024	LIB	Sugar Creek Community Library (relocation/expansion)	20,222,484	20,918,051	695,567		
13	2025	LIB	West Boulevard Community Library (relocation/expansion)	21,603,142	22,327,770	724,628		
14	2025	LIB	ImaginOn Library Renovation	29,922,587	31,345,523	1,422,936		
						\$4,443,672		
					•			
15	2025	PRK	McDowell Creek Grway - Gilead Rd to Beatties Ford Rd/Pamela St	\$19,085,860	\$18,386,700	(\$699,160)		
16	2025	PRK	Land Acquisition	\$11,408,249	\$46,408,249	\$35,000,000		
						\$34,300,840		
	Total \$90							

2029 Capital Improvement Plan - Requests

Ref #	Dept	Project	Project Description	Escalated Cost	Recommended
13	AFM	Mecklenburg County Courthouse - 7th Floor Partial Courtroom Upfit	The 7th floor of the Mecklenburg County Courthouse was "shelled" for future expansion. This project is for the Partial Upfit of 7th Floor to provide additional courtrooms. Approximately 30,000 square feet will be upfit.	\$23,429,615	Yes
14	СРС	Levine I	Levine I Renovation • Support Student Engagement • Centralize Student Services • Create a Central Piedmont Hub (Distance Learning and General Education Hub)	10,230,738	Yes
15	СРС	Cato I	Renovate for Student Services and Academics • Student Services and Lobby Renovation • Central Piedmont Hub (Distance Learning Hub) • Science Lab Lecture Space • Existing Science Lab renovation • Nurse Assistant Training Program	6,132,611	Yes
16	СРС	Claytor	Create a Central Piedmont Hub (Distance Learning and General Education) and expand Student Services	1,570,977	Yes
17	СРС	Harper IV	Renovate for Student Services and Academics • Create a Central Piedmont Hub (Distance Learning and General Education Hub) • Student Services Expansion (Room 220)	1,110,869	Yes
18	LIB	Prosperity Village Community Library	Acquisition of +/- 2 acres of land and complete design, construction, and occupancy of a new 20,000 sf Community library. Project to include site work, hardscape, landscaping, hard costs, soft costs (incl. FF&E.).	29,861,401	Yes
19	LIB	Independence Regional Library renovation	Renovations to the existing 18,700 sf regional location include paint throughout; new carpet; carpet cleaning in public areas; new computer room area/room; redesign of millwork at service points; new ceilings in some areas; new furniture where needed. Installation of new S-2 system including cameras, intrusion alarm, duress alarm and card access. Exterior landscaping; re-topping parking lot.	7,901,919	Yes
20	PRK	McDowell Creek Gway - Catawba Ave (Smithville Park) to Westmoreland Rd	This new segment of McDowell Creek Greenway will add approximately 1.6 miles of greenway trail from Catawba Avenue at Smithville Park to Westmoreland Road at JV Washam Elementary. The project also includes a 0.7-mile urban trail along Westmoreland Road and a restoration project for Upper McDowell Creek. The project scope will include paved greenway trails, access trails, crossing structures (bridges, swale bridges, culverts), boardwalks, and other related site improvements. This project is currently funded for design through the Town of Cornelius.	14,149,445	Yes
21	PRK	Irwin Creek Greenway- Clanton Road to Crestridge Drive	This new segment of Irwin Creek Greenway will add approximately 0.9 miles of greenway trail from Clanton Road to Crestridge Drive, while also connecting to Amay James Park at Lester Street. The project scope will include paved greenway trails, access trails, crossing structures (bridges, swale bridges, culverts), boardwalks, and other related site improvements.	10,173,675	Yes

2029 Capital Improvement Plan - Requests

Ref #	Dept	Project	Project Description	Escalated Cost	Recommended
22	PRK	Irwin Creek Gway- Crestridge Drive to Yorkmont Road	This new segment of Irwin Creek Greenway will add approximately 1 mile of greenway trail from Crestridge Drive to the currently funded Sugar Creek Greenway Trail at Yorkmont Road. The project scope will include paved greenway trails, access trails, crossing structures (bridges, swale bridges, culverts), boardwalks, and other related site improvements.	8,658,168	Yes
23	PRK	Springfield Park	This project will improve and expand recreation amenities at Campbell Creek Park, an existing 20-acre park in east Charlotte. The project scope will include improving existing park amenities (playground, play meadow, horseshoe pits, trails, park shelter) and adding new park amenities to be determined through community engagement.	6,718,522	Yes
24	PRK	Campbell Creek Park	This project will improve and expand recreation amenities at Campbell Creek Park, an existing 20-acre park in east Charlotte. The project scope will include improving existing park amenities (playground, play meadow, horseshoe pits, trails, park shelter) and adding new park amenities to be determined through community engagement.	5,001,243	Yes
25	PRK	Derita Park	This project will improve and expand recreation amenities at Derita Park, an existing 23.6-acre park in northeast Charlotte. The project scope will include improving existing park amenities (basketball court, playground, picnic area, park shelter) and adding new park amenities to be determined through community engagement.	4,690,228	Yes
26	PRK	Sugar Creek Greenway- Mounting Rock Road to Arrowood Road- Design Only	This new segment of Sugar Creek Greenway will add approximately 1.7 miles of greenway trail from Mounting Rock Road to Arrowood Road. The project scope will include paved greenway trails, access trails, crossing structures (bridges, swale bridges, culverts), boardwalks, and other related site improvements.	4,121,093	Yes
27	PRK	Julian Underwood Park	This project will address erosion issues and improve and expand recreation amenities at Julian Underwood Park, an existing 13.4-acre park in east Charlotte. The project scope will include improving existing park amenities (playground, park shelter) and adding new park amenities to be determined through community engagement.	2,865,859	Yes
28	PRK	Yorkmont Park	This project will improve and expand recreation amenities at Yorkmont Park, an existing 2.8-acre park in southwest Charlotte. The project scope will include adding park new amenities to be determined through community engagement. The project may also include a trail connection to Springfield Park.	2,545,174	Yes
29	PRK	Wayfinding	This funding will be used to develop new wayfinding signage and/or replace outdated wayfinding signage at multiple County facilities. Funding will be divided between existing greenway trails (Briar Creek, Cane Creek Tributary, Four Mile Creek Greenway, McAlpine/McMullen Creeks, Six Mile Creek, Stewart Creek, and Taggart Creek), recreation centers (Southview, Martin Luther King, Jr., Ivory/Baker, Tom Sykes, Berewick, Methodist Home, Tuckaseegee, Bette Rae Thomas, Winget, Marion Diehl, Amay James, Elon), and nature preserves (Reedy Creek, McDowell, Big Rock, Rozzelles Ferry).	832,233	Yes
30	PRK	Little Sugar Creek Greenway - Parkwood Underpass	This project will raise the existing trail grade of Little Sugar Creek Greenway underneath Parkwood Avenue to address ponding issues related to the elevation of the water flow from Little Sugar Creek. The scope of this project may include replacement of paved greenway trail, associated structures within the stream, and removal of sediment from the stream channel.	267,446	Yes

2029 Capital Improvement Plan - Requests

Ref #	Dept	Project	Project Description	Escalated Cost	Recommended
31	AFM	Sheriff's Office Jail North Field Ops, Training Academy, & Firing Range	This project consolidates operational and training functions in one facility to improve efficiency. MCSO needs to increase training capacity to train more recruits and train existing employees. This project also repurposes the Detention Center North property to better suit the current and future needs	94,564,537	No
32	CPC	Harper V	New Building to Support Large Vehicle EV Technologies	141,399,285	No
33	CPC	Van Every Culinary Arts	Expand the Culinary Arts Facility	23,991,137	No
34	CPC	Hall Building	Renovate for Administration	21,860,217	No
35	CPC	Giles	Facade and Instructional Space Modernization	12,121,450	No
36	CPC	Campus Arrival Sequence	Improve Vehicular Access and Pedestrian Connections to Building Entrances, Safety Improvements for Public Safety Training Facility Crossing	10,139,962	No
37	CPC	Overcash	Renovate Former Food Service Space for Baking and Pastry Arts Program	7,540,956	No
38	СРС	Campus-wide	Exterior Interventions to Improve Wayfinding and Support Increased Student Engagement Interior Improvements to Support Student Engagement	5,822,473	No
39	CPC	Belk Health Careers	Create Business Incubator Space and Instructional Space for New Academic Programs	5,528,820	No
40	CPC	Lake Loop	Exterior Improvements to support Wayfinding	4,523,438	No
41	CPC	Belk Criminal Justice	Renovation for Fitness Center and Multi-purpose Classroom	3,570,412	No
42	CPC	Harris I + II Courtyard	Exterior Improvements to Support Increased Student Engagement	3,276,184	No
43	CPC	Worrell	Renovate for Early College	2,778,054	No
44	CPC	Citizen Center	Demolish Building (when vacant); Re-purpose Site	2,142,321	No
45	CPC	Levine III	Transform Vacant Space into Community Conference Hub	2,113,678	No
46	CPC	Transportation Building	Renovation to Support EV Technology Program Expansion	1,899,954	No
47	CPC	Campus-wide	Interior Improvements to Support Student Engagement	1,402,884	No
48	CPC	Campus Core	Exterior Improvements to Support Increased Student Engagement	1,402,884	No
49	CPC	Campus Improvements	Exterior Improvements to Clarify Campus Zones and Support Increased Student Engagement	1,182,117	No
50	СРС	Campus Core	Exterior Improvements to Improve Building Access and Support Increased Student Engagement	1,008,333	No
51	CPC	Campus-wide	Interior Improvements to Support Student Engagement	712,098	No
52	CPC	Campus-wide	Interior Improvements to Support Student Engagement	712,098	No
53	CPC	Harris II	Create an Emergency Operations Center (2nd Floor of Harris II) and Balcony Repairs	391,719	No
54	PRK	Sugar Creek Greenway- Mounting Rock Road to Arrowood Road- Construction after Design	This new segment of Sugar Creek Greenway will add approximately 1.7 miles of greenway trail from Mounting Rock Road to Arrowood Road. The project scope will include paved greenway trails, access trails, crossing structures (bridges, swale bridges, culverts), boardwalks, and other related site improvements.	15,000,000	No