# **Charlotte-Mecklenburg Schools 2025-26 Budget Request**

**Mecklenburg County Board of County Commissioners** 

Wednesday, May 7, 2025

Valerie C. Woodard Center



# About Charlotte-Mecklenburg Schools



#### **Endless Possibilities Start with CMS**

- 2nd largest school district in NC and 16th largest school district in the nation
- 141,700 students representing 175 countries, speaking 146 native languages
- 186 schools, organized by 11 Performance Areas
- 100,000+ students are transported on 839 buses to and from 26,500 bus stops daily, covering 109,000 miles per day and 17,346,000 miles per year
- 115,000 meals are served daily





### 2025-29 Goals

Goal	S	From	То	Ву
>	Increase the percent of <b>K-2 students</b> scoring at or above benchmark in early literacy as measured by DIBELS.	67%	91%	June 2029
>	Increase the percent of students scoring CCR (college and career ready) on reading end-of-grade assessments in grades 3-8.	31%	50%	June 2029
>	Increase the percent of students scoring CCR (college and career ready) on Math I assessments.	27%	57%	June 2029
>	Increase the percent of high school students graduating with their graduation cohort on track to be enrolled, enlisted, or employed.	72%	85%	June 2029



## 2025-29 Guardrails

Guar	Guardrails						
>	While ensuring schools have the resources needed to meet student needs, the Superintendent shall not neglect strategies or resources for significantly reducing achievement gaps.						
>	The Superintendent shall not allow an unsafe environment in schools, at school-related events, or on transportation.						
>	The Superintendent shall not neglect social-emotional support, character development support, attendance support, or access to enrichment activities that successfully engage students.						
>	While ensuring all schools have teachers equipped to deliver high-quality instruction, the Superintendent shall neither neglect targeted nor comprehensive strategies for teacher recruitment, retention, and engagement.						



## 2025-29 Strategic Plan (Year 1)



## Charlotte-Mecklenburg Schools

#### **OUR MISSION**

To create an innovative, inclusive, student-centered environment that supports the development of independent learners.

#### **OUR VISION**

To lead the community in educational excellence, inspiring intellectual curiosity, creativity, and achievement so that all students reach their full potential.

#### 2024 - 2029 DISTRICT GOALS

Improve Early Literacy in Grades K – 2

Improve Literacy Skills in Grades 3 – 8

Strengthen Math Performance in Math 1

Post-Grad Readiness

#### **CORE BELIEFS**

Public education is essential to democracy and necessary for economic opportunity, mobility and the broader public good.

We are responsible for building and maintaining a high performing school district.

Each student is uniquely capable and deserves an engaging, relevant, and challenging educational experience.

Our principals and teachers make the critical difference in student achievement and building a positive school community.

The school system, families, and communities are necessary partners in ensuring the academic, social, emotional and behavioral success of students.



cms

2024-2025

Annual Plan

Deputy Superintendent



Charlotte-Mecklenburg Schools Annual Plan 2024-2025

#### <u>†</u>†

Equity over Equality: Reducing Achievement Gaps

#### **GUARDRAILS**



Safety & Security



Attending to the Whole Child: Wellbeing & Engagement



Staffing: High Quality Teachers

#### FOUR PILLARS OF EXCELLENCE



Excellence



People Excellence



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Engagement Excellence

OUR COMMITMENT TO DELIVER WITHOUT EXCEPTION



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\*\*Produce attribution

\*\*Produce attribution

\*\*Values\*\*

\*\*

Our Direction

The following are Andrey Xell High School's BIVSID belief statements, as decided upon by whole-staff staff design and consensus. They reflect to changing culture and climate of Andrey Kell High School, and wave revisioning the 2021-2022 school year in accordance to the vision and mission, particularly around a focus on equitable opportunity for all students.

AKHS REVISED BELIEF STATEMENTS: (Fall/Winter 2021-2022)

Belief 1: Embracing All Cultures

Infusing text from all cultures and backgrounds in all classes

Avoiding cultural stereotyping

Expansive club and committee opportunities and representation

E. Diverse visual representation throughout the building F. Ongoing cultural proficiency education for staff, students and families

ccepting and encouraging all values treactively redressing issues of inequity through the courage to talk about our differ

## 2024-25 Year in Review





#### **Academic Excellence**

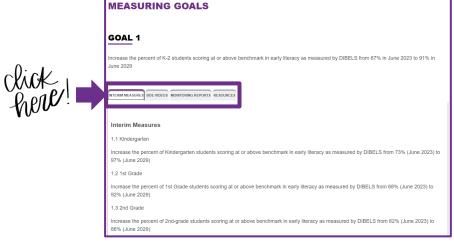






#### Measuring Progress







INTERNM MEASURES BOE VOICOS MONITORING REPORTS RESOURCES SOFFG Reports

#### Monitoring Reports

11.12.24 Student Outcomes Focused Governance Goal 1 Progress Monitoring Report Kindergarten

12.10.24 Student Outcomes Focused Governance Goal 1 Guardrall 1 Progress Monitoring Report Grades 1 & 2
04.22.25 Student Outcomes Focused Governance Goal 1 Interim Measure 1.1





#### **Academic Excellence**



- CMS Students have received \$46.2 million dollars in scholarships as of April 2025\*
- 11,621 of high school students are enrolled in college-level, Advanced Placement (AP) courses
- 39 mid-year graduates completed their Associate's Degree. 250 students are on track to earn an Associate's Degree in May.







#### **Academic Excellence**



- Over 1,600 CTE students have earned Tier 2 or Tier 3 credentials so far this year
- CTE students have earned over 6,900 credentials so far this year
- We have held 3 large school career awareness events that included over 12,000 middle and high school students
  - Endless Possibilities =approximately
     10,000 middle school students
  - Futures Fair = over 300 students, 43
     business partners
  - What's Your E?
    - Approximately 1,500 attendees





## People Excellence





- Attrition rates are improving from 18.2% in 22-23 to 14.1% in 23-24
- 100% of teachers new to CMS for the 24-25 school year have had an onboarding experience.
- 82% of staff completing post onboarding survey indicate they were prepared for classroom and feel a sense of belonging at their schools
- 827 teachers are in teacher leader positions
- 92% of our schools have at least 1 National Board Certified teacher, with
   1,450 active NBCTs in the district, ranked 3rd in the nation.







### People Excellence



#### Teacher Residency:

- 180 teachers are being recognized on May 8th for completing the CMS Teacher Residency Program
- Approximately 300 more teachers are enrolled in the CMS Teacher Residency Program for next school year

#### Career Fair:

The Endless Possibilities Career Fair had over 1,300 in attendance

#### At Home in CMS:

- Launched the CMS H.O.S.T. Initiative in all Priority Staffing Schools, offering personalized support to help teachers find housing options that best meet their needs
- Over 2,000 employees have taken advantage of webinars, fairs, open houses, info sessions, and personalized support (HOST)





## Operational Excellence





#### **Increased Data Security & AI**

- Increased overall cyber security posture\* and improved ability to prevent, detect, and respond to cyber threats, including conducting internal and external testing to enhance security defenses and expose any vulnerabilities that would allow access to sensitive data
- Established a comprehensive device life cycle refresh\* system
- Migrated outdated OS platforms to the latest Microsoft OS platforms\*, resulting in improved security\*
- Received over 10,000 survey responses and facilitated 13
  engagement sessions, visioning workshops, and focus groups to
  inform the draft CMS AI Vision Statement and Core Beliefs\*
- Conducted an Al Data Privacy Summit\* to provide guidelines for Al use within our organization





### **Operational Excellence**



#### **Modernization & Risk Mitigation**

- Implementation of Phase 1 Oracle\*, ServiceNow\*, FMX\*, and Red Rover\*
- Successful transition of School Funds Online to the Cloud\* in February 2025
- Prepared for new statewide Student Information System (Infinite Campus) implementation that
  ensures accuracy of data (reducing critical errors), including implementation of a online
  registration system (dramatically reducing data entry and improving accuracy), and many other
  enhancements creating efficiencies.



\* 2025-26 Risk Mitigation Strategy Phase 1 Oracle includes accounting and general ledger Phase 2 includes budgeting with a go live date January 2026 Phase 3 includes HR and payroll for a go live date of January 2027



### **Engagement Excellence**



- Launched 5 Superintendent Advisory Councils and 3 Connections with Crystal to engage various stakeholders
- Community Partners have provided almost \$1.1M in the form of in-Kind donations and almost \$18M in resources and programs
- Over 45,822 volunteers registered to support CMS
- Over 8.5K volunteers supported a CMS school
- Almost 146K volunteer hours were logged
- The community has donated almost \$5M in volunteer hours







#### **Engagement Excellence**





- Family Engagement Connections: 16,022
- Family Academy Participation: 5,183
- Virtual Lunch and Learn Sessions Held: 22
- In-Person Sessions Conducted: 23
- On Demand Availability: 29 sessions with a total of 1,729 video reviews
- Collaborated with 16 community organizations
- 13 Family Academy sessions that supported the understanding of Student Assessments



## 2024-25 Annual Plan Report



Report on Charlotte-Mecklenburg Schools 2024-2025 Annual Plan



## Preparing for and Resourcing 2025-26 Goal Targets



#### Superintendent

Presents Budget Recommendation to Board of Education with confidence that requests are in alignment with the Board's SOFG Goals

#### **Divisional Chiefs**

Submit budget requests in alignment to resources needed in order to accomplish the Annual Plans

#### **CMS Board of Education**

Sets the "What - Vision & Values of our Community"
Student Outcome
Focused Goals
(SOFG)

Annual
Budget Cycle &
Strategic Plan
Alignment

## Department Heads & Support Staff

Executes the work identified within the Divisional Annual Plans

#### Superintendent

Determines "How" to accomplish the Goals through the Strategic Plan

#### **Divisional Chiefs**

Develop and support
Divisional Annual Plans which are
aligned to the Strategic Plan



## 2025-26 Annual Plan



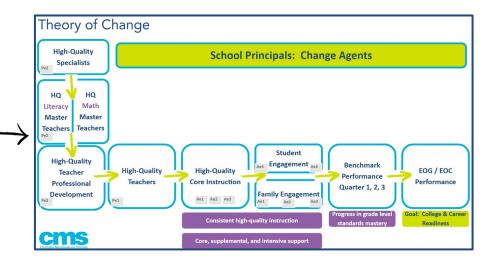
Charlotte-Mecklenburg Schools Annual Plan 2025-2026



### Moving from Projects to Systems

In 2025-2026, we are transitioning from reporting on isolated projects to building sustainable systems.







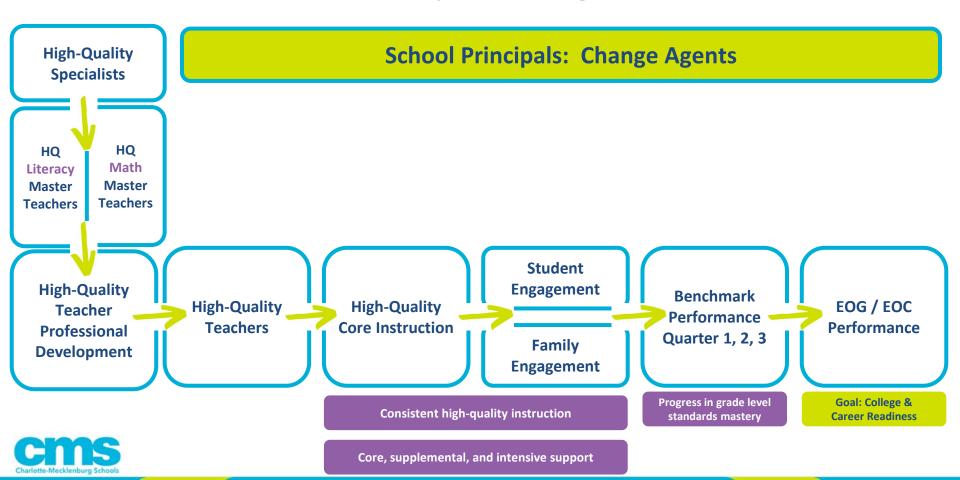
## 2025-26 Annual Plan Goals: There is More to Accomplish

Goal for 2024-2029	2022-23	202	3-24	202	24-25	202	5-26	202	6-27	202	7-28	2028	3-29
GOGI 101 2024-2029	Baseline	Target	Actual	Target	Actual	Target	Increase	Target	Actual	Target	Actual	Target	Actual
Goal 1 (K-2 Literacy)	67%	71%	70%	75%	Sept. 2025	79%	+3-6%	83%		87%		91%	
Goal 2 (3-8 Literacy*)	31%	34%	30%	37%	Sept. 2025	40%	+6-12%	43%		46%		50%	
Goal 3 (Math I*)	27%	32%	28%	37%	Sept. 2025	42%	+9-12%	47%		52%		57%	
Goal 4 (Postsecondary)	72%	74%	76%	76%	Sept. 2025	78%	+0-2%	80%		82%		85%	

Needed 2025-26 Increases



## Theory of Change



## 2025-26 Budget



#### **2025-26 Budget Highlights**

- ✓ Clearly resources the boards student outcomes focused goals
- ✓ First Budget since FY 2019-20 without Federal ESSER Funding
- √ Minimal Increase in Total Operating Budget
  - Less than 1% Increase Year-Over-Year

✓ Year 2 of a 4-year, \$2M sustainability plan for student devices, ensuring equitable access and academic success



#### **2025-26 Budget Highlights**

✓ Prioritizes Retention and Recruitment
 □ Assumed 3% State-Driven Pay Increase for All Staff
 □ Average of a 5% Certified Supplement Increase
 □ Implementing Phase II of Market Aligned Salary Schedules for Classified Staff
 ✓ Capital Outlay
 □ Invests in safety, security, roofing and HVAC upgrades to mitigate operational risks



## Federal Budget Uncertainty



#### **FY2024-25 Entitlement Grant Overview**

	Title I	Title II	Title III		
General Purpose:	Improving Basic Education & Neglected, Delinquent, and At-Risk Youth	Supporting Effective Instruction	Multilingual Learners		
Examples:	School Allocations  Multilingual Learners  Title I Pre-Kindergarten  New Teacher Support  Family Engagement  Delinquent & Neglected Youth	Teacher Residency Programs Beginner Teacher Development Principal & AP Development Curriculum Use & Instruction	Multilingual Teachers Professional Development		
# of Positions	948	37	208		
Allotment Amount:	\$ 52,751,589	\$ 5,464,614	\$ 3,308,124		
Carryover Amount:	\$ 20,874,840	\$ 4,825,670	\$ 1,903,361		
Total Allotment:	\$ 73,626,429	\$ 10,290,284	\$ 5,211,485		



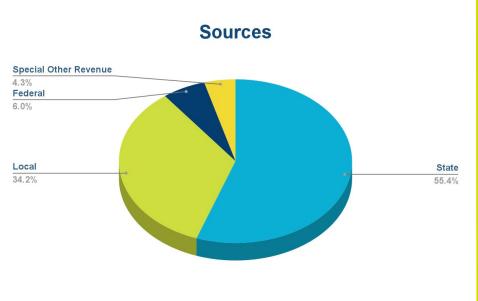
# FY 2025-26 Budget Recommendation

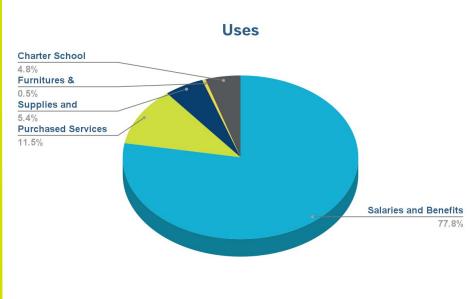


2025-26 Proposed Operating Budget



## **2025-26 Proposed Operating Budget**





2025-26 Proposed Operating Budget: \$ 1,951,050,035

2025-26 Enrollment: 141,726 Students



## 2025-26 Total Recommended Budget

Revenues by Source	P	roposed Budget
State of North Carolina		1,081,398,539
Mecklenburg County		667,579,849
Federal Grants		117,309,966
Other and Special Revenue		84,761,680
Total Operating Budget	\$	1,951,050,034
Capital Funding		
Capital Appropriation		22,960,000
One-Time Funding Request		10,000,000
Total Capital Funding		32,960,000
Enterprise Funds		
School Nutrition Services		95,470,787
After School Enrichment Program (ASEP)		11,297,510
Total Enterprise Funds	\$	106,768,297
Total Recommended Budget	\$	2,090,778,331



# 2025-26 Proposed Operational County Appropriation



## **2025-26 Recurring Operational Costs Funded through Central Office Reductions**

Budget Expansion	Strategic Initiative	Amount
Compensation Adjustment (Assistant Principals)	PE.1	1,700,000
Compensation Adjustment (Specialist)	PE.1	1,000,000
Compensation Adjustment (Directors)	PE.1	400,000
Professional Development Platform	PE.2	150,000
Parent Square	EE.3	566,800
		\$ 3,816,800

Investments shown here are being funded through Central Office reductions or cuts that have been identified within non-personnel budgets like contracted services or equipment, depending on the department, as well as, eliminating select vacant positions.



## Certified Supplement (Average of 5%)



#### How are teacher salaries determined?

All teachers in North Carolina earn a <u>state determined and funded</u> base salary based on the North Carolina Teacher Salary Scale.

All teachers in North Carolina earn a <u>state determined and funded</u> teacher supplement in addition to their base salary except teachers who work in Charlotte-Mecklenburg, Wake County, Guilford County, and Durham County.

Overwhelming majority of teachers in North Carolina earn a <u>locally determined</u> <u>supplement</u> funded by the local board of county commissioners.

Some teachers in North Carolina earn <u>an additional local supplement</u> as determined by districts that may have taxing authority or local government.



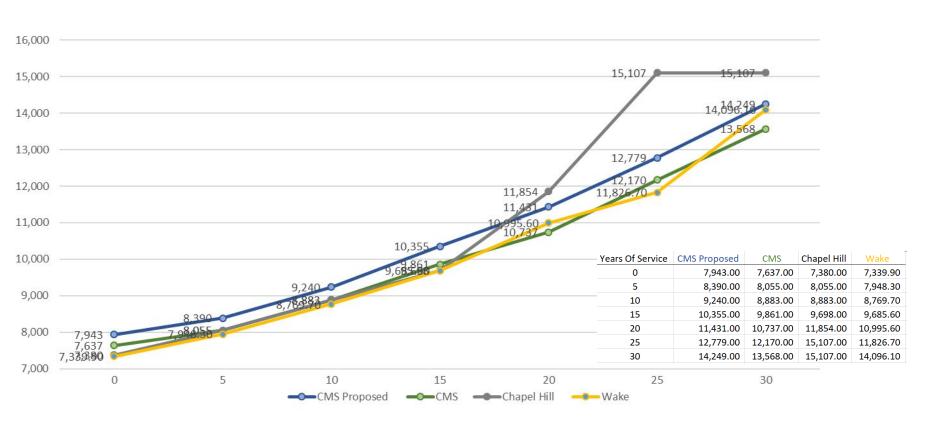
# Certified Supplement - Average

Rank	District	Local Supplement SY23.24	Local Supplement SY24.25	Proposed Local Supplement SY25.26	Beginning Teacher
1	Chapel Hill-Carrboro City Schools	\$10,650	\$10,863	unknown	18%
2	Charlotte-Mecklenburg Schools	\$9,797	\$10,287	\$10,801	18.63%
3	Wake County	\$9,828	\$10,221	unknown	17.90%

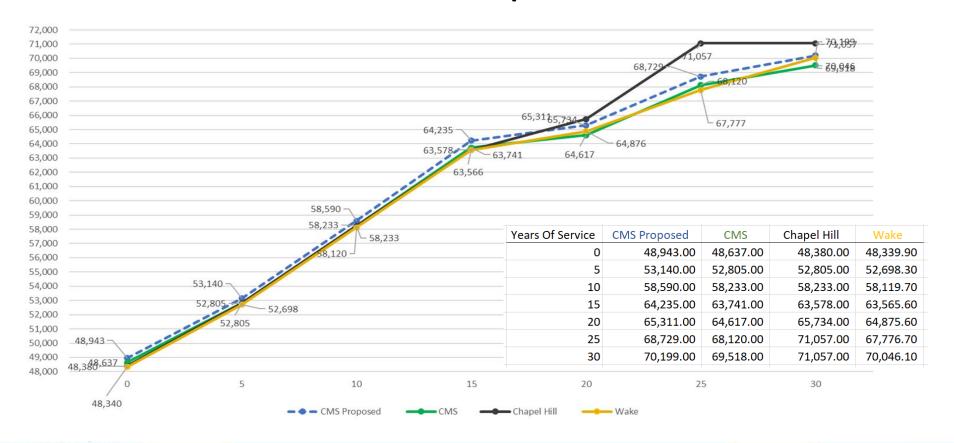


#### **FY26 Teacher Supplement District Comparison**

Current Schedule vs. CMS Recommended Schedule



# FY26 Teacher Salary + Recommended Supplement District Comparison



# State Driven Salary + Benefit Adjustments



### **Operating Budget Assumptions**

#### Anticipated Salary Increases:

- Do not yet have information on 2025-26 State Budget and any salary increases that may be included.
- For now, CMS is budgeting with an assumed 3% increase to salaries based on the average of State salary increases over the last 5 years.

#### Anticipated Benefit Increases

- Do not yet have information on 2025-26 State Budget and any benefit rate adjustments that may be included.
- For now, CMS is budgeting with an assumed 4.24% increase to benefits based on rate adjustments over the last 5 years.



# Classified Compensation Study (Phase II)



## Key Goals of Classified Compensation Study

Increase Minimum Hourly Pay Raise minimum pay to \$20 per hour	
Acknowledge Service	
Build in Annual Adjustments to Reward Service	
	Pay Grades 6, 7, 8 and Bus
Adopt Market Aligned Schedules	Pay Grades 9 and above (phase ii & iii)



# Student Device Refresh



#### 20242025

#### 20252026

#### 20262027

#### 20272028

PHASE 1 \$4 MILLION RECURRING BUDGET Yr. 1 of 4 Yr. Lease = \$16M 34,000 Chromebooks leased

PHASE 1 \$4 MILLION RECURRING BUDGET Yr. 2 of 4 Yr. Lease = \$16M

PHASE 2
\$2 MILLION RECURRING BUDGET
Yr. 1 of 4 Yr. Lease = \$8M
<11.000 Chromebooks leased

PHASE 1 \$4 MILLION RECURRING BUDGET Yr. 3 of 4 Yr. Lease = \$16M

PHASE 2 \$2 MILLION RECURRING BUDGET Yr. 2 of 4 Yr. Lease = \$8M

> PHASE 3 \$5M Request Yr. 1 of 4 Yr. Lease

PHASE 1 \$4 MILLION RECURRING BUDGET Yr. 4 of 4 Yr. Lease = \$16M

PHASE 2 \$2 MILLION RECURRING BUDGET Yr. 3 of 4 Yr. Lease = \$8M

> PHASE 3 \$5M Recurring Yr. 2 of 4 Yr. Lease

PHASE 4 \$5M Request Yr. 1 of 4 Yr. Lease

#### CHROMEBOOK LEASE RENEWAL CYCLE

(\*) Device refresh numbers are dependent upon pricing and tariffs

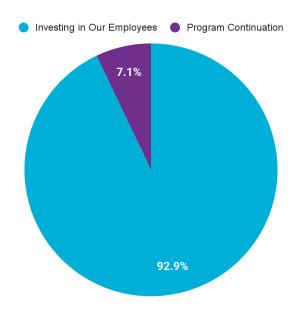


# **Proposed County Appropriation 2025-26 Recurring Operational Costs**

Budget Expansion	Strategic Initiative	Requested Amount
Investment in Our Employees  Certified Supplement (Average of 5%)	PE.1	8,066,000
State Driven Salary + Benefit Adjustments	OE.3	9,898,000
Classified Compensation Study (Phase II)	PE.1	8,300,000
Program Continuation  Student Device Refresh	OE.2	2,000,000
		\$ 28,264,000



#### **Proposed County Appropriation**



2024-25 Adopted Recurring Operational County Appropriation	\$ 639,315,849
Investing in Our Employees	26,264,000
Program Continuation	2,000,000
2025-26 Proposed Recurring Operational County Appropriation	\$ 667,579,849



# 2025-26 Proposed Capital Outlay



## **Proposed Capital Outlay**

Capital Appropriation (historical allocation)	\$ 22,960,000
Facility Condition Assessment (Year 2)*	10,000,000
Total 2025-26 Proposed County Capital Appropriation	\$ 32,960,000

\*FY 2024-25 Budget Recommendation with Preliminary FCA Results



# 5-Year Financial Forecast



#### 5-Year Financial Forecast

#### Charlotte Mecklenburg Schools Five-Year Financial Forecast FY 2025 - 2029 Fiscal Year **Estimated** Operational / Strategic Request Strategy Plan Requests **Budgetary Impact** 24-25 25-26 26-27 27-28 28-29 State Driven Salary + Benefit Adjustments OE.3 9,898,000 10,788,820 6,800,000 11,813,758 12,345,377 \$51,645,955 Crown Academy PF.4 840,000 840,000 \$1,680,000 Compensation Study PE.1 13,800,000 8,300,000 8,000,000 \$30,100,000 Compensation Adjustment for Assistant Principals PE.1 1,700,000 1,700,000 \$3,400,000 Strategic Student Device Refresh OE.2 4.000.000 5.000.000 5.000.000 \$16,000,000 2.000.000 K-2 Student & Staff Device Refresh OF.2 2,500,000 2,500,000 2,500,000 \$7,500,000 PE.1 8,791,940 Teacher Supplements 7,400,000 8,066,000 9,319,456 9,878,624 \$43,456,020 K12 Insights - Let's Talk EE.3 207.999 415,998 \$623,997 Modernization Project OE.2 4,700,000 4,700,000 4,700,000 \$14,100,000 Student Growth (New Schools + Staff) OF.1 2,500,000 1,800,000 2,180,000 \$6,480,000 Operational Utility Rate Increases 2,700,000 1,180,000 1,205,000 1.228.000 \$6,313,000 Charter School Growth 1.500.000 4.000.000 3.000,000 3.000,000 \$11,500,000



# Digital Budget Book



### **2025-26 Digital Budget Book**



2025-26 Superintendent's Budget Recommendation

**Proposed Version - 3/25/2025** 

Last Updated 03/13/25

**Budget Overview: Driving Results with Strategic Investment** 

**Proven Results** 

Financial
Efficiency &
Responsibility

Retention and Recruitment

Student Outcomes Focused Goals

Confident Recommendation

Delivered on commitments
— results prove our
strategies are working

Current year resourcing decisions have driven positive outcomes

This budget continues that momentum

Despite a 2.8% consumer price index increase and the loss of ESSER fund

Operating budget increase held to less than 1%

Demonstrates maximized resources and a responsible financial request

Reflects awareness of anticipated revenue shortfalls

Teachers are the most impactful factor in student performance

Prioritizes competitive salaries to attract and retain top talent

Guided by our theory of change and strategic priorities

Directs resources to key levers that have the greatest impact on student achievement This budget prioritizes and resources the Board's student outcomes-focused goals



# County Operational Budget Request Summary

Academic Excellence
Technology Device Refresh

**People Excellence** 

**Increase Employee Compensation** 

93% of Request





