

Mecklenburg County, North Carolina

Board of County Commissioners

FY2026 Annual Retreat

The Cardinal Hotel - Winston-Salem

January 29, 2025

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| 10:00 AM - 10:05 AM | <p>Welcome -<i>Lexington Ballroom</i> Dena Diorio, County Manager</p> |
| 10:05 AM - 10:15 AM | <p>Agenda Overview & Binder Materials Adrian Cox, Budget Director</p> <div style="border: 1px solid black; padding: 5px;"> <p>The Board will receive an overview of the retreat agenda and binder materials.</p> </div> |
| 10:15 AM - 10:45 AM | <p>Team Building Activity Office of Management & Budget</p> <div style="border: 1px solid black; padding: 5px;"> <p>The Board is invited to participate in a brief activity.</p> </div> |
| 10:45 AM - 11:45 AM | <p>Financial Update David Boyd, Chief Financial Officer</p> <div style="border: 1px solid black; padding: 5px;"> <p>The Board will receive an update on the FY2024 financial results, FY2025 projections, and revenue estimates for FY2026. The Board will also receive an update on the Capital Improvement Plan, including the status of issued Bonds for school construction.</p> </div> |
| 11:45 AM - 12:45 PM | <p>Lunch - <i>Lexington Ballroom</i></p> |
| 12:45 PM - 2:15 PM | <p>Economic Outlook Brandon Simmons, County Economist</p> <div style="border: 1px solid black; padding: 5px;"> <p>The Board will receive an economic update from the County's Economist.</p> </div> |
| 2:15 PM - 2:30 PM | <p>Break</p> |
| 2:30 PM - 5:00 PM | <p>Economic Development Strategies Dr. Jonathan Q. Morgan, UNC School of Government Chuck McShane, Director of Market Analytics CoStar Ken Joyner, County Assessor Roger Johnson, Director of the Office of Economic Development</p> <div style="border: 1px solid black; padding: 5px;"> <p>Dr. Jonathan Q. Morgan will provide the Board with an overview of the economic development options available to county governments. Chuck McShane from CoStar Analytics will discuss trends in commercial property vacancies in Mecklenburg County. Ken Joyner will explain the potential impact that these trends could have on shifting tax burdens in the future. Roger Johnson will present on the impact that incentive grants have had on the County revenue.</p> </div> |
| 5:00 PM - 5:30 PM | <p>Break</p> |
| 5:30 PM - 6:30 PM | <p>Social Hour - <i>Cardinal Rec. Room</i></p> |
| 6:30 PM - 7:30 PM | <p>Dinner - <i>Magnolia Ballroom</i></p> |

8:00 AM - 9:00 AM **Breakfast** -*Lexington Ballroom*

9:00 AM - 10:30 AM **Equity Action Plan 2.0, Goal 5: Implementation Highlights**

Dr. Leslie Johnson, Deputy County Manager

LaShaun Carter, Chief Equity & Inclusion Officer

The County has begun implementing changes to the County's MWSBE purchasing strategy in response to a third-party assessment initiated by the County. The Board will receive updates on the implementation of this strategy. The Board will also receive information on other strategies the County is pursuing to improve equity and will have an opportunity to discuss the County's ongoing strategic commitments and direction.

10:30 AM - 11:15 AM **Livable Meck**

Abby Wyatt, Livable Meck Manager

Livable Meck is an initiative to bring together residents, local governments, non-profits, and businesses in Mecklenburg County to develop a unified vision that gives voice to our commonly-held aspirations. The Board will receive an update on Livable Meck and hear about what is next for the initiative.

11:15 AM - 12:15 PM **Service for Seniors**

Kim Henderson, Director of Child, Family, & Adult Services

The Board will hear about strategies to serve the County's aging residents, including Adult Daycare, In-home Aide, and other services to help residents maintain independence and age in place.

12:15 PM - 1:15 PM **Lunch** - *Lexington Ballroom*

1:15 PM - 2:15 PM **Equitable Transit Oriented Development**

Monica Carney Holmes, Deputy Planning Director, City of Charlotte

The Board will receive an overview of the concepts and strategies of Transit Oriented Development.

2:15 PM - 3:45 PM **Land Acquisition Strategy**

David Boyd, Chief Financial Officer

Dr. Leslie Johnson, Deputy County Manager

The Board will receive information and discuss the County's strategy for land acquisition, including land for parks, open space, affordable housing, economic development, and other needs.

3:45 PM - 4:00 PM **Break**

4:00 PM - 5:30 PM

Environmental Scan: Strengths, Opportunities & Challenges

The Office of Strategy & Innovation

The Board will work in groups to identify the strengths, opportunities, and challenges faced by the County. Each group will report out, and the results will serve as a starting point for the Board's priority-setting discussion at the end of the retreat.

5:30 PM - 6:30 PM

Break

6:30 PM - 7:30 PM

Dinner - Monogram (20th Floor)

January 31, 2025

8:00 AM - 9:00 AM

Breakfast -Lexington Ballroom

9:00 AM - 9:30 AM

Hotel Check-Out

Please use this time to check-out before the activities begin for the day. The hotel will hold baggage at your request.

9:30 AM - 11:30 AM

Board Priority Accomplishments

Adrian Cox, Budget Director

Michael Griswold, Deputy Director of The Office of Strategy & Innovation

The Board Budget Priorities are used to guide budget investments. The Board will receive an update on the investments and accomplishments related to the Board's Budget Priorities.

11:30 AM - 12:30 PM

Lunch - Lexington Ballroom

12:30 PM - 2:00 PM

Facilitated Priority Setting

The Office of Strategy & Innovation

The Board is invited to engage in a facilitated priority-setting exercise to determine their Budget Priorities for the County.

2:00 PM - 4:00 PM

Aspirational Goal Setting

The Office of Strategy & Innovation

The Board will have an opportunity to discuss aspirational goals aligned to their Budget Priorities.

4:00 PM - 4:05 PM

Closing Remarks

Dena Diorio, County Manager