MINUTES OF MECKLENBURG COUNTY, NORTH CAROLINA BOARD OF COUNTY COMMISSIONERS

The Board of Commissioners of Mecklenburg County, North Carolina, met in Budget/Public Policy Session in Conference Center Room 267 on the 2nd floor of the Charlotte-Mecklenburg Government Center located at 600 East Fourth Street, Charlotte, North Carolina at 2:30 p.m. on Tuesday, May 9, 2023.

ATTENDANCE

Present: Chair George Dunlap and Commissioners

Leigh Altman, Patricia "Pat" Cotham, Arthur Griffin,

Mark Jerrell, Laura J Meier, and Susan Rodriguez-McDowell County Manager Dena R. Diorio County Attorney Tyrone C. Wade Clerk to the Board Kristine M. Smith Deputy Clerk to the Board Arlissa Eason

Absent: Vice Chair Elaine Powell

Commissioner Vilma D. Leake

NOTE: Commissioner Rodriquez-McDowell was absent until noted in the minutes.

CALL TO ORDER

The meeting was called to order by Chair Dunlap, followed by introductions and the Pledge of Allegiance to the Flag.

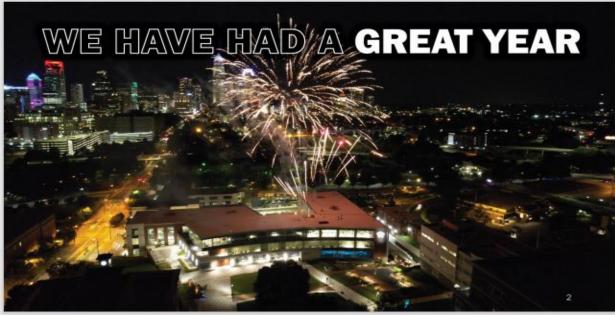
23-0304 CENTRAL PIEDMONT COMMUNITY COLLEGE FY2024 BUDGET REQUEST

The Board received a request for FY2024 funding from Central Piedmont Community College President (CPCC).

Dr. Kandi Deitemeyer, President of Central Piedmont Community College and Mike Whiteman, Vice President of Finance and Administrative Services, gave the presentation.

Background: As part of the annual budget process, CPCC submits a funding request to the County for consideration. Representatives from CPCC will present the FY2024 funding request to the Board of County Commissioners.







Some Highlights

- · Enrollment is up! Six-consecutive semesters of growth - we are back to pre-pandemic numbers.
- · Concluded the most ambitious and successful fundraising campaign in the college's history - \$66.6 million raised to enhance student access and academic support.
- . The new Parr Center opened last July built using 2013 Mecklenburg bond funds
- . A new Virtual Clinic with Bank of America and Atrium Health
- A new Honors Program will begin this fall





Partnerships

- Honeywell Stem Scholars Academy
- Coca-Cola Consolidated Apprenticeship Program
- . New utility line worker program with grant from Duke Energy
- · Customized training programs with IPEX USA and RGA Enterprises
- · Workforce development partnership with the City of Charlotte















Engaged and Committed

- · Executive on Loan (Partnerships)
- · Created 12 positions for college / career coaches
- · New CMS early college starting in fall 2023, on Central Campus
- Career and College Promise
- · Letrell Grady Middle College High School at Cato Campus
 - · Nearly \$1M in scholarship offers







5



New Bachelor's Degree Pathways

- · Gateway to Wingate
- WCU Catamount Connection







Degree: 636 Diploma: 34 Certificate: 171

Average GPA: 3.31

Total: 841

Spring 2023

All CCP = 3,539 students (1,929 of those students come to us from CMS) All CCP credit hours= 28,267

CCP enrollment = 2,766 students*
CCP credit hours = 18,117*

Total Middle College enrollment = 773 students Middle College credit hours = 10,150

* excluding Middle College

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Spring 2023

eligible graduates

Degree: 1278
 Diploma: 45
 Certificate: 198
 Total: 1521
Average GPA: 3.31

May 2023





(Section 2) County Operating Budget

SUMMARY

OPERATING BURGET	FY2023	FY2024	Variance	
OPERATING BUDGET	Adopted Budget	Requested Budget	Variance	
Capital Purchases	\$80,000	\$70,000	(\$10,000)	
Facilities Maintenance	\$30,497,530	\$32,795,660	\$2,298,130	
Facility Support Cost	\$3,263,114	\$3,466,614	\$203,500	
Wage & Benefit Allocation	\$9,320,262	\$9,746,667	\$426,405	
TOTAL FUNDING	\$43,160,906	\$46,078,941	\$2,918,035	
			V) ""F155600	

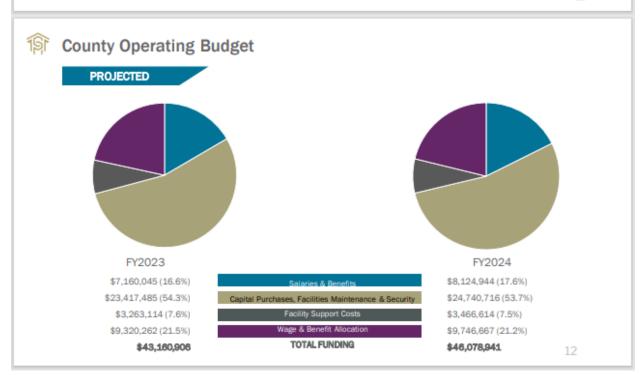
Increase: 6.76%

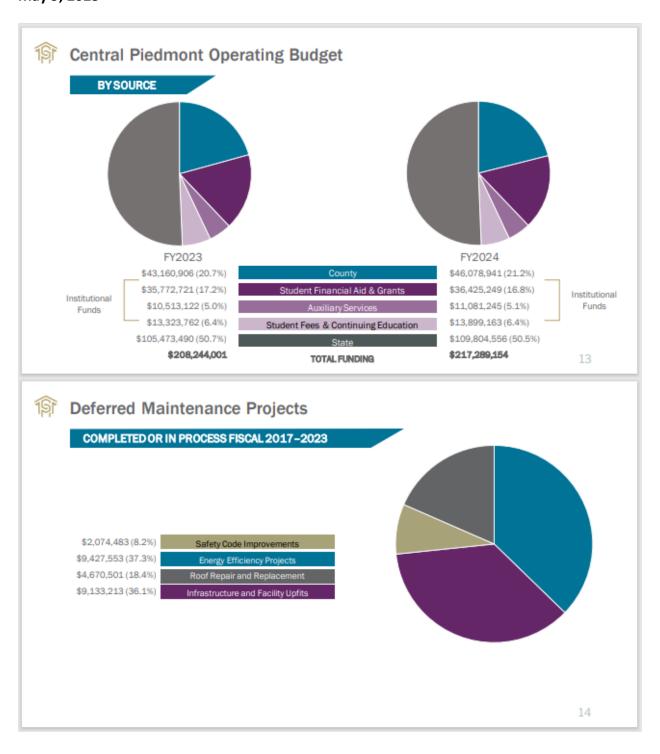


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DETAIL

		FY2023	FY2024		
	OPERATING BUDGET	Adopted Budget	Requested Budget	Variance	
Capital I	Purchases				
1	Maintenance vehicles	\$80,000	\$70,000	(\$10,000)	
2	Maintenance equipment	\$0	\$0	\$0	
Facilitie	s Maintenance and Security				
3	Wage & benefits	\$7,160,045	\$8,124,944	\$964,899	
4	Cost of utilities	\$5,432,542	\$5,828,817	\$396,275	
5	Cost of supplies and materials	\$25,948	\$25,948	\$0	
6	Cost of operation of motor vehicles	\$9,358	\$15,358	\$6,000	
7	Cost of maintenance and repairs of buildings, grounds, security infrastructure	\$12,963,955	\$13,644,574	\$680,619	
8	Maintenance and replacement of furniture and equipment	\$235,293	\$688,472	\$453,179	
9	Maintenance of plant heating, electrical, and plumbing equipment	\$4,164,953	\$3,955,917	(\$209,036)	
10	Rental of land and buildings	\$505,436	\$511,630	\$6,194	
Facility:	Support Services				
11	Insurance for buildings, contents, motor vehicles, workers' compensation, etc.	\$2,788,114	\$2,991,614	\$203,500	
12	Legal fees	\$475,000	\$475,000	\$0	
Funding	(Pursuant to NC. 115D-32 (Local Financial Support of Institutions)	\$33,840,644	\$36,332,274	\$2,491,630	
13	Wage & benefit allocation	\$9,320,262	\$9,746,667	\$426,405	
1	TOTAL FUNDING	\$43,160,906	\$46,078,941	\$2,918,035	







19 Deferred Maintenance, Security and Asset Protection

ESTIMATES

	PROJECT DESCRIPTIONS	ESTIMATED COST
1	Replacement Strategy for Discontinued Security Cameras	\$558,000
2	Levine Information Technology Building Roof Replacement	\$425,000
3	Suburban Campuses - Card Access Phase IV	\$800,000
4	Giles Wall Fan	\$250,000
5	Central High Chiller	\$490,000
6	Replace Central High Air Handling Unit	\$400,000
7	Transportation Systems Building Boilers	\$450,000
8	Replace Air Separators	\$200,000
9	Culinary Chiller	\$350,000
	TOTAL DEFERRED MAINTENANCE PROJECTS	\$3,923,000









19 Deferred Maintenance Project Descriptions

Replacement Strategy for Discontinued Security Cameras - The replacement strategy consists of replacing 535 existing cameras that the manufacturer no longer supports for network security updates. The scope of the replacement project includes the programming and installation of the new cameras.

Levine information Technology Building Roof Replacement - The existing 19-year-old, 15,251 sq. ft. roofing system needs replacement. The roof has been experiencing numerous blisters and split seams and has been repaired several times.

Suburban Campuses - Card Access Phase IV - The project includes the turnkey installation of 165 door card access control points and upgrades to multiple building areas, which include classrooms on the Cato and Harper campuses. The scope includes the installation of structured cabling, card readers, controllers, electrified mortise hardware, door closers, and other components.

Glies Wall Fan - The single fan system is approximately 26 years old and no longer is operating correctly. A modern multi-fan array system is needed to operate more efficiently with the newer modern control system

Central High Chiller - Central High's chiller is over 27 years old and needs to be replaced. The operation of the chiller has gone beyond its useful life and the sed is no longer being manufactured. A new chiller will reduce energy consumption and improve reliability.

Replace Central High Air Handling Unit - Central High partially receives heating and cooling from a central air handler located in the Hunter wing of the building. This air handler is almost 28 years old and faces several critical maintenance issues that will create comfort issues. Replacing this unit will result in energy savings and improved comfort control for the building occupants.

Transportation Systems Building Bollers - The 19-year-old boilers in the Transportation Building serve multiple buildings on Merancas Campus and are a part of the original construction. Consistent failures create issues for the learning environment. New boilers would reduce gas consumption and improve the reliability of the campus's heating system

Replace Air Separators - The College's HVAC Hot/Cold Water air separators are approaching the end of their useful life. The old units and technology will be replaced with new technology to include dirt separators which will improve the efficiency of the College's systems by removing dirt particles from the building systems.

Culinary Chiller - The chiller serving the V.E. Culinary building is approximately 15 years old and is original to the building. The unit suffers from consistent failures which reduces the maintenance department's ability to provide uninterrupted service to the learning environment. A new unit will reduce energy consumption, reduce downtime and increase occupant reliability.

Comments

Commissioner Rodriguez-McDowell joined the meeting at 2:38 pm.

Commissioner Altman thanked them for their presentation. She said she would like to hear more about the honors program and the 12 college and career counselors they brought onboard. She asked what the \$250,000 wall fan was. Mr. Whiteman said the fans brought air from outside into the labs, and they were seeing failure with the current fan. He said it would be more costly if they waited.

Commissioner Altman asked about slide 13 and tuition. She said she understood that they didn't keep any of the tuition but remitted it to the state and the state used a formula whereby providing their budget. She asked what the estimated tuition amount that was remitted to the State. Mr. Whiteman said approximately \$30 million.

Commissioner Jerrell thanked them and asked if CPCC was considered an open campus. Mr. Whiteman said yes.

Commissioner Jerrell asked where they were with security in their budget request. Mr. Whiteman said there was a request for seven additional campus officers. He said they wanted to transition

to their own staff for dispatch since they were currently relying primarily on a third-party security firm.

Commissioner Jerrell said since he had been on the Board, there had been talks of strengthening the partnership between CPCC and CMS. He asked if there were specific goals/metrics they were trying to achieve. *Dr. Deitemeyer said they had an extraordinary year with the partnership and that she was serving on the CELC Board at the time. She said she would love to have one shared position in each school, but they decided as partners to go with 12 and disperse them out among the 32 schools, assigning them to one or two schools. She said they needed students to understand the process of going to college, and that there were goals in place between the two groups.*

Commissioner Griffin thanked them and asked about slide 11, lines 3 and 13, and "funding pursuant to NC 115D-32," a distinction between them and the statutory requirements. Mr. Whiteman said the statute stated local support of community colleges was supposed to be given by each county. He said the items listed 1-12, were listed almost verbatim to what the County was to support. He said line 13 was what the County allocated for wages to compete with other entities in the Charlotte market.

Commissioner Griffin said he would like to see alignment from CTE Pathways in high schools, going directly into one of CPCC's 21 pathways, so they'd be coming out to certifications, degrees, or back into the job market.

Commissioner Cotham thanked them and asked Dr. Deitemeyer concerning maintenance and air filtration systems, what had CPCC done. Dr. Deitemeyer said they had taken care of some of that with COVID relief dollars. Mr. Whiteman said during COVID they had spent relief dollars on many things such as masks and PPE, but one of the larger expenses was adding ionization to the air filters in all buildings.

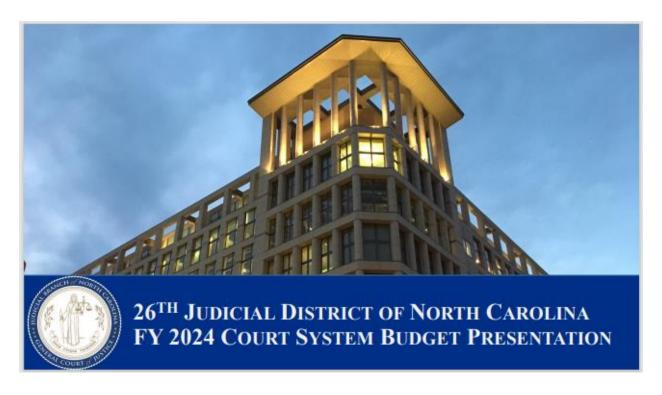
Commissioner Cotham asked Dr. Deitemeyer, with all of the successes she's had what was the most important to her. Dr. Deitemeyer said every student matters.

Commissioner Meier asked concerning wage and benefits, were they state-mandated salary increases. Dr. Deitemeyer said yes, some was required by statute. Mr. Whiteman said as they were watching House Bill 259, it included a 4.25% raise for community college employees. He said they wanted to make sure they treated all employees the same, including the ones that were County funded.

23-0309 MECKLENBURG COUNTY COURT OFFICIALS FY2024 BUDGET REQUEST

The Board received a presentation from Casey Calloway, Trial Court Administrator, highlighting the FY2024 budget request from the Mecklenburg County Court Officials.

Background: As part of the development of the FY2024 Recommended Budget, the County Manager will consider a funding request from the court officials. Representatives from Mecklenburg County Courts will present the court official's budget request to the Board of County Commissioners. The court officials budget request includes funding for the District Attorney's Office, Public Defender's Office, and the Clerk of Superior Court's Office.



PRESENTATION OUTLINE

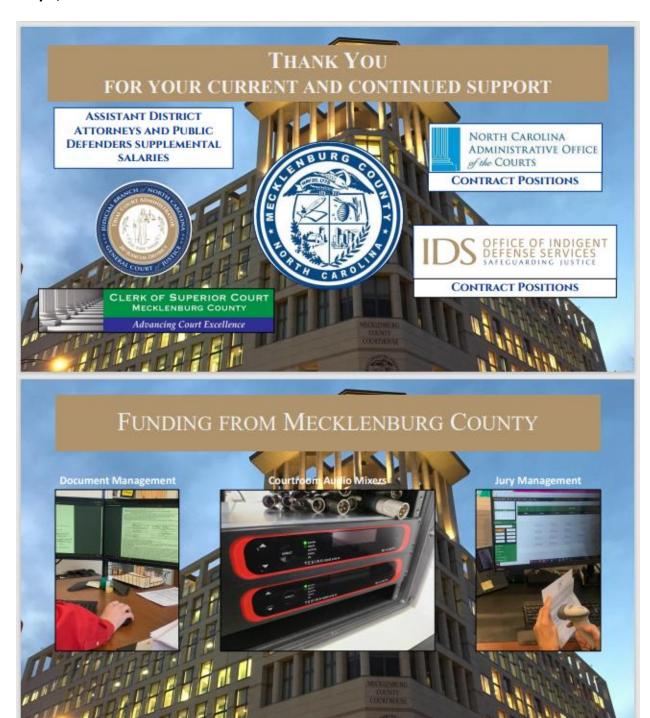
- ⇒Our Missions & Visions
- ⇒Thank You for Your Support
- ⇒Return on Investment
- ⇒26th Judicial District Data
- ⇒State & Local Funding
- ⇒Requests
- **⇒Questions**
- ⇒Thank You

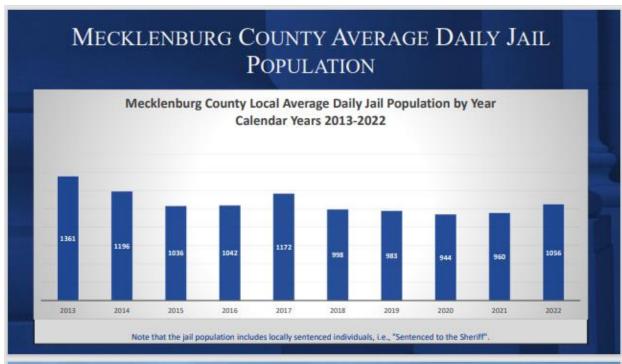


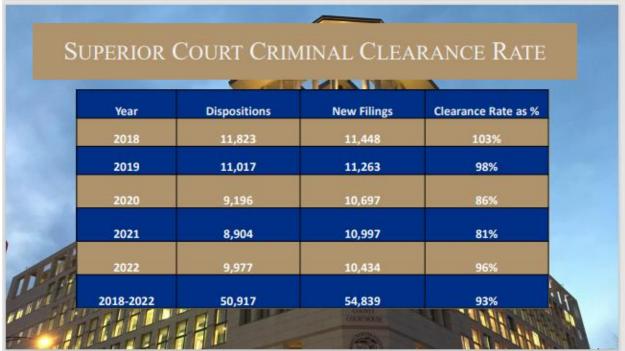
OUR MISSIONS

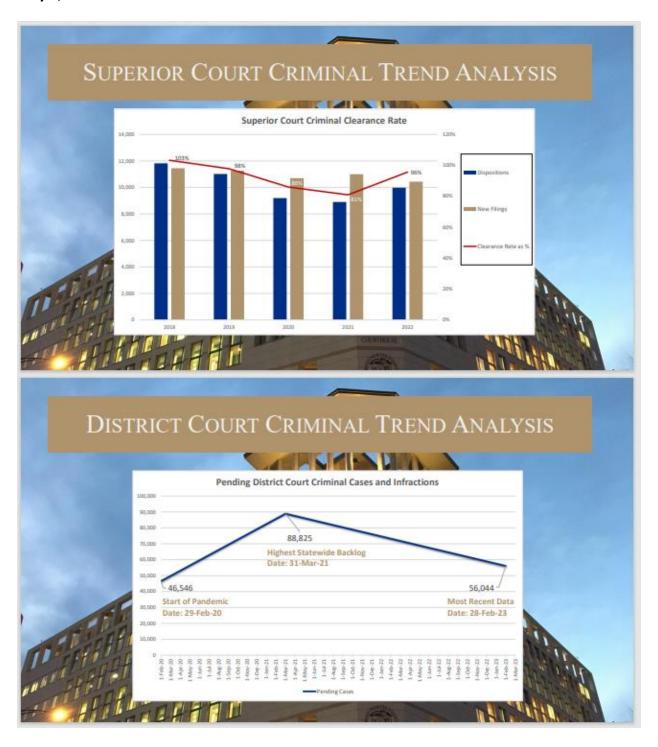
Mecklenburg County will be a community of pride and choice for people to LIVE, LEARN, WORK, and RECREATE.

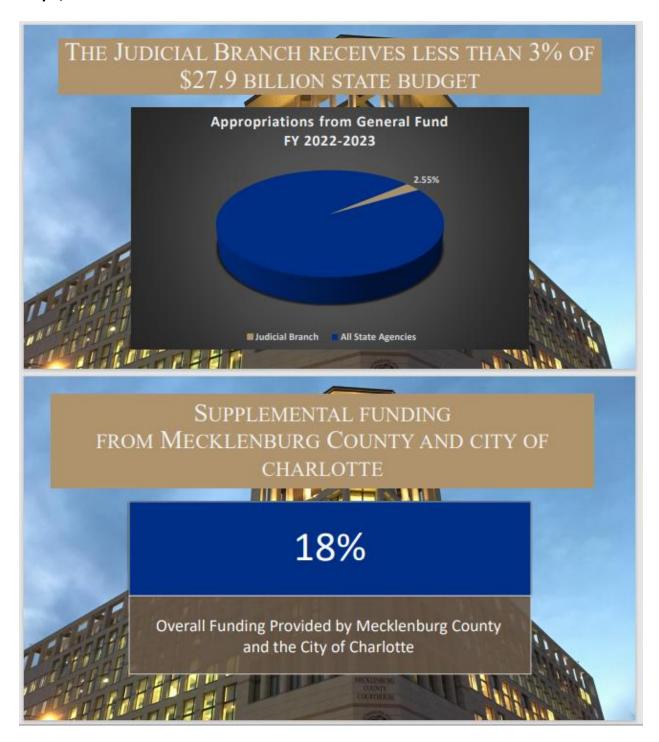
To provide fair and accessible justice to the community is the fundamental mission of the 26th Judicial District and its justice partners in Mecklenburg County. We are committed to working collaboratively with the community to prevent and solve problems in order to enhance the quality of life for all individuals.





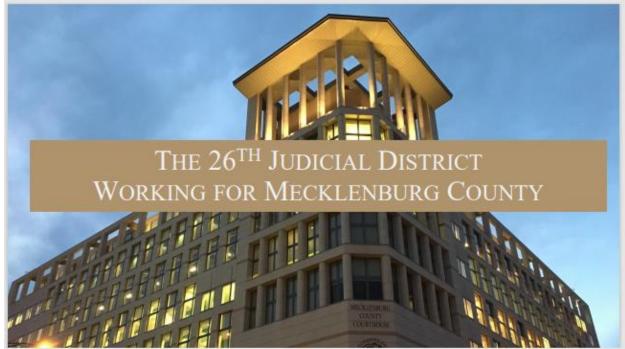






* AOC Contract Request District Attorney's Office	\$ 19,88
District Attorney's Office Salary Adjustment for Managerial Position	\$ 19,88
Salary Adjustment for Managerial Position	\$ 19,88
	\$ 19,88
Retirement and Other Cost Increases (44 Positions)	
	\$ 103,80
Salary Adjustments for Recruitment and Retention	\$ 193,43
Trial Court Administrator's Office	
Retirement and Other Cost Increases (14 Positions)	\$ 18,67
Salary Adjustment for Managerial Position	\$ 27,21
Salary Adjustments for Recruitment and Retention	\$ 57,11
Clerk of Superior Court's Office	20.00
Salary Adjustments for Recruitment and Retention (8 Positions) and Decrease in Overtime Hours Request	-\$ 28,151
COUNTY REQUESTS	
COUNTY REQUESTS	
PERSONNEL	
PERSONNEL • IDS Contract Request	
PERSONNEL • IDS Contract Request Public Defender's Office	
PERSONNEL • IDS Contract Request Public Defender's Office Retirement Increase	\$ 2,23
PERSONNEL • IDS Contract Request Public Defender's Office Retirement Increase Salary Adjustments for Recruitment and Retention	
PERSONNEL • IDS Contract Request Public Defender's Office Retirement Increase Salary Adjustments for Recruitment and Retention • Salary Supplement	\$ 2,23! \$ 65,26
PERSONNEL • IDS Contract Request Public Defender's Office Retirement Increase Salary Adjustments for Recruitment and Retention • Salary Supplement Public Defender's Office (61 Positions)	\$ 2,23 \$ 65,26 \$ 99,81
PERSONNEL • IDS Contract Request Public Defender's Office Retirement Increase Salary Adjustments for Recruitment and Retention • Salary Supplement	\$ 2,23! \$ 65,26









Comments

Commissioner Rodriguez-McDowell thanked her for the presentation. She asked concerning their request in the capital budget for the 7th-floor partial courtroom upfit for \$20 million, what difference would it make if the item is funded. *Ms. Calloway said that every five years they needed an additional courtroom to support operations. She said It would add an additional courtroom. She said the North Carolina Industrial Commission statute requires that our senior resident superior court judge provide adequate space for those hearings. She said they were currently held in a former civil courts building, however, they may be displaced due to planned renovation. So statutorily, they would be responsible for providing hearing space as well as security for those matters and the 7th floor would assist with providing that.*

Commissioner Rodriguez-McDowell asked for clarification relating to funding provided by the state.

Ms. Calloway said Mecklenburg County received 7% of the Judicial Branch budget based on full-time and state funding for those positions.

Commissioner Cotham thanked her for the presentation and asked for clarification on using the term clearance instead of disposition. *Ms. Calloway said that the clearance rate was the number*

of dispositions compared with the number of filings over the fiscal year.

Commissioner Altman thanked her and the staff. She asked if the local supplement was higher or lower than what they received previously and compared with other judicial districts. *Ms. Calloway said it was aligned with what they received the previous year and stayed relatively the same fluctuating between 16 and 18%. She said the County's support provided far more than other agencies for personnel costs.*

Chair Dunlap asked what the County was currently funding and what her overall request was figuratively. *Ms. Calloway said \$1,427,640*.

Commissioner Griffin asked if the state provided that type of supplemental funding, or if all counties got the same amount across the board. *Ms. Calloway said there were serious pay parities, and that the AOC (Administrative Office of the Courts) is a unified court system. She said the same salaries are officer to all 100 counties of similar positions regardless of size or cost of living.*

23-0307 CAPITAL IMPROVEMENT PLAN UPDATE

The Board received an update on FY24 - FY28 Capital Improvement Plan (CIP).

David Boyd, Chief Financial Officer made the presentation.

Background: This update will include a review of the CIP strategy and timelines, review of the proposed CIP funding and authorizations, current departmental submissions, and current CIP process next steps.

Public Policy Workshop

May 9, 2023

Today's Agenda

- Recap Recommended Projects
 Community Resource Centers Highlight
- Review Funding Scenarios & Tax Impacts
- · Other Options
- Next Steps

Recommended Project Summary

Number of Projects by District			
	Funding	Not Funding	
District 1	7	8	
District 2	13	15	
District 3	6	14	
District 4	12	21	
District 5	4	4	
District 6	4	5	
N/A	13	9	
	59	76	

Funding by District			
	Funding	Not Funding	
District 1	65,443,157	93,043,144	
District 2	414,722,110	363,373,211	
District 3	457,234,682	208,487,452	
District 4	279,606,335	222,322,490	
District 5	30,899,417	30,285,934	
District 6	55,456,441	73,895,017	
N/A	207,487,230	153,777,786	
	1,510,849,372	1,145,185,035	

Number of Project	s by Department	
	Funding	Not Funding
Asset and Facility Management	10	7
Central Piedmont Community College	4	12
Library	8	7
Park and Recreation	37	50
	59	76

Funding by Department			
	Funding	Not Funding	
Asset and Facility Management	809,102,550	385,896,396	
Central Piedmont Community College	107,318,334	94,564,260	
Library	146,299,343	112,632,201	
Park and Recreation	448,129,144	552,092,178	
	1,510,849,371	1,145,185,035	

Recommended AFM Projects

Project			Department		
Identifier	District	Department	Rank	Project Cost	Project Name
103	4	AFM	C1	54,027,819	Former Civil Courts Building Renovation
104	4	AFM	C2	14,108,565	Mecklenburg County Courthouse-HVAC Controls Replacement
105	4	AFM	C3	7,259,187	Mecklenburg County Courthouse Camera System Upgrade
108	4	AFM	C6	4,296,267	CCOB 4th Floor - Public Defender 4th Floor Expansion
109	2	AFM	G1	263,058,459	Southwest - Community Resource Center
110	3	AFM	G2	222,985,577	East - Community Resource Center
113	N/A	AFM	G5	5,298,737	R22 HVAC Equipment Replacement
116	3	AFM	501	124,923,526	Mecklenburg County Sheriff Office-Detention Centers Modernization-Phase I
117	3	AFM	502	66,277,049	Mecklenburg County Sheriff Office-Detention Centers Modernization-Phase II
118	4	AFM	503	46,867,365	Mecklenburg County Sheriff's Office Headquarters Relocation to Administrative
	•		•	809,102,550	

\$809.1M

Recommended AFM Projects

4 County Courts Projects totaling \$79,691,836

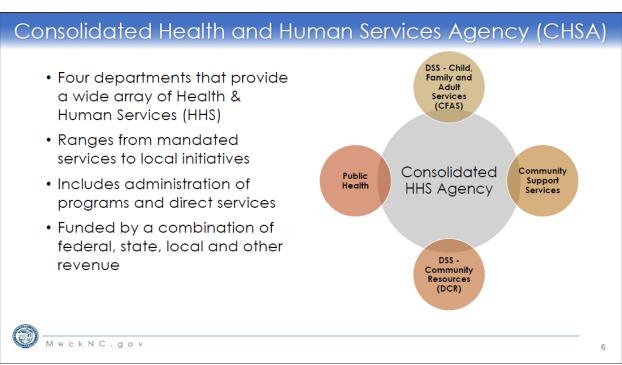
3 Sheriff Office/Jail Projects totaling \$238,067,940

2 Community Resource Centers totaling \$486,044,036

Government Facility Project totaling \$5,298,737

Community Resource Centers CRC







Health & Human Services (HHS) Integration

- Based on an understanding of the social determinants of health
- Leverage accessible and coordinated services
- Promote improved quality of life for residents
- HHS service integration and colocation implemented in other communities across the country





HHS Integration

CRC Service Delivery Model



PLACE BASED SERVICE SITES STRATEGICALLY LOCATED TO ENSURE RESIDENTS WITH GREATEST NEEDS CAN EASILY ACCESS SERVICES



INTEGRATED HEALTH AND HUMAN SERVICES (HHS) THROUGH A COORDINATED DELIVERY OF HHS AND OTHER COMMUNITY-BASED PROGRAMS



FOCUSED ON ASSISTING INDIVIDUALS AND FAMILIES WITH MOVING FORWARD INTO GREATER INDEPENDENCE AND WELL BEING



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Staffing

Department	FY23 Staffing*
Community Support Services (CSS)	194
DSS - Child, Family, and Adult Services (CFAS)	802
DSS - Community Resources (DCR)	924
Public Health (PH)	1,118
Total	3,038

*Includes County positions plus temporary staff.



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Financial Impact

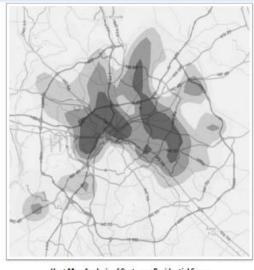


- \$124.2M revenue
 - o FY23 Federal, State, & Other
- \$1.2M projected annual reimbursement
 - Facility operations @ Ella B.
 Scarborough CRC
- Future CRCs will receive annual reimbursement for facility operations based on size and programming
- ~\$1.5 billion community financial impact of HHS benefits (FY22)



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Locations through Data Analysis

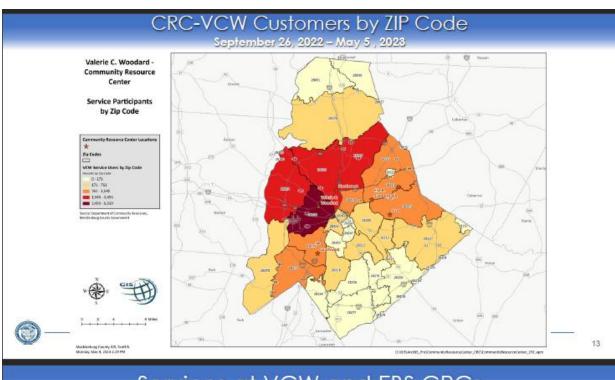


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Heat Map Analysis of Customer Residential Spaces

Proposed Community Resource Placement Areas

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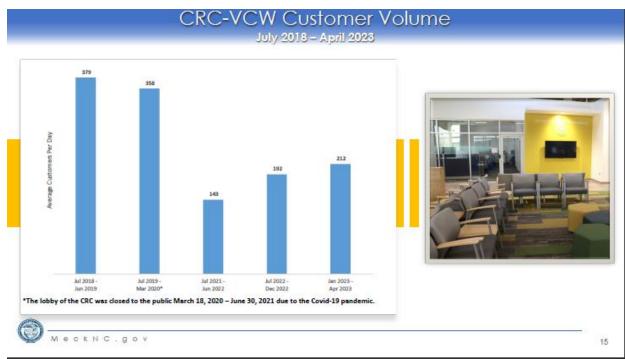


Services at VCW and EBS CRCs

30+ Services Per CRC











Future CRC Locations & Impacts

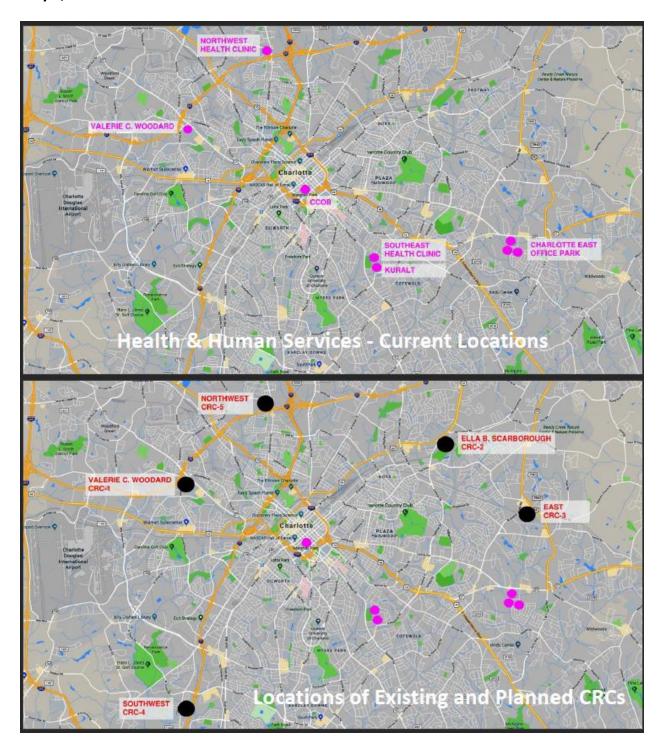
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CRC Physical Locations

Overview

- Current locations of Health & Human Services employees
- Future locations of planned CRCs
- Planned employee moves and impacts to existing facilities
- Environmentally sustainable design features





Employee Moves & Impacts to Existing Facilities

Ella B. Scarborough CRC (Northeast)

- · Approximately 350 employees
- · Where will employees come from?
 - o Charlotte East Office Park (\$1.8 M in annual rent)
 - · Child Support Enforcement
 - · WIC Clinic
 - YFS Employees
 - Kuralt Center



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Employee Moves & Impacts to Existing Facilities

East and Southwest CRCs

- · Approximately 2,409 employees
- Where will employees come from?
 - o NW and SE Public Health Clinics
 - o Kuralt Center
 - o Remaining lease space
 - o Medicaid Expansion



Employee Moves & Impacts to Existing Facilities

East and Southwest CRCs

- What happens to existing facilities?
 - o NW Public Health Clinic is site for the 5th new CRC
 - SE Public Health Clinic site
 - · Sale for private sector development
 - · Affordable housing
 - o Kuralt Center?

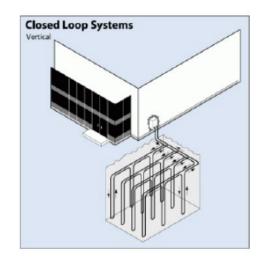


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Environmental Leadership Action Plan

Environmentally Sustainable Features

 Geothermal heat pumps (HVAC)





Environmental Leadership Action Plan



- Photovoltaic Solar Panels
- Daylighting





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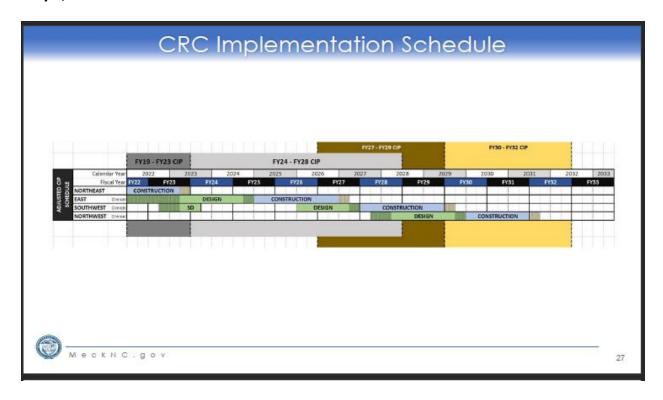
Environmental Leadership Action Plan

- Well insulated walls and roof
- High standard of weathertightness
- Electric vehicle chargers





Meeting Minutes May 9, 2023



Recommended CPCC Projects

\$107.3M

3 new facilities totaling \$80,004,398

1 renovation totaling \$27,313,936

Project			Department		
Identifier	District	Department	Rank	Project Cost	Project Name
2	N/A	CPC	1	38,691,565	Levine Campus Public Safety Training Facility - Phase One
3	N/A	CPC	2	36,230,591	Levine Campus Public Safety Training Facility - Phase Two
4	2	CPC	3	5,082,243	Harper Campus Line Worker Training Facility
137	4	CPC	4	27,313,936	Old ATC Renovation
			•	107,318,334	

Recommended Library Projects

roject dentifier	District	Department	Department Rank	Project Cost	Project Name
120	4	LIB	1	42,000,000	New Main Library/Spirit Square
121	N/A	LIB	2	4,000,000	Thomasboro Library Land Acquisition
122	3	LIB	3	20,222,484	Sugar Creek Community Library (relocation/expansion)
123	2	LIB	4	21,603,142	West Boulevard Community Library (relocation/expansion)
124	2	LIB	5	21,906,130	Nations Ford Community Library
125	4	LIB	6	29,922,587	ImaginOn Library Renovation
128	N/A	LIB	9	3,245,000	Prosperity Village Land Acquisition
131	N/A	LIB	12	3,400,000	Eastland area library Land Acquisition
				146,299,343	An annual contract of the cont

Recommended Library Projects

\$146.3M

- renovation/expansions totaling \$71,748,213
- 3 land acquisitions totaling \$10,645,000
- new facilities totaling \$63,906,130



Recommended Park Projects

3	PRK	1	11,044,980	Malland Creek Greenway - Malland Creek Brive to David Taylor Brive
2	PRK	2	14,591,007	Sugar Creek Greenway-Yorkmont Road to McDowell Farms Drive
4	PRIX	3	11,327,249	Brian Creek Greenway - Central Avenue to Monroe Road
6	PRIC	4	4,940,143	Ezell Park
1	PRIX	5	3,705,104	Eastfield Park
1	PRK	6	19,085,860	McDowell Creek Greenway - Griead Rd to Beatties Ford Rd/Pamela St
1	PRK	7	14,507,178	South Frong Clarke Creek Greenway - N Church St to Asbury Chapel Rd
2	PRK	8	3,690,729	Wallace Pruitt Recreation Center
6	PRIC	9	7,511,127	New Elementary School Recreation Center
2	PRIC	10	2,916,006	Berryhill Nature Preserve
1	PRIC	11	7,457,302	Rozzel les Ferry Nature Preserve
2	PRIX	12	9,652,755	Bryant Park
1	PRIX	14	11,238,547	Latta Place
4	PRIK	16	22,768,163	Albemarle Road Recreation Center
N/A	PRK	20	7,595,218	Sprey Grounds
N/A	PRIK	21	1,656,972	Dog Parks
N/A	PRIC	22	18,877,537	Pickleball Courts
14/A	PRIX	23	6,875,719	Skate Parks
14/4	PRIX	24	17,690,829	Park Access Improvement
1	PRIX	25	1,211,014	Beaty Park - Davidson
4	PRIK	26	12,545,688	Costland Park
- 4	PRK	28	7,369,511	Grier Heights Perk
2	PRK	29	10,572,339	Martin Luther King Jr. Park
5	PRIC	50	2,493,152	Oakhurst Park
2	PRIC	91	3,109,307	Pressley Road Park
2	PRIK	92	890,357	Wilmore (Spruce Street) Park
5	PRIX	88	5,048,828	McMullen Creek Gwy- Hwy 51 to McAlpine Creek Gwy/Cermel Rd
	PRIK	34	9,732,981	McAlpine Creek Greenway: Johnston Road to Carmel Road
3	PRK	35	11,781,066	Ribbonwalk Nature Center
2	PRK	56	21,872,190	McDowell Nature Center and Nature Preserve
6	PRIC	57	16,928,248	Irvins Creek Greenway- Lakeview Circle to McAlpine Creek Greenway
6	PRIC	39	16,376,934	Campbell Creek Greenway- Campbell Creek Park to Campbell Creek Greenway
5	PRIK	54	13,634,960	Four Mile Creek Greenway-Bevington Place to Johnston Road
1	PRIX	83	8,238,123	Torrence Creek Greenway - Cedar River Road to McDowell Creek Greenway
14/A	PRIK	N/A	59,242,102	10M Annual Land Purchases
****	PRK	N/A	4 688 483	Dredging: Park Road Park and Freedom Park
N/A				
	2 4 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	3 9 05K; 3 9 05K; 4 9 05K; 5 9 05K; 5 9 05K; 1 9 9 05K; 1 9 9 05K; 1 9 9 05K; 2 9 05K; 6 9 05K; 2 9 05K; 1 9 9 05K; 1 9 05K; 2 9 05K; 1 9	2 DOK 2 A DOK A A A A A A A A A	2 PORK 2 14.590.007 4 PORK 4 4.690.143 6 PORK 4 4.690.143 1 PORK 8 11.302.346 1 PORK 8 15.005.140 1 PORK 8 15.005.140 1 PORK 9 15.005.140 2 PORK 9 15.005.170 2 PORK 9 15.005.170 2 PORK 9 15.005.170 2 PORK 10 2.290.006 1 PORK 11 7.653.33 2 PORK 12 8.663.756 1 PORK 14 13.105.170 1 PORK 14 13.105.170 1 PORK 15 12.765.130 2 PORK 14 13.105.170 1 PORK 15 12.765.130 1 PORK 15 12.765.130 1 PORK 16 12.765.130 1 PORK 17 15.005.170 1 PORK 18 15.005.170 1 PORK 19 12.765.130 1 PORK 18 13.105.130 1 PORK 18 13.105.130 1 PORK 18 13.105.130 1 PORK 18 13.105.130 1 PORK 19 12.765.130 1 PORK 19 12.765.130 1 PORK 19 12.765.130 1 PORK 19 12.765.130 1 PORK 18 13.105.130 1 PORK 18 13.105.130 1 PORK 18 13.105.130 1 PORK 18 13.125.150 1 PORK 19 12.765.130 1 PORK 18 13.125.150 1 PORK 18 13.1250 1 PORK 18



\$448.1M

Recommended Park Projects

7 Greenway Investments totaling \$113,761,444

▲ Greenway Re-investments totaling \$36,644,387

6 Park Investments totaling \$29,882,354

13 Park Re-investments totaling \$105,401,137

7 Other facilities totaling \$162,439,821

CMS Fiscal Year 24-28 CIP Requests

als.		
Site	Project Cost	Cumulative Cost
South Mecklenburg High School	\$127,909,253	
Northwest School of the Arts/First Ward	\$93,654,147	
New MS #1	\$98,164,295	
Beverly Woods	\$71,237,700	
Wilson STEM Academy	\$92,471,565	
Huntersville	\$66,235,904	
Park Road Montessori/Sedgefield ES/Dilworth	\$89,491,970	
Chantilly Montessori/Cotswold/Billingsville	\$80,555,856	
New Second Ward Medical & Technology HS	\$176,810,460	
Coulwood STEM Academy	\$92,706,982	\$989,238,132
North Mecklenburg	\$241,929,898	
Matthews	\$79,874,929	
Albemarle Road MS	\$97,732,036	
E.E. Waddell	\$20,757,204	
University Park Creative Arts	\$73,119,088	
New MS #2	\$92,371,482	
Allenbrook	\$74,244,220	
Garinger	\$54,905,692	
Harding University	\$202,879,499	\$1,927,052,180
East Mecklenburg	\$201,339,353	
Steele Creek	\$80,830,528	
Cornelius	\$76,471,997	
South Charlotte	\$103,051,304	
Cochrane Collegiate Academy/iMeck	\$100,001,426	\$2,488,746,788
Berryhill School	\$104,286,451	
West Regional Athletic Complex	\$102,451,754	
Marie G. Davis	\$9,174,783	
New MS #3	\$98,436,153	
Villa Heights	\$76,370,782	
J.T. Williams	\$20,157,868	
	\$2,899,824,579	

\$2.9 Billion for 30 projects

Scenario Results

				Non-	M	S Pro	ject	s On	ly .							
		2024		2025	7	1026	7	027	2	028		2029	- 2	2030	- 2	2031
Debt	5	100	5	200	\$	450	\$		5		5		5		5	-
Annual Tax Increase		1.00				-		-		1.00						-
Cumulative Tax Increase		1.00		1.00		1.00		1.00		2.00		2.00		2.00		2.00
				\$2	2.08	B CM	50	nly								
		2024		2025	7	1026	7	927	2	028		2029	7	2030	7	2031
Debt	\$		\$	300	ŝ		ŝ	600	\$	600	\$	500	Ş		\$	
Annual Tax Increase				1.00						1.00		0.50				
Cumulative Tax Increase				1.00		1.00		1.00		2.00		2.50		2.50		2.5
			ш													
				\$2	2.58	B CM	50	nly								
		2024		2025	2	1026	2	027	2	028		2029	- 2	2030	- 2	2031
Debt	\$		\$	300	ŝ		ŝ	600	\$	600	\$	650	\$	325	\$	
Annual Tax Increase				1.00				-		1.00		1.00				-
Cumulative Tax Increase	L		Ш	1.00	_	1.00	Ш	1.00	_	2.00	Ш	3.00	ш	3.00	ш	3.00
				\$:	3.08	B CM	50	nly								
		2024		2025	2	1026	2	027	2	028		2029	1	2030	- 2	1031
Debt	5	-	5	300	\$	-	\$	600	5	700	5	600	5	800	5	

		Con	nbined \$	2.0 CMS				
	2024	2025	2026	2027	2028	2029	2030	2031
Debt	\$ 100	\$ 500	\$ 450	\$ 600	\$ 600	\$ 500	5 -	\$ -
Annual Tax Increase	1.00	1.00			2.00	0.50		
Cumulative Tax Increase	1.00	2.00	2.00	2.00	4.00	4.50	4.50	4.50
		Con	nbined \$	2.5 CMS				
	2024	2025	2026	2027	2028	2029	2030	2031
Debt	\$ 100	\$ 500	\$ 450	\$ 600	\$ 600	\$ 650	\$ 325	\$ -
Annual Tax Increase	1.00	1.00	-	-	2.00	1.00	-	-
Cumulative Tax Increase	1.00	2.00	2.00	2.00	4.00	5.00	5.00	5.00

				Com	bir	ned\$	3.0	CMS								
	2024		2025		2026		2027		2028		2029		2030		2031	
Debt	\$	100	5	500	\$	450	\$	600	5	700	\$	600	5	800	\$	-
Annual Tax Increase		1.00		1.00		-		-		2.00		2.00				-
Cumulative Tax Increase		1.00		2.00		2.00		2.00		4.00		6.00		6.00		6.00

Tax Impacts Revaluation results **Before** After Revaluation Revaluation \$239,300 \$384,000 Median Home Value County: 61.69 Revenue Neutral County: 45.71 City: 34.81 Tax Rate City: 26.04 Tax Bill- Median Value Home \$2,309.24 \$2,755.20 Increase for median value home = \$445.96

Example: one cent increase on Tax Impacts median value home: \$38.40 Increasing taxes over revenue neutral CIP tax increase Tax On \$384K Pennies Median Home 0.5 19.20 Icent \$38.40 1 38.40 County operating increase 1.5 57.60 76.80 2.5 96.00 3 115.20 \$445.96 Revaluation increase 3.5 134.40 4 \$ 153.60 172.80 4.5 5 192.00 Total Tax Increase \$522.76 5.5 211.20 6 230.40 6.5 \$ 249.60

Funding Scenario Takeaways



Tax increases are needed to fund capital needs.



Debt capacity is at a maximum. This will put pressure on bond rating (AAA to AAI = 5bps (.05%) = \$500K per \$100M borrowed, or \$12.5M on \$2.5B borrowed



Borrowing more than \$2.5B for CMS and \$750M for County is not recommended.

- · Capacity after 2028 is limited
- Debt policy constraints
- · Rating concerns



Additional capital would require PayGo funding- fund balance or additional tax increase. Approximately \$28M per penny per year (5 years = \$140M)

Changes to the list of projects is zero-sum game. To add projects, must delete projects of equal cost.

Baseline Capacity

No increase in taxes





\$1 Billion for non-CMS projects

> 50% Installment Financing 50% PayGO

CMS Projects

Site	Project Cost
South Mecklenburg High School	\$127,909,253
Northwest School of the Arts/First Ward	\$93,654,147
New MS #1	\$98,164,295
Beverly Woods	\$71,237,700
Wilson STEM Academy	\$92,471,565
Huntersville	\$66,235,904
Park Road Montessori/Sedgefield ES/Dilworth	\$89,491,970
Chantilly Montessori/Cotswold/Billingsville	\$80,555,856
New Second Ward Medical & Technology HS	\$176,810,460
Coulwood STEM Academy	\$92,706,982



10 total CMS Projects

Baseline Capacity

No increase in taxes





\$1 Billion for non-CMS projects

50% Installment Financing 50% PayGO

Reduced AFM Projects

\$809.1 Million

 \longrightarrow

\$752.6 Million

10 Projects

 \longrightarrow

7 Projects

Project Cost	Project Name				
54,027,819	Former Civil Courts Building Renovation				
14,108,565	Mecklenburg County Courthouse-HVAC Controls Replacement				
7,259,187 Mecklenburg County Courthouse Camera System Upgrade					
4,296,267	CCOB 4th Floor - Public Defender 4th Floor Expansion				
263,058,459	Southwest - Community Resource Center				
222,985,577	East - Community Resource Center				
5,298,737	R22 HVAC Equipment Replacement				
124,923,526	Mecklenburg County Sheriff Office-Detention Centers Modernization-Phase I				
66,277,049	Mecklenburg County Sheriff Office-Detention Centers Modernization-Phase II				
46,867,365	Mecklenburg County Sheriff's Office Headquarters Relocation to Administrative Ser				

Reduced CPCC Projects

\$107.3 Million \$38.7 Million

4 Projects --> I Project

Project Cost	Project Name
38,691,565	Levine Campus Public Safety Training Facility - Phase One
36,230,591	Levine Campus Public Safety Training Facility Phase Two
5,082,243	Harper Campus Line Worker Training Facility
27,313,936	Old ATC Renovation

Reduced Library Projects

\$146.3 Million \$66.2 Million

8 Projects 3 Projects

Project Cost	Project Name
42,000,000	New Main Library/Spirit Square
4,000,000	Thomasboro Library Land Acquisition
20,222,484	Sugar Creek Community Library (relocation/expansion)
21,603,142	West Boulevard Community Library (relocation/expansion)
21,906,130	Nations Ford Community Library
29,922,587	ImaginOn Library Renovation
3,245,000	Prosperity Village Land Acquisition
3,400,000	Eastland area library Land Acquisition

Reduced Park Projects

Project Cost	Project Name
11,044,980	Mallard Creek Greenway - Mallard Creek Drive to David Taylor Drive
14,591,007	Sugar Creek Greenway-Yorkmont Road to McDowell Farms Drive
11,527,249	Brian Creek Greenway - Central Avenue to Monroe Road
4,940,143	Ezell Park
3,705,104	Eastfield Park
19,085,860	McDowell Creek Greenway - Gilead Rd to Beattles Ford Rd/Pamela St
14,507,178	South Frong Clarke Creek Greenway - N Church St to Asbury Chapel Rd
3,690,729	Wallace Pruitt Recreation Center
7,511,127	New Elementary School Recreation Center
2,816,006	Berryhill Nature-Preserve
7,457,552	Rosselles Ferry Nature Preserve
9,652,755	Bryant Fark
44,218,547	Latte Place
22,768,163	Albemarie Road Recreation Center
7,593,268	Spray-Grounds
1,656,972	Dog Parks
48,877,637	Picklehall-Courts
6,875,718	Skale Parks
47,690,329	Park Access improvement
1,211,014	Seaty Fark - Devidoon
12,345,688	Eastland Park
7,369,511	Grier-Heights-Flark
10,572,039	Martin Luther King Jr. Park
2,498,152	Gakhurut-Park
3,109,307	Pressley Road Park
893,357	Wilmore (Spruce Street) Park
5,018,323	McMullen Creek Gwy-Hwy 51 to McAlpine Creek Gwy/Carmel Rd
9,713,981	McAlpine Creek Greenway-Johnston Road to Carmel Road
11,781,066	Albborwalk Nature Center
21,873,190	McDowell Nature Center and Nature Preserve
16,828,248	Irvins Creek Greenway-Lakeview Circle to McAlpine Creek Greenway
26,376,924	Campbell Creek Greenway-Campbell Creek Park to Campbell Creek Greenway
13,624,960	Four Mile Creek Greenway-Bevington Place to Johnston Road
8,318,621	Forrence Creek Greenway - Cedar River Road to McDowell Creek Greenway
59,242,102	SDM Annual Land Purchases
4,685,461	Dredging- Park Road Park and Freedom Park
85 774 444	Tuckaseegee Park and Recreation Center

\$448.1 Million \$143 Million

37 Projects 12 Projects

Failed Referendum Plan

- Work with CMS to identify critical projects needed in FY24 & FY25 - use Installment Financing (non-voted) to fund this smaller list of projects
- Return to voters in November 2025 with new GO referendum package
- Use 2024 to make any needed changes to CIP funding plan to determine if changes needed in planned County projects

Next Steps



Incorporate feedback from today into final recommendation



BOCC Referendum Actions (next slide)



24-28 CIP to be adopted along with operating budget



LGC Approval required before any bonds can be issued

Referendum Calendar

06/06/2023

Board adopts Resolution to publish notice of intent to apply to the the LGC and Resolution authorizing the Finance Director to apply to the LGC

07/05/2023

Board introduces Bond Order and adopts the Resolution setting a public hearing on the Bond Order 08/02/2023

Board holds public hearing on the Bond Order; adopts Bond Order; and adopts Resolution setting a Special Bond Referendum

11/07/2023

Referendum is held

11/21/2023

Board adopts Resolution Certifying and Declaring Results of Special Bond Referendum

01/09/2024

LGC approval of Bond Order



Comments

Commissioner Rodriguez-McDowell said the only issue she wanted to raise was about timing. She was concerned with the flow of how the County was completing CRCs and had a hard time with two CRCs being opened in one cycle. She asked if they could delay one until the rolling CIP or the next cycle. She said she wanted to make sure they were not putting their needs in front of the partners they had to fund.

Commissioner Jerrell thanked them for the presentation. He said that colleagues across the country were always lifting up this model and wanting to duplicate it. He said he wanted to understand the sense of urgency of completing two CRCs at the same time. He asked if it was a service delivery issue at that point. *Mr. Hahn said it was over 9 years, they were spread out, and wasn't sure if it would make a difference.*

Commissioner Jerrell asked County Manager Diorio was the sense of urgency to get employees into a space where they could provide better service delivery. He used the example of instead of servicing 400 and Valerie C. Woodard, they would be able to spread out throughout the County. County Manager Diorio said if they wanted to get the benefits of integrated service delivery, there was some urgency around that because she felt they were providing their customers with a disservice at the time. She said it was about allowing people who needed

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those services to be able to access them in the most effective way they could and in the most dignified way they could. She acknowledged that what they were currently doing was neither dignified nor respectful.

Commissioner Jerrell asked for the differences between the CRCs in the East and West. *Mr.*Hahn said the Southwest and East ones were being requested so he would compare the two. He said the big difference was that the Southwest location had a full large public health clinic, while the East location had a medium-sized clinic. He said it was sort of a health neighborhood, comparable to the two other CRCs.

Commissioner Jerrell asked about the Billingsley site. He said he thought they were clear on the direction they were going with the site, but it seemed to be a question about what was going to take place. Mr. Hahn said they were studying the possibility of renovating. County Manager Diorio said they were also seeing a significant increase in demand for service, so they needed to make sure they could hire people to be able to service the community.

Commissioner Griffin read an excerpt from a document from 2014. He said it was a no-brainer to provide these services to customers and creating a delay had been an issue for many years and he thought they could move forward. He said he supported the County Manager's recommendation wholeheartedly.

Commissioner Meier asked if they didn't put one of the CRCs in the CIP, would they have had another opportunity the next year. She asked if it would bother the construction/design phase. Mr. Hahn said they weren't being built at the same time, but it would push everything out. County Manager Diorio said it would push out the Northwest location significantly.

Commissioner Meier asked if they could break it up. *Mr. Boyd said they were not paying for it all at one time. He said they were only showing the projects that would start during that CIP window.*

Commissioner Altman said one-third of the County's one million residents, over 300,000 used health and human services. She said health and human services was their core obligation. She said she felt as if that was the answer to that holistic and global approach to some of their complex societal problems.

Motion was made by Commissioner Jerrell, seconded by Commissioner Meier, and unanimously carried (7-0) to extend the meeting by 30 minutes.

Commissioner Cotham thanked them and said they needed to build the new CRCs as fast as

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they could.

Chair Dunlap said he couldn't imagine delaying one of the CRCs.

Chair Dunlap asked if at the June 6th regular meeting, they would be dealing with only CMS bonds. *Mr. Boyd said that was correct.*

Chair Dunlap said his colleagues would then have to decide how much of a request they wanted to put before the community. He reiterated the suggestion of \$2.5 billion being the max, and the Board would have to decide if they were requesting that amount or a lower amount.

Commissioner Meier asked when the last time they raised taxes or went revenue neutral. County Manager Diorio said in 2019 for the FY20 Budget. She said there was a 1.99 cents tax increase over revenue neutral.

Commissioner Meier asked when the last time was prior to 2019. *County Manager Diorio said they had raised taxes three times since she had been Manager.*

Commissioner Cotham asked if there was an update on the \$356 million not spent by CMS. Mr. Boyd said there was probably around \$300 million. He said all the bonds had been issued, and projects were underway. He said the money hadn't been paid out but had been spoken for.

Commissioner Cotham asked how much homeowners' insurance would increase. She asked for real examples of what their monthly mortgage would look like. *Mr. Boyd said the revaluation wouldn't have a direct impact on insurance rates*.

Chair Dunlap said the County Manager would present her recommendation on the 18th, which included what would have been her proposed tax rate based on what she recommended.

23-0018 COMMISSIONER REPORTS

Commissioners shared information of their choosing within the guidelines as established by the Board, which included, but not limited to, past and/or upcoming events.

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ADJOURNMENT

	further ed at 5:24		to	come	before	the	Board,	Chair	Dunlap	declared	the	meeting
 Arlissa E	ason, Dep	outy Clerk	to t	 :he Boa	ard				Ge	orge Dunl	ap, (Chairman