	Task Name	Scheduled	Scheduled	Resource Names	Status Update for June 18, 2013
	GENERAL	Start	Finish		
V	2011 Revaluation Action Plan	11/27/12	11/27/12	BOCC	11/27/12 - BOCC approved actions.
$\overline{\mathbf{V}}$	Amend Pearson's Contract	12/3/12	12/18/12		 12/18/12 - BOCC authorized the County Manager to execute a contract amendment with Pearson's Appraisal Service, Inc.
$\overline{\mathbf{A}}$	Develop scope of work	12/3/12	12/7/12	Manager, Pearson	
$\mathbf{\nabla}$	Negotiate and recommend new contract terms	12/10/12	12/13/12	Manager	
$\mathbf{\nabla}$	Approve Contract Amendment (12/18/2012)	12/18/12	12/18/12	BOCC	
	MAJOR ISSUES				
	Identify all other neighborhoods where there are or may be major issues of inequity	12/18/12	4/22/13	Pearson	Desk reviews of all residential neighborhoods are 77% complete; field reviews of residential neighborhoods are 22% complete. Scheduled completion - October 2013.
	Rework neighborhoods where Pearson's has already identified major issues	12/19/12	4/23/13	Assessor, BER, Pearson	Pearson's rework of 5,500 parcels is 70% complete. Pearson's has completed: - 2,000 parcels (100%) in Lake Norman area - 1,350 parcels (45%) in Myers Park/Eastover - 500 parcels (100%) in miscellaneous neighborhoods Scheduled completion - July 15, 2013.
	Identify additional resources needed to address major issues	1/15/13	2/25/13	Assessor	Identification of additional resources deferred pending anticipated legislative action.
	Recommendation to BOCC regarding additional resource needs	3/5/13	3/5/13	Manager	
	Rework the additional neighborhoods identified as having major issues	3/6/13	6/18/13	Assessor, Consultant	

	Task Name	Scheduled Start	Scheduled Finish	Resource Names	Status Update for June 18, 2013
	MINOR ISSUES				
$\mathbf{\nabla}$	Develop process to address minor issues	12/19/12	1/25/13	Assessor	2/19/13 - BOCC approved the process for
$\mathbf{\nabla}$	Get feedback from Pearson's regarding process	1/8/13	1/14/13	Assessor, Pearson	addressing and resolving the minor issues identified
Ø	Report to BOCC regarding process to address minor issues	1/15/13	1/15/13	BOCC - Public Policy	by Pearson's Appraisal Services during its review of the Mecklenburg County 2011 Revaluation as recommended by staff.
	Address minor issues	1/16/13	4/9/13	Assessor, Consultant	Identification of minor issues is in process. Desk reviews of all residential neighborhoods are 77% complete; field reviews of residential neighborhoods are 22% complete. Scheduled completion - October 2013. Any minor issues not identified through this process will be addressed during next revaluation or as required by legislative action.
	WORK PLAN FOR NEXT REVALUATION				
	Work Plan - Develop a detailed work plan for the next revaluation	12/19/12	5/24/13	Manager, Assessor	Development of work plan for next revaluation deferred pending anticipated legislative action and appointment of permanent Assessor.
	Work Plan - Review by Pearson's Appraisal Service	4/8/13	4/16/13	Pearson	
	Work Plan - Public Input and Feedback	4/17/13	5/6/13	Stakeholders	
	Work Plan - Presentation of Work Plan to BOCC for Review and Approval	5/7/13	5/7/13	Manager, BOCC	
	BOARD OF EQUALIZATION AND REVIEW				
$\mathbf{\nabla}$	Timeframe and process for removing current BER and appointing new BER	1/1/13	4/2/13	Manager	2/12/13 - BOCC received a presentation regarding the timeline and process for appointing the 2013 Board of Equalization and Review (BER) and discussed a recommended appeals and review process.
$\overline{\mathbf{v}}$	Develop Timeframe and Process	1/1/13	2/11/13	Manager	
V	Review and Discussion of Timeframe and Process (Public Policy Meeting)	2/12/13	2/12/13	BOCC - Public Policy	
V	Approval of Timeframe and Process	2/19/13	2/19/13	восс	Implementation proceeded consistent with the 2/12/13 recommendations.

	Task Name	Scheduled Start	Scheduled Finish	Resource Names	Status Update for June 18, 2013
Ø	Appoint new BER	4/2/13	4/2/13	восс	4/16/13 - BOCC approved the Ad Hoc Appointment Committee's recommendations for appointments to the Board of Equalization and Review.
V	BER implements changes to its process	4/3/13	4/30/13	BER, Pearson, Manager	5/20/13 - BER adopted new Rules of Procedure.
V	Chairman appoints Commissioners to serve on BER Subcommittee	4/15/13	4/23/13	BOCC Chairperson	3/11/13 - 4/8/13 - Revaluation Review Committee held four meetings, provided recommendations to the new BER and created a draft taxpayer guide to the BER appeals process.
Ø	Develop new appeals hearing process	4/24/13	5/7/13	BOCC Subcommittee, Pearson, Manager	5/20/13 - BER adopted new Rules of Procedure. BER will begin hearing cases on 8/6/13.
	LEGISLATIVE				
Ø	Research and advise regarding the legality of retroactive property appraisals	11/28/12	2/19/13	County Attorney	2/19/13 - BOCC voted to agree "in concept, with legislation authorizing retroactive property appraisals back to January 1, 2011 necessary to eliminate inequities identified by in the report by Pearson's Appraisal Services"
	MANAGEMENT AND OPERATIONS				
V	Appoint County Assessor to fulfill unexpired Term	12/4/12	12/4/12	восс	12/4/12 - BOCC appointed General Manager Bobbie Shields as Mecklenburg County Assessor to complete the unexpired term.
V	Evaluate organizational structure and recommend changes	12/19/12	3/13/13	Manager	2/5/13 - BOCC received a status report on the 2011 Revaluation Review Work Plan that included the new high-level organizational structure for the Assessor's Office.
	Research "best practices" of similar counties	12/19/12	1/7/13	Pearson	Process scheduled for July - October 2013.
	Review proposed organizational structure	3/13/13	3/20/13	Pearson	Review deferred pending appointment of permanent Assessor.

	Task Name	Scheduled Start	Scheduled Finish	Resource Names	Status Update for June 18, 2013
$\mathbf{\nabla}$	Customer Service Improvement Plan	12/11/12	6/18/13	Manager	12/18/12 - BOCC authorized the County Manager to negotiate an agreement with Customer Service Solutions to develop a customer service improvement plan for the Assessor's Office.
V	Prepare customer service improvement implementation plan for BOCC's approval	12/11/12	12/17/12	Manager	
\square	Review and approve implementation plan	12/18/12	12/18/12	BOCC	
V	Contract for and develop Customer Service Action Plan	1/2/13	6/18/13	Consultant	05/28/13 - BOCC received report on the Assessor's Office Customer Service Assessment conducted by Customer Service Solutions, Inc., whose staff conducted the assessment between January and May 2013.
	HIRE AND APPOINT NEW COUNTY ASSESSOR				
V	Develop job description	1/3/13	2/13/13	County HR	2/5/13 - BOCC received a status report on the 2011 Revaluation Review Work Plan that included the recruitment brochure for the Assessor position.
V	Recruitment	2/14/13	3/27/13	County HR	2/13/13 - Search process kicked off. Recruitment occurred February - April 2013.
$\mathbf{\nabla}$	Interviews	3/28/13	4/16/13	Manager, Stakeholders	5/16/13 and 5/20/13 - Interviews conducted.
	Selection	5/7/13	5/7/13	BOCC	
	Appointment of New County Assessor	6/18/13	6/18/13	BOCC	
	OTHER ACTIONS				
	FY14 Budget Adoption	6/4/13	6/18/13	BOCC	
	Begin re-imaging and other activities if approved	6/18/13	6/18/13		
	ACCOMPLISHMENTS IN ADDITION TO ORIGINAL WORK PLAN				
Ø	Establish the Assessor's Office as a separate department				5/21/13 - Assessor's Office presented as a separate department in the FY14 Manager's Recommended Budget.
$\mathbf{\nabla}$	Hire Assessor's Office Business Manager				5/1/13 - Start date of new business manager.
	Hire Assessor's Office Information Technology Program Manager				6/13/13 - Interviews completed.